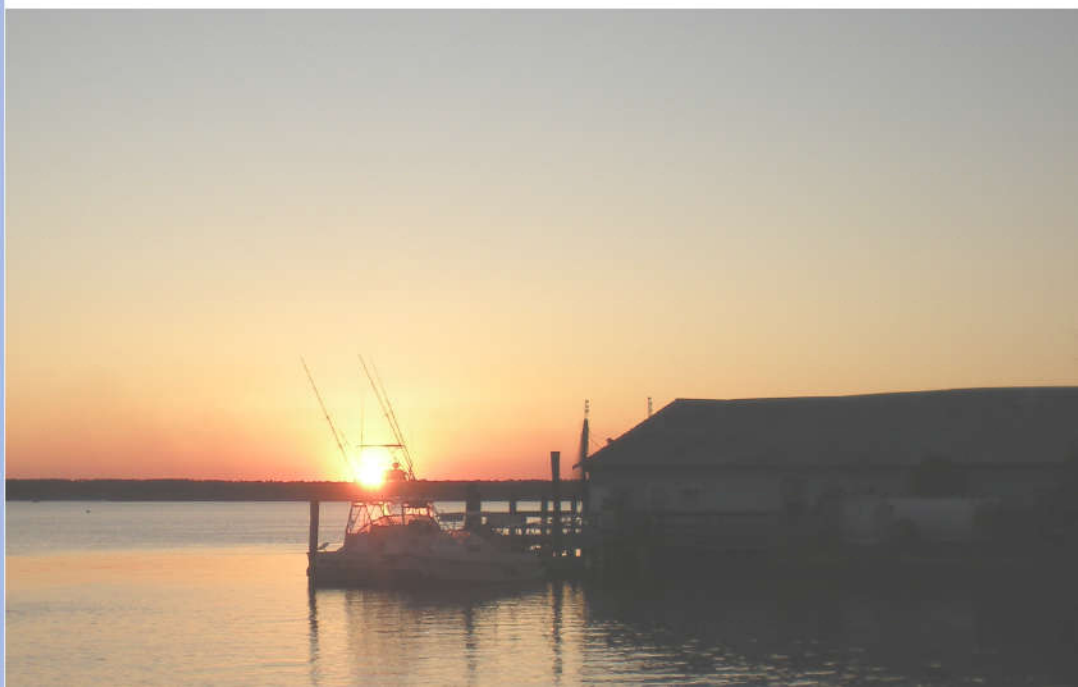




Camden County PSA
June 2021

PARKS AND RECREATION MASTER PLAN



Prepared By: Lose Design

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Lose Design would like to thank all the Camden County Public Service Authority, Local Elected Officials, Council Members, staff, and citizens who participated in the development of this Master Plan. Through your commitment and dedication to the improvement of Camden County's parks and recreation facilities, we were able to develop this plan to guide the delivery of recreation services to the citizens of Camden County.

Special Acknowledgments

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INTRODUCTION

1 Introduction

The purpose of this master plan is to evaluate the public parks and recreation system for the Camden County Public Service Authority (CPSA) and submit recommendations to enhance and improve the level of services provided to citizens over the next decade. The lead consulting firm, Lose Design, is a multi-disciplinary firm specializing in park and recreation planning and is responsible for the development of this report. The process included public engagement activities, demographic research, facility, program, and staffing assessments. This document serves as both a master and strategic plan. It provides the CPSA with guidelines and strategies for future program planning efforts and funding for a Capital Improvement Program (CIP). The CPSA recognizes the value of strategic planning and is committed to being actively involved by working with internal staff, stakeholders, and the public to ensure a successful plan.

This master plan traces CPSA's history, covers the results from public input sessions, incorporates demographic trends, contains park distribution and gap analysis maps, reviews department policies, park and facility inventories, and analyzes the CPSA's green infrastructure connectivity. The Camden County Public Service Authority Master Plan is a document that is shared with the public to demonstrate how the agency plans to meet community needs and expectations through measurable goals and objectives. To ensure relevancy, a fluid set of primary goals and specific objectives has been established, is reviewed periodically, and updated as needed, to ensure CPSA programs and services are aligned with critical planning elements.

The Camden County Public Service Authority Mission Statement:

Is to make life better for the citizens of Camden County.

Methodology

The master plan document is based on a literature review of reports and data, best practices analysis, and interviews with stakeholders, focus groups, elected officials, department staff, and the citizens of Camden County. The Lose Design staff developed a detailed inventory of existing programs, policies, and services related to parks and recreation facilities, in addition to numerous state, regional, and local planning reports. Interviews conducted with stakeholders provide a snapshot of the community's level of utilization and individual perception of the quality of that experience. This is key when determining the needs of residents and prioritization of parks and recreational physical improvements, as well as program offerings. To ensure a nuanced understanding of feedback, interviews were conducted with public-private partnerships, recreation management associations, service providers, van pool operators, and federal, state, regional, and local agencies. Finally, to benchmark the recreation programs and facilities in the CPSA, several programs from around the country were examined using the National Recreation and Park Association's (NRPA) certification and accreditation programs as a base.

The History of The Camden County Public Service Authority and Camden County

Camden County Public Service Authority's history began when the Georgia Legislature authorized House Bill No. 2031, Act No. 887, an act to create the Camden County Public Service Authority (CPSA), on January 24, 1991. Immediately after the passage of the Act, the governing bodies of the City of Kingsland, City of St. Marys, City of Woodbine, and the Camden County Board of Commissioners introduced resolutions of their respective participation within the Authority. Upon adoption of the resolutions, the Authority was convened and set about establishing rules and regulations and adopted by-laws for government administration. Most notably the Authority is created as a nonprofit, operates for the betterment of public purposes, and shall have perpetual existence.

Municipalities and governmental agencies across Georgia, including Valdosta-Lowndes County and Athens-Clark County, have also entered into similar agreements to enhance the services offered to its citizens. Although the CPSA is chartered to operate additional services (mosquito control, right-of-way mowing, and special projects), the limit of this master plan will focus on the parks and recreation services offered by the CPSA. The CPSA is governed by a board that consists of the three city mayors (Kingsland, Woodbine, and St. Marys), the Chairman of the Camden County Board of Commissioners, and five Citizens (one from each City and two from the Board of Commissioners). Board meetings are scheduled at 5:30 pm on the third Thursday of each month and held at the Camden Community Recreation Center located at 1050 Wildcat Drive in Kingsland.

Camden County is located in the southeast corner of Georgia. The county was originally established on February 5, 1777 and is the second of eight original counties formed in Georgia. Camden County is the seventh largest county in Georgia, consisting of 782 total square miles. The first recorded European to visit what is today Camden County was Captain Jean Ribault of France in 1562. Ribault was sent out by French Huguenots to find a suitable place for a settlement. Ribault described the area as, "Fairest, fruitfulest and pleasantest of all the world." (*Camden County Historical Society*). General James Oglethorpe was at Cumberland Island when Tomochichi, chief of the Yamacraw Indians, gave the barrier island its name. Later, he erected a hunting lodge on Cumberland named Dungeness, which was the predecessor of the famous Greene and Carnegie



Dungeness Mansions. The island is a study of Georgia coastal history, geology, and maritime flora and fauna. Massive magnolias, large dwarf palmettos, oak trees, and loblolly pines live in harmony with deer, alligators, and 300 species of birds.

In 1923, the county seat of Camden County was moved from St. Marys to Woodbine, a reflection of the shift from water transportation to railways, and the historic courthouse was erected. In 1927, U.S. Route 17 was constructed through Woodbine and Kingsland. In 1970, the Cumberland Island National Seashore was established to protect and preserve the natural and historic resources of the island, which is mostly owned by the U.S. Department of the Interior. The island is accessible only by boat or plane. The county's major rivers are the Little Satilla, the Big Satilla, Crooked River, Cumberland River, and the St. Marys River, along with smaller streams and inlets. There are three incorporated cities within Camden County, including Woodbine, Kingsland, and St. Marys. Waverly, Tarboro, White Oak, Colesburg, Dover Bluff, and Harriett's Bluff are among the smaller unincorporated communities located in the County.

The U.S. Army began to acquire land south of Crooked River in 1954 to build a military ocean terminal to ship ammunition in the event of a national emergency. In November 1976, the area of Kings Bay was selected for a submarine base. Soon afterward, the first Navy personnel arrived in the Kings Bay area and started preparations for the orderly transfer of property from the Army to the Navy. Naval Submarine Base Kings Bay is the east coast home to the Trident Nuclear Submarine and occupies the former Army terminal land and several thousand additional acres. Camden County's population grew enormously after the military took an interest in the area, and during the 1980's was the fourth fastest growing county in the United States. During the early 1960's, Camden County was considered by NASA as a potential launch site for the Apollo program. In 2012, the Camden County Joint Development Authority began considering establishing a spaceport for both various spacecraft operations. In June 2015, the Camden board decided to formally advance the Spaceport Camden project by initiating an FAA Environmental Impact Assessment of the 4000 acre facility.

Overall, the CPSA provides high quality programs, services, and facilities to the citizens of Camden. The department is well managed, organized, has a vision for the future, and maximizes its resources to meet the needs of a very diversified community. Vast improvements have been made to the organizational system within the CPSA which provides quality professional leadership and management of this important recreational asset for the enjoyment of all residents of Camden County. This plan will serve to guide future parks and recreation improvements in the community from 2022 to 2032.



COMMUNITY PROFILE

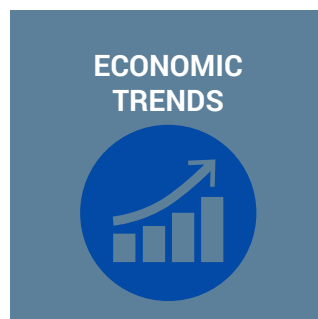
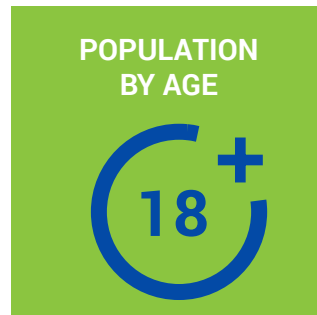
2 | Community Profile

The recreation needs and trends of a community are dependent on the preferences and way of life of its residents. Preference and lifestyle are often dependent on age, gender, education, and socio-economic status. Demographic research and public input generate data allowing us to anticipate public desires and predict the activities that will likely become popular as a community's demographic profile changes. Although accurate data is available every ten years, demographic factors, such as age, are ever-changing. Age is likely the most influential aspect of recreational trends. For example, a child who is ten (10) years old when a plan is developed may be interested in team sports like baseball; however, at the end of the plan's time frame, he/she may have an interest in individual recreation activities, like running and cycling. Knowledge of a community's age and its predicted changes are useful when a large percentage of the population will soon reach an age at which their recreation preferences are likely to change. This trend is now noticeable with the large number of baby boomers, who are reaching retirement age across the country, including Camden County.

As the eleventh largest county in Georgia, it is crucial to develop well-planned and enjoyable parks and recreation facilities for the citizens of Camden to experience now and in the future. The planning team began researching and gathering information from past U.S. Census Bureau surveys, which included a variety of data sets relating to demographic aspects that make up a community. The data collected will be compared to that of the State of Georgia, Camden County, Woodbine, Kingsland, St. Marys, and other similar cities around the country. The information collected provide benchmarks as a point of reference in judging what growth or trends may affect the Camden County Public Service Authority (CPSA) in the future and will help determine the types and level of services the community requires over the next ten years. Determining a suitable, appropriate approach for the future allows problems to be solved before they become real-time issues.



The Demographic factors in this section include:

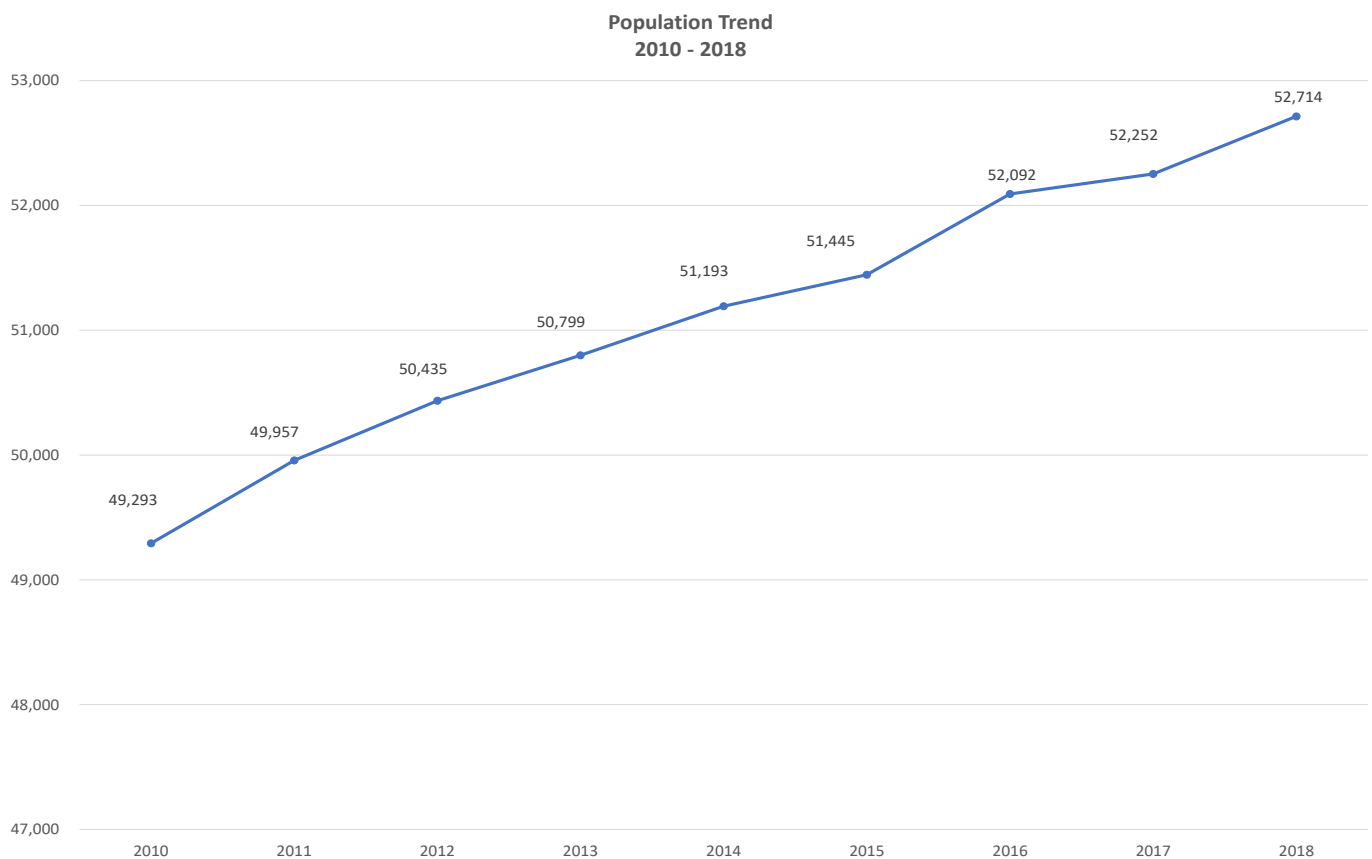


Population Trends

Demographics are a description of the population characteristics of an area. Long term demographic studies help local elected officials identify trends and show how the population is changing. Identifying population characteristics of Camden is an important element in the planning process. The current and projected populations determine the types of facilities and services needed now and in the future. Analysis of data collected from the U.S. Census Bureau, Georgia Department of Community Affairs, Camden County, the cities of Woodbine, Kingsland, and St. Marys presented

information necessary to understand population growth and trends. Several population projection models were used to determine Camden's population for 2030, including historical growth trends, Georgia Department of Community Affairs, Governor's Office of Planning and Budget projections, and a constant-share methodology. The population for Camden County is projected to be 55,715 by the year 2030. The county has seen steady growth in the last 8 years and continues to grow at a consistent rate. Between 2010 and 2018, the county saw a growth rate of approximately 6.94%.

Figure 2.1 Population Trends – Camden County

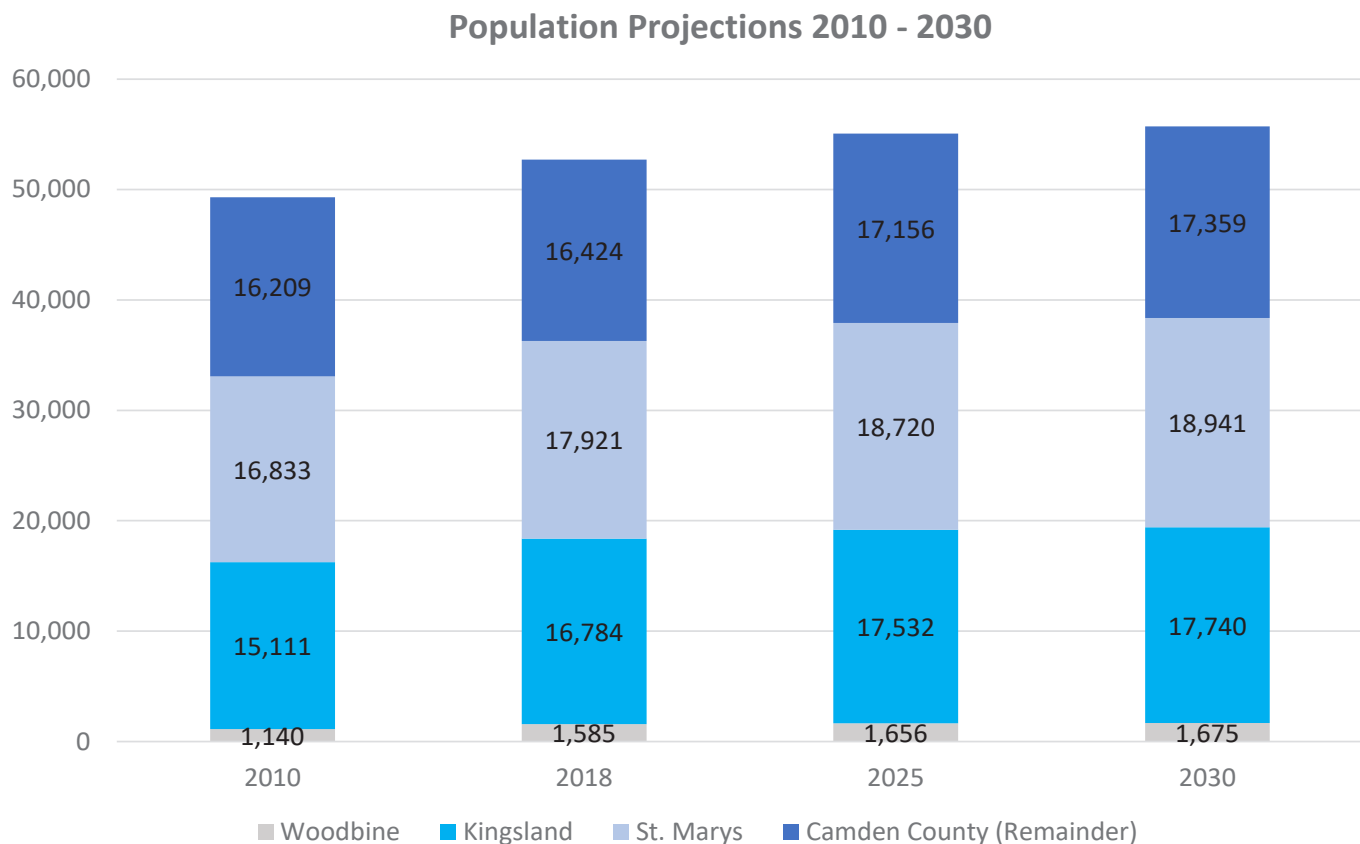


Source: U.S. Census Bureau, Camden County, Georgia Department of Community Affairs, <https://opb.georgia.gov>

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Compared to other cities in Camden County, St. Marys has a much higher population density, creating a need for more parks and open spaces for residents. The parks and recreation services in Camden serve a much larger number of individuals than the census may indicate. Tourists and residents of bordering Nassau County, Charlton County, Brantley County, and Glynn County frequent the county for large special events, including Kingsland Catfish Festival, Crawfish Festival in Woodbine, and the Rock Shrimp Festival in St. Marys. They frequently use the CPSA parks system for local special program events. This growth data allows the planning team to anticipate the level of demand for each park and recreation facility in the coming years. Information of this nature can be helpful in decisions focused on expansions, additions, and future programming changes to the CPSA's parks and recreation facilities.

Figure 2.2 Population Projections - Woodbine, Kingsland, St. Marys, and Camden County



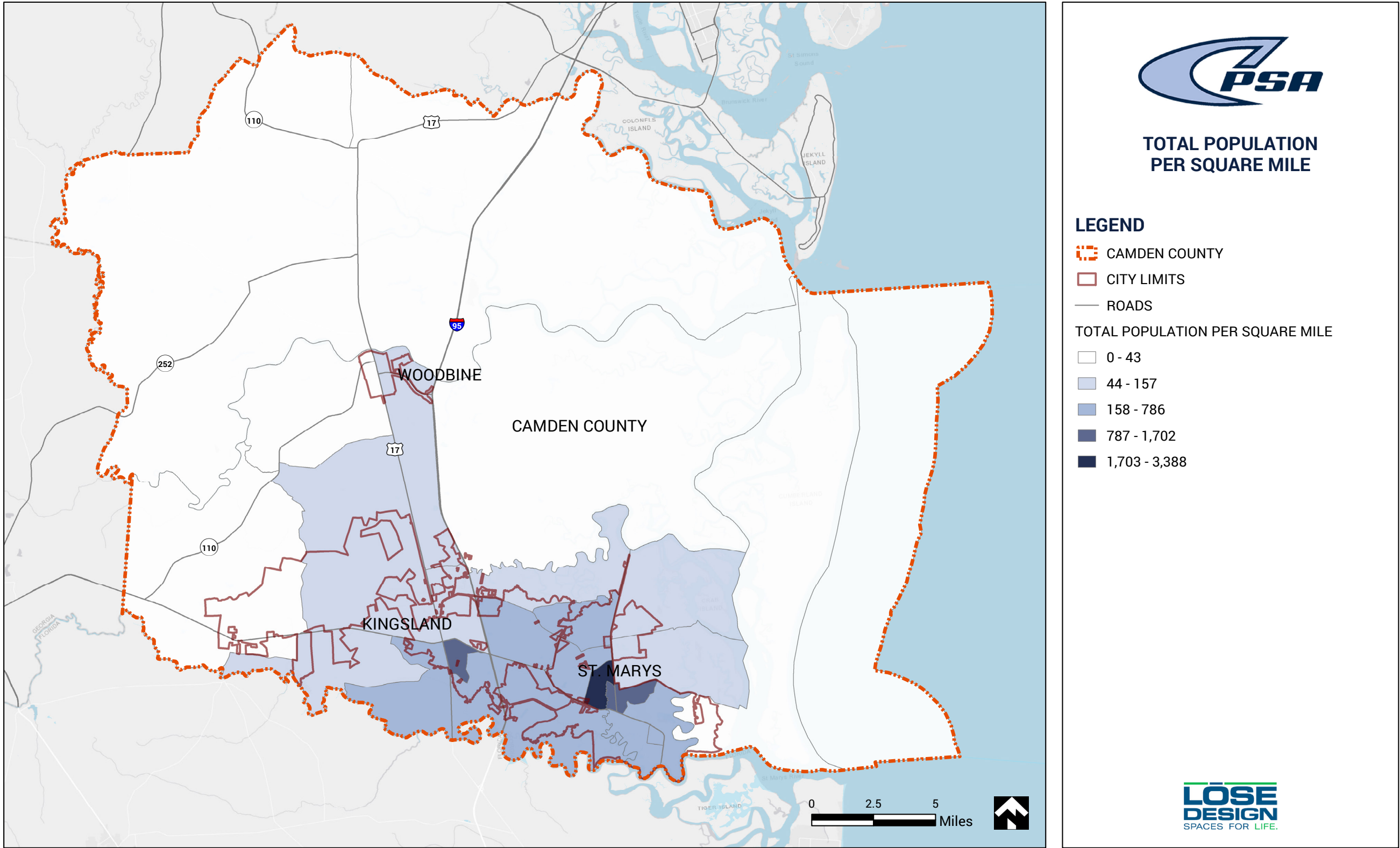
Source: U.S. Census Bureau, Georgia Department of Community Affairs, <https://opb.georgia.gov>

Between 2018 and 2030, the Camden County is anticipated to grow in population by 6.26%

55,715

Camden County projected 2030 population

Figure 2.3 Population Density Map of Camden County



Source: U.S. Census Bureau, American Community Survey 2013 -2017 5-Year Estimates

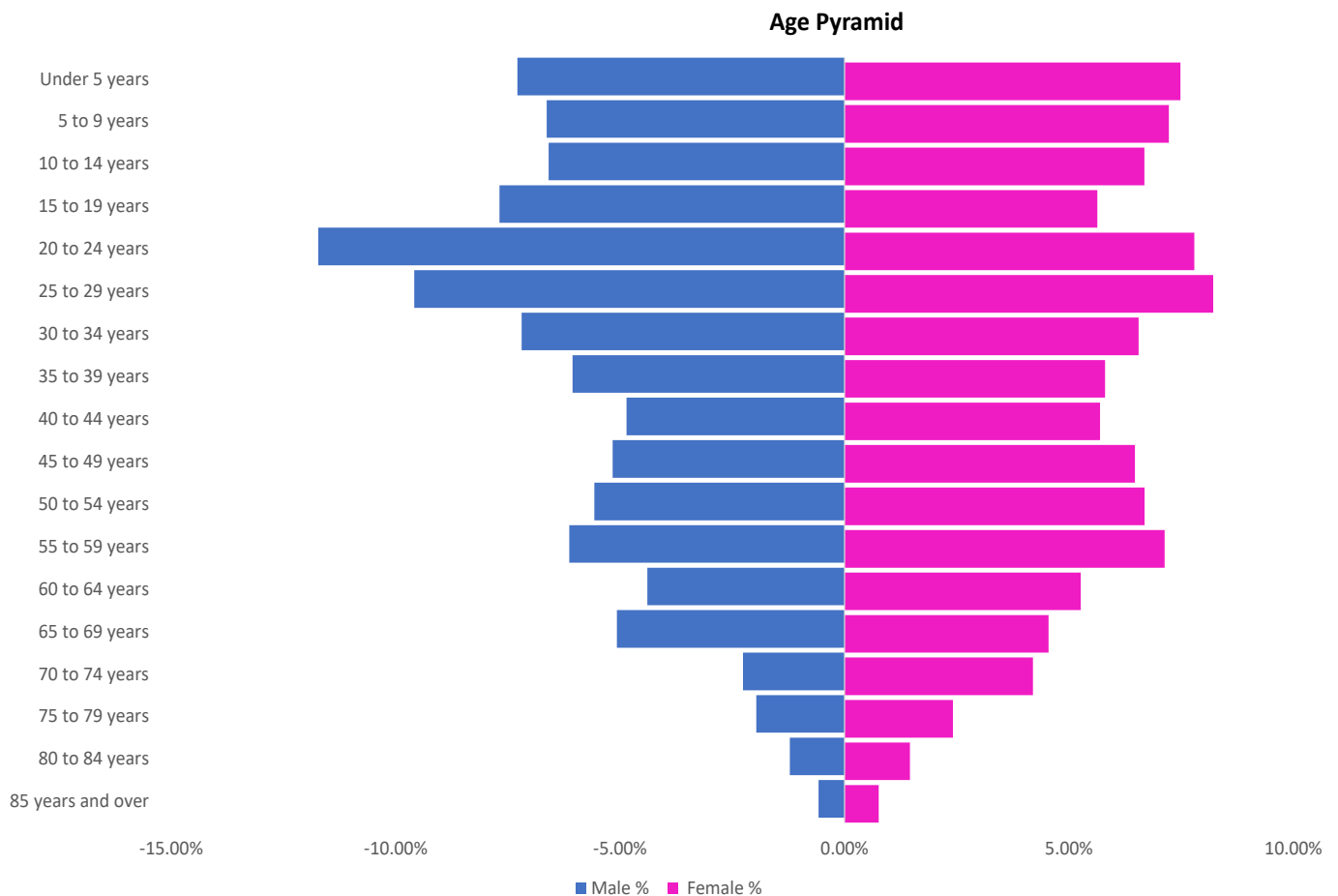
The Camden County map above, illustrates population density as acquired from the American Community Survey 2013-2018 5-year estimates. Darker areas represent concentrations of higher population density delineating pockets ranging from 1,703 to 3,388 residents. These areas are located east of St. Marys Road and toward St. Marys River. The map legend provides more detailed categories based on the number of people per square mile.

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Population by Age

Understanding the age of the population is a critical element to target the amount and varieties of recreational programming to all age groups. The majority of the population is comprised of adults, ages 20 to 34 (see Figure 2.4 Age Pyramid).

Figure 2.4 Population by Age



Source: U.S. Census Bureau, 2018 ACS 5-Year Estimates

The largest group:
2018 Male Population
 Age 20 to 24 years

The smallest group:
2018 Male Population
 Age + 85 years

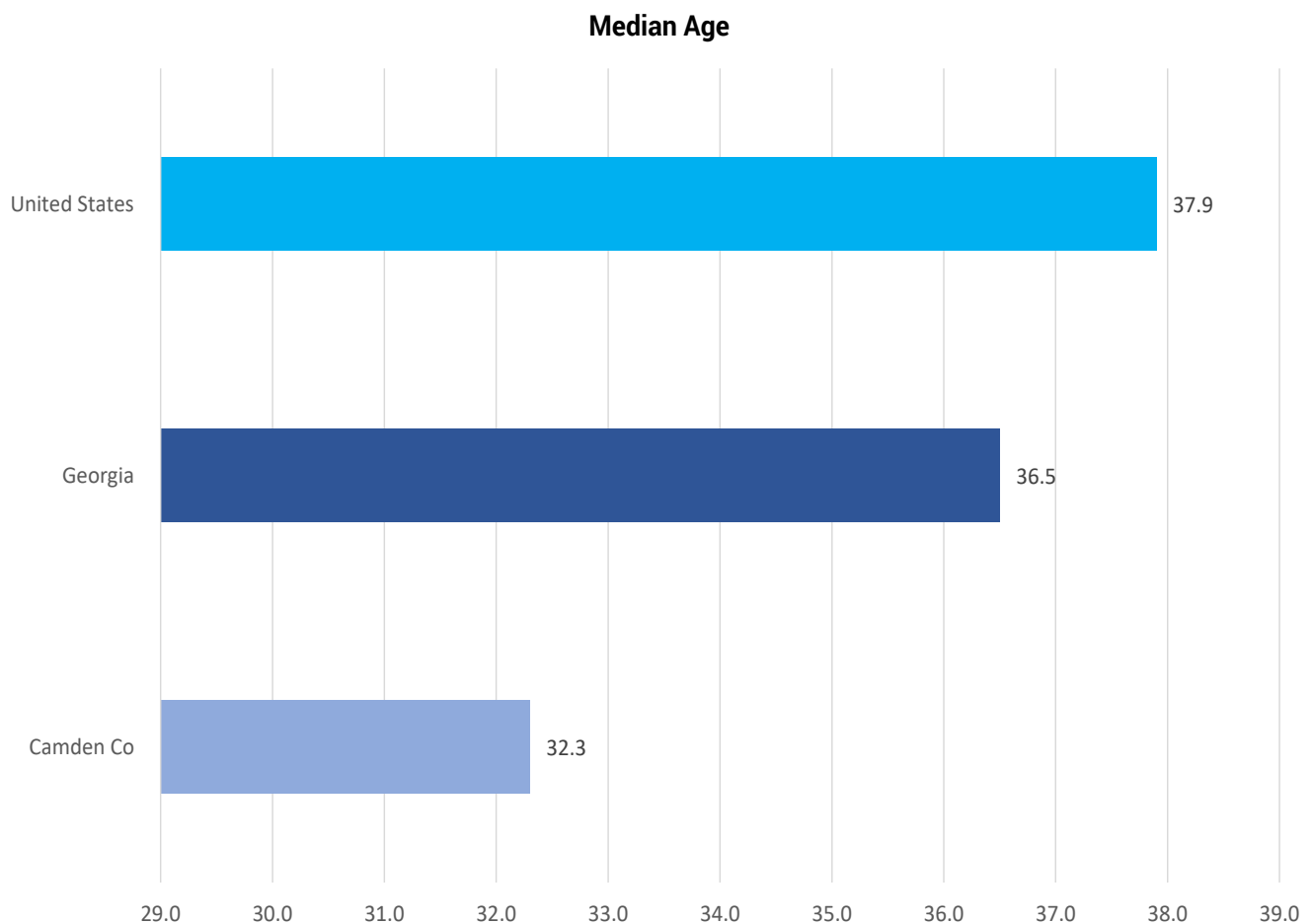
20-34

The highest population of Camden County is adults between the ages of 20-34 years old.

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The overall median age for Camden County is 32.3 years (see Figure 2.5). According to the U.S. Census American Community Survey, the median age for Georgia is 36.5, while the United States is 37.9 years. A lower median age therefore points to upwardly mobile professionals and families with young children, who are top users of aquatic facilities, bike and walking trails, cultural arts, and indoor recreation amenities. This population group has high expectations and should be given special acknowledgment. According to a study conducted by Bloomberg News, this age group has direct spending power of as much as \$143 billion, but more importantly, this generation is more willing than its predecessor, to allocate its money to align with its values.

Figure 2.5 Population by Median Age

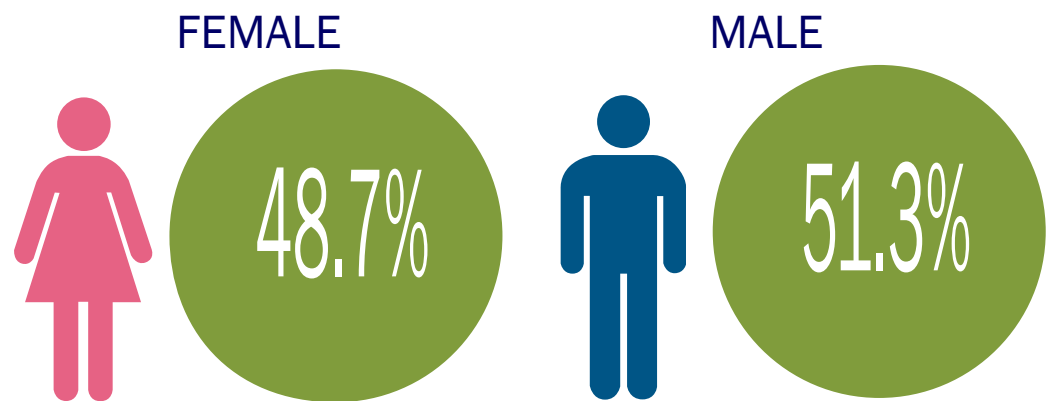


Source: U.S. Census Bureau, 2018 ACS 5-Year Estimates

Population by Gender

An important aspect of population research is the male to female gender ratio. National statistics show that women account for over half of the county's population. The planning team gathered gender information for Camden County, which is estimated to be 48.7% female and 51.3% male. Based on the 2018 population estimates, there are approximately 2.6% more men than women in the county.

Figure 2.6 Population by Gender



Source: U.S. Census Bureau, 2018 ACS 5-Year Estimates



Population by Race and Ethnicity



The U.S. Census Bureau provides statistics on race and ethnicity in communities. An analysis of Camden County's racial and ethnic makeup reveals a predominantly white population. Over 70% of the population is composed of Caucasian individuals, followed by 18.7% African American, and 2.1% Asian. While race does not dictate the types of facilities available within the community, it can be used as a helpful metric to test if facility and park offerings are being utilized by all groups within the county. In analyzing race and ethnicity, the population is heavily concentrated in the two largest race segments. These statistics show that since the year 2010, the ethnic makeup of Camden County has remained relatively consistent. There has been about a .9% decrease in the African American population, and the Asian community has seen an increase in growth of around 0.6%. In comparison, we find the African American community to be estimated at 12.8% lower than the State of Georgia. The CPSA should increase outreach to minorities when they find little or no participation by these groups in programs and activities. Effective outreach may be accomplished by identifying leaders within minority groups and working with those leaders to understand and eliminate barriers to participation that may exist.

Figure 2.7 Population by Race and Ethnicity



Source: U.S. Census Bureau, 2018 ACS 5-Year Estimates

Together, population growth and a relatively young population age are strong drivers of parks and recreation demand and will significantly impact decisions regarding recreation facilities. Most of CPSA's facilities and parks are over 24 years old and the community is facing challenges as it seeks to provide the highest quality recreational and cultural services. The current facilities are limited and aging, while at the same time the community is growing and thriving. Currently, CPSA

has a park infrastructure which is composed of four major park typologies – Neighborhood Parks, Community Parks, Regional Parks, and Sports Parks. Regional Parks are typically larger than Neighborhood and Community Parks and have been identified as core experiences associated with large attendance of mixed uses, team/league sports, open spaces, pools, ball fields, restrooms, playgrounds, trails, and parking.

Recreation departments often develop facilities and parks based on the pressure of the moment, resulting in a disconnected assortment of facilities and parks that typically meet the needs of one small sector of their community. For example, to meet this service demand, the department may remove trees from a dwindling supply of green space in remote, inconvenient locations. Reactionary decisions like this come at a high cost to the community; funds are spent, and open space resources are developed without fully understanding a community's needs. This could ultimately result in a poorly organized park system that residents find inconvenient or undesirable. The purpose of sharing this example is to illustrate that making long-term decisions, guided by community demographics and population projections, can result in well-planned and properly managed park facilities that anticipate a community's growing recreation needs before residents become dissatisfied.



Economic Trends



The economic standing of a community has an impact on parks and recreation development because of available funding and the potential benefits that new development can provide. Information gathered by the research team regarding the economic profile of the community included homeownership rate, poverty rate, and median household income. These numbers are important to compare to the county and state levels in order to understand if Camden's economic characteristics are lower or higher than regional numbers.

The median household income for St. Marys, the largest city in Camden County, is above the County and \$6,278 above the State of Georgia. The per capita income in Camden County is slightly lower than the State of Georgia, but comparable to the region. Additionally, housing units are less expensive on average in the county when compared to St. Marys and state median value.

Table 2.1 Housing and Economic Characteristics

	City of St. Marys	Camden County	Georgia
Per capita income	\$28,633	\$28,509	\$29,523
Median household income	\$61,957	\$56,397	\$55,679
Housing units	7,904	21,837	4,241,003
Median value of owner-occupied housing units	\$180,180	\$159,800	\$166,800
Persons below poverty level (Percent)	12.5%	12.9%	16.0%

Source: U.S. Census Bureau, 2018 ACS 5-Year Estimates

When reviewing the poverty rate, we find that Camden County, with a poverty rate of 12.9%, has a much lower rate than the State of Georgia. Income levels are significant because they indicate the community's ability to afford recreation programs and services. In communities with low-income levels, the government typically plays a major role in meeting citizens' recreation needs, by providing funding to subsidize recreation programs. Program fees should be set at levels that do not limit participation among low to moderate income residents.

Health Trends

As part of the research, it is important to highlight the health issues related to inactivity. In general, people are less active than in the past and lead more sedentary lifestyles. This inactivity has led to an obesity epidemic, which continues to grow with the most dramatic increases seen in the southern United States. This routinely affects life expectancy and has a direct economic impact on medical spending.

Dr. Lawrence Appel, of Johns Hopkins University predicts medical and financial issues in the future due to the growing obesity problems. (WTOP News Online 2019)The Centers for Disease Control and Prevention (CDC) in Atlanta, estimates that 40% of U.S. adults are obese. The new research predicts that by 2030, about 49% of U.S. adults will be obese. Severe obesity will become the most common weight category among women (28%), blacks (32%) and low-income adults (32%). According to the CDC, “an estimated annual medical cost of obesity in the U.S. was \$147 billion in 2008; the medical costs for people who are obese were \$1,429 higher than those of normal weight” (CDC 2015).

Table 2.2 Georgia Health Metrics

GEORGIA'S HEALTH MEASUREMENTS	
Percentage of adults coping with these health conditions:	
High blood pressure	31.6%
High cholesterol	37.2%
Diabetes	10.6%
Heart Disease	4.4%

Source: American Heart Association



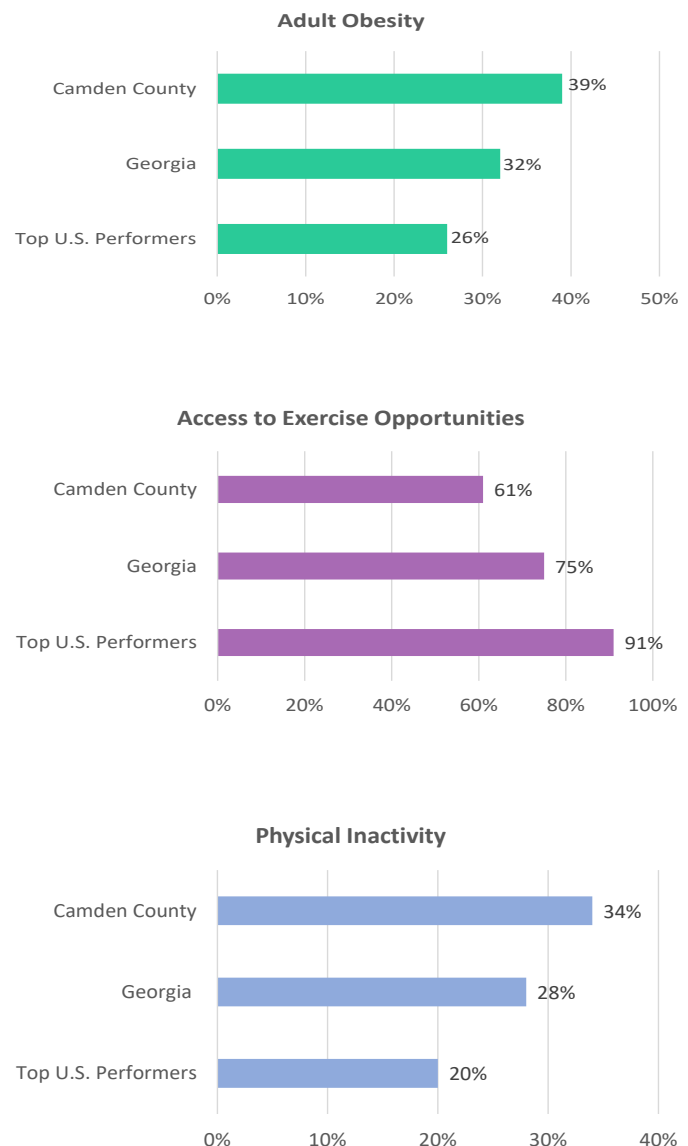
On average, the obesity rate is higher among middle age adults, 40-59 years old, than it is for adults under 39 or above 60. Multi-use paths, trails, sidewalks, and bicycle lanes provide citizens with an opportunity for exercise. Physical activity not only helps maintain a healthy weight, but it also benefits mental health, according to a report by the U.S. Department of Health and Human Services, 1996. Research also reveals that commuters, who walk or cycle regularly, have noticeably better mental health, than those who commute by car in the United Kingdom. (University of East Anglia (UEA) and the Centre for Diet and Activity Research (CEDAR), 2014).

With concerns growing nationally, it is important to look at the health statistics for Camden County. Elected and appointed officials, as well as residents, need to understand these risks, because strong action at the community level is critical to addressing chronic disease trends. In researching risk factors, the planning team found data for Camden County, which provides some perspective on the general health of the County.

The adult obesity rate in Camden County is 39%. This rate is above the rate shown for the State of Georgia at 32%, and significantly different from top national performers at 26%. This may be because individuals choose to live in the city in order to accommodate their active lifestyles.

Physical inactivity is higher in Camden County than both the state and Top U.S. Performers. The rate of inactivity of Camden County is 34% with Georgia at 28% and Top Performers at 20%. This is possibly due to the percentage of the population that has limited access to exercise opportunities. Approximately 75% of Georgia residents have access to exercise options while the rate increases to 91% for Top U.S. Performers. In Camden County, 61% of residents have access to exercise opportunities. This data indicates that access to Camden County parks and recreation facilities should be a focus of future expenditures. Another option is to ensure park facilities are located close to areas of dense residential development, especially those with low to moderate income

Figure 2.8 Camden County Health Behaviors



Source: www.countyhealthranking.org



residents.

Collectively, these indicators are encouraging. We know that a person's environment has an enormous impact on their choices. Improved parks, recreation amenities, sidewalks, bicycle lanes, and greenways can help to support a community's overall physical and mental health. For Camden County to continue to build a reputation as a desirable community for active lifestyles, continued strategic investment in parks and recreation should be a priority.

Summary

Camden County stands out from other communities in the State of Georgia due to its relative affluence and small-town charm. Overall, the population has increased slowly, but steadily, over the past five years and, not surprisingly, researchers found that the 20 to 34 age group represents the largest segment of the community. This cohort is typically comprised of college students, working adults and young parents with children. Researchers also found that school-aged children represent a future growth segment of the County. During the 10-year span of this Comprehensive Master Plan they will become a major focus of parks and recreation programs and facilities. Limited access to exercise opportunities may be contributing to high rates of obesity and inactivity. In order to remain a premier destination for active families and adults, CPSA should continue to strategically invest in high-quality recreation and park facilities.

Based on projections conducted as part of this study, Camden County is expected to grow steadily over the next 10 years. The expansion of Jacoby Cumberland Inlet project will have an impact on the County's density and development corridors. As growth occurs in other parts of Camden County, the CPSA may find that competition for County and City funds will increase.





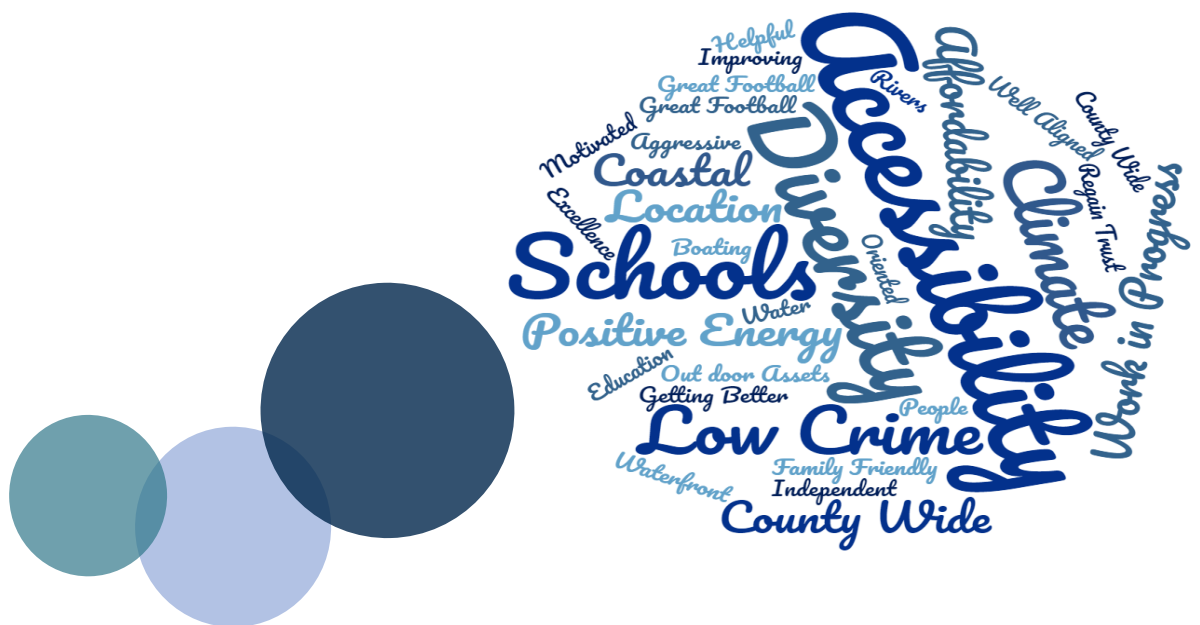
PUBLIC PARTICIPATION

3

Public input is a critical component in developing a Comprehensive Park and Recreation Master Plan. For the Master Plan to be effective in improving service delivery and facilities, it must accurately reflect the facilities and programs most desired by the citizens of the community. Various public engagement techniques were used to identify potential parks and recreation needs and priorities for the Camden County Public Service Authority (CPSA). These included a community-wide online public survey, staff interviews, public open houses, pop up events, focus groups, and steering committee workshops. Collectively, over 700 residents participated in the process. While there were a variety of specific needs and desires that emerged through the process, the following information provides an overview of the findings from each of the public engagement techniques. These methods are designed to identify needed facilities and programs, public perceptions of the parks and recreation system and the level of support for improving recreation offerings.

Interviews

The public input process started with interviews that included meetings with the Camden County Public Service Authority Executive Director, park staff, city agency directors and elected officials, and individuals representing citizen groups. These interviews were necessary to develop an understanding of how the CPSA functions. Further, the interviews provided insight into their vision for long-term planning and administration of the agency, as well as priorities for CPSA, and an understanding of their relationship with the city and county governments.



Focus Groups

Over a period of three days, the planning team met with members of various providers and interest groups, including those representing baseball and softball groups, natural resources, seniors, youth sports, civic/nonprofits, business community, and trails and blueways. More than 90 individuals participated in these meetings. Issues centered on the need for additional facilities, maintenance, scheduling, and promotion or marketing of programs and facilities. Most groups utilize volunteers to support their operations. A number of individuals discussed their volunteer services and how they can help the CPSA maintain facilities. Suggestions included renting or buying equipment, providing manual labor to keep properties maintained, and generating funds that are donated to the department for specific uses. Fee structures were discussed, which identified inconsistencies in how the user fee structures are established between groups. User groups are generally interested in additional facilities for their sport or activity, leading to the ability to grow programs if additional space was available. According to attendees, some facilities, such as rectangular fields, are overused because there are not enough facilities to accommodate players. Gymnastic groups and arts and culture users identified lack of space to accommodate the number of users. Additional baseball, soccer, and basketball facilities were cited as priorities from focus group members. Additionally, expanded facilities to connect youth and adults to water activities, therapeutic programs, visual arts, and family swim classes in an indoor facility would be desirable. The groups also cited a connection to Camden's natural waterways and expanded trail system is greatly needed.

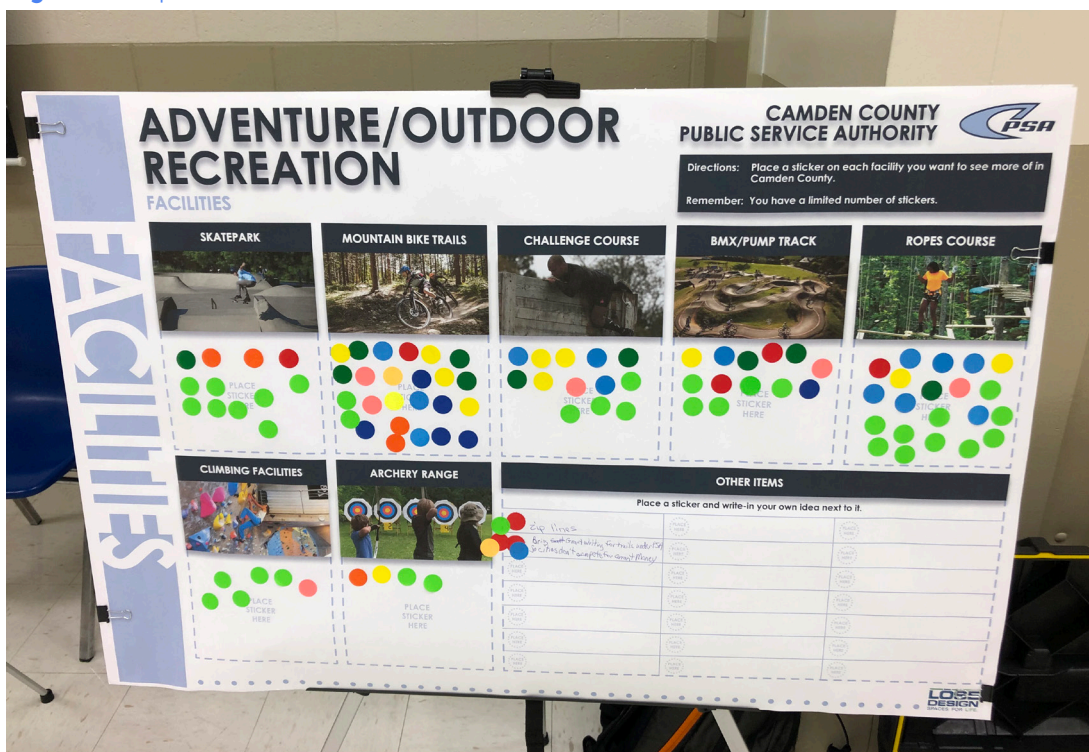


Public Meetings

In an effort to meet citizens where they are, the Camden County Public Service Authority (CPSA) organized several public engagement events at which Camden citizens were engaged in one-on-one conversations with CPSA staff and members of the planning team. Input from open houses hosted by the CPSA reinforced observations made by the planning team and insight provided by CPSA staff. A brief introduction was given at each meeting to provide an overview of the master plan process, the next steps in the process, and a discussion of what a modern park system looks like. While not statistically valid, these events produced spontaneous, unfiltered responses from active members of the community. The first open house was held on March 4, 2020 from 4:00 p.m. to 7:00 p.m. at the CPSA Recreation Center. The second was held in the Historic Courthouse in the city of Woodbine March 5, 2020 from 4:00 p.m. to 7:00 p.m.

Allowing residents to drop-in and attend a public open house as their schedule allows facilitates community wide involvement. Guests were asked to participate in multiple activities to assist the planning team in understanding the recreation needs and desires of the community. Attendees were given an opportunity to “vote” for individual park improvements, program activities and facilities they would like to see added to the CPSA park system. Maps of individual parks were available to view and voting dots were provided to each attendee. Participants were asked for recommendations regarding park improvements and to indicate their preferences by placing the dots on any of the photographs of program activities and park facilities that were displayed around the room.

Figure 3.1 Open House Exercises

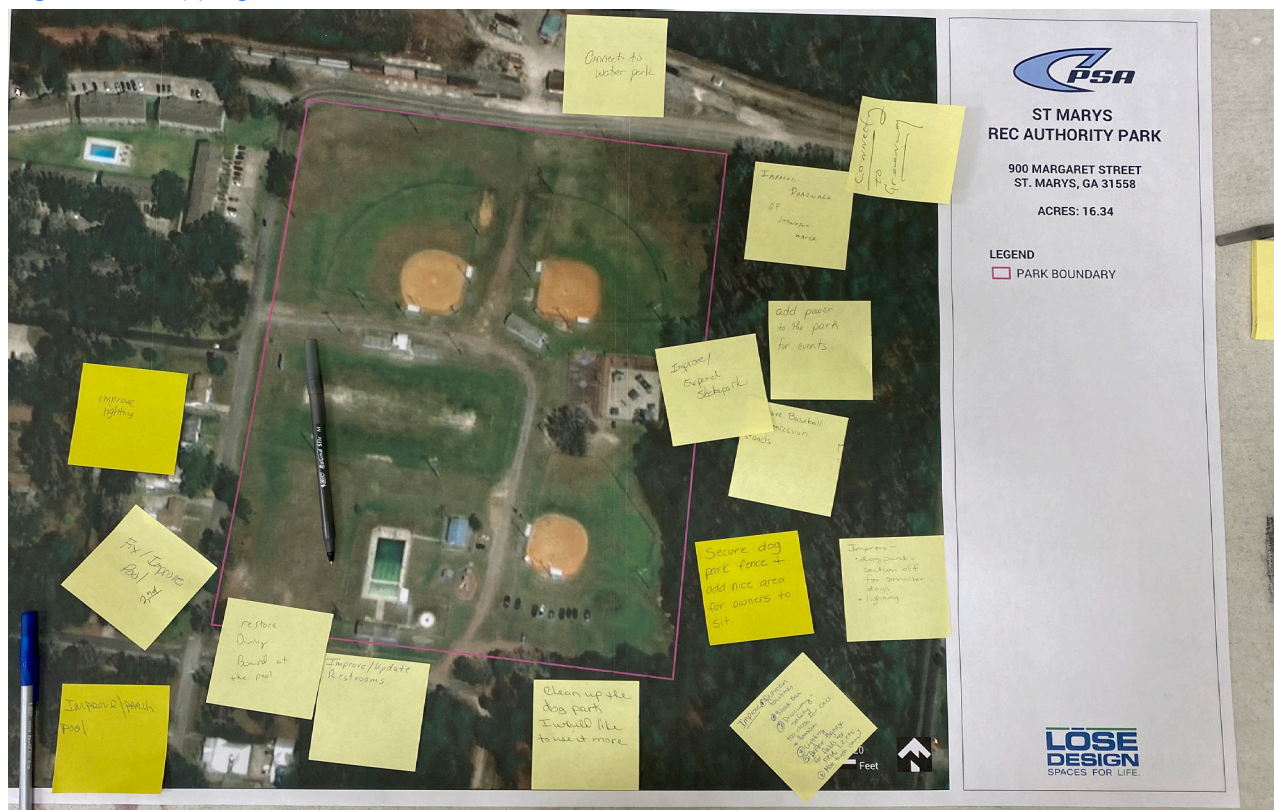


Source: Public Open House meetings held throughout the community.

Park Improvements

Open house participants reviewed maps of select parks and offered ideas for improving those properties. The selected parks included St. Marys REC Park, Howard Peeples Park, and Woodbine Lions Club Park. A map of the complete park system and trails provided an opportunity for comments that may pertain to the overall system or other parks that were not selected for individual maps. These comments were very helpful in understanding park user needs and the community's vision for the park system.

Figure 3.2 Mapping Exercises

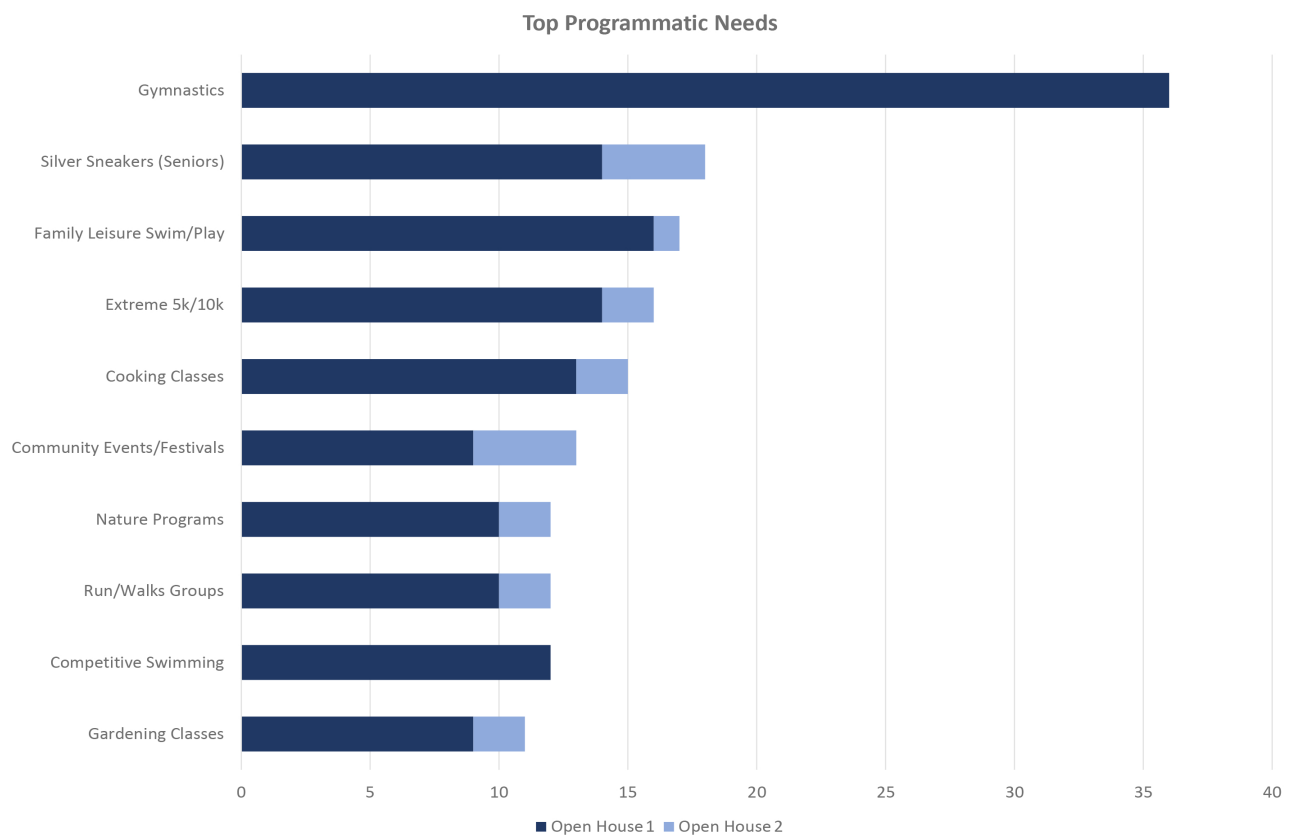


Source: Public Open House meetings held throughout the community.

Priority Programs

The program preference activity generated feedback on a number of desired classes and instructional programs. The top programs according to public participation events were: Gymnastics, Silver Sneakers (Seniors), Family Leisure Swim/Play, Extreme 5k/10k, and Cooking Classes. These top interests were immediately followed by programming addressing the needs of Community Events/Festivals, Competitive Swimming, Run/Walk Groups, Nature Programs, and Gardening Classes. Figure 3.3 illustrates a thumbnail of programs and total number of “votes” each received over the course of the public meetings. A larger and complete list of program needs can be found in the Appendix.

Figure 3.3 Program Preference Needs

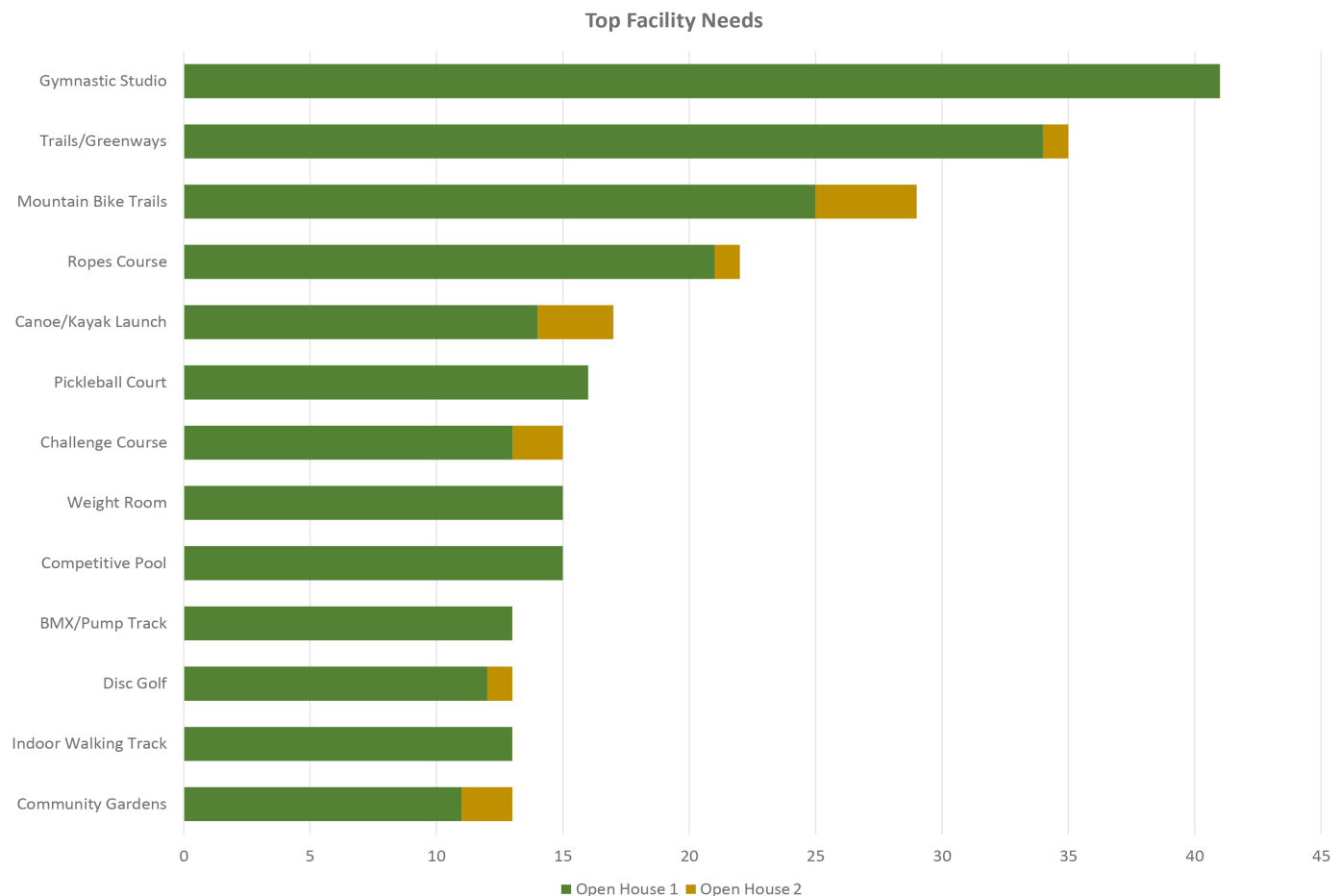


Source: Public Open House meetings held throughout the community.

Priority Facilities

The planning team received a tremendous amount of information regarding desired facilities for the CPSA. A Gymnastics Studio received the most votes followed by Trails/Greenways, and Mountain Bike Trails. Rounding out the top five facilities were: Ropes Course, Canoe/Kayak Launch, and Pickleball Courts. Figure 3.4 illustrates a thumbnail of facilities and total number of “votes” each received over the course of the public meetings. A larger and complete list of program needs can be found in the Appendix.

Figure 3.4 Facility Preference Needs

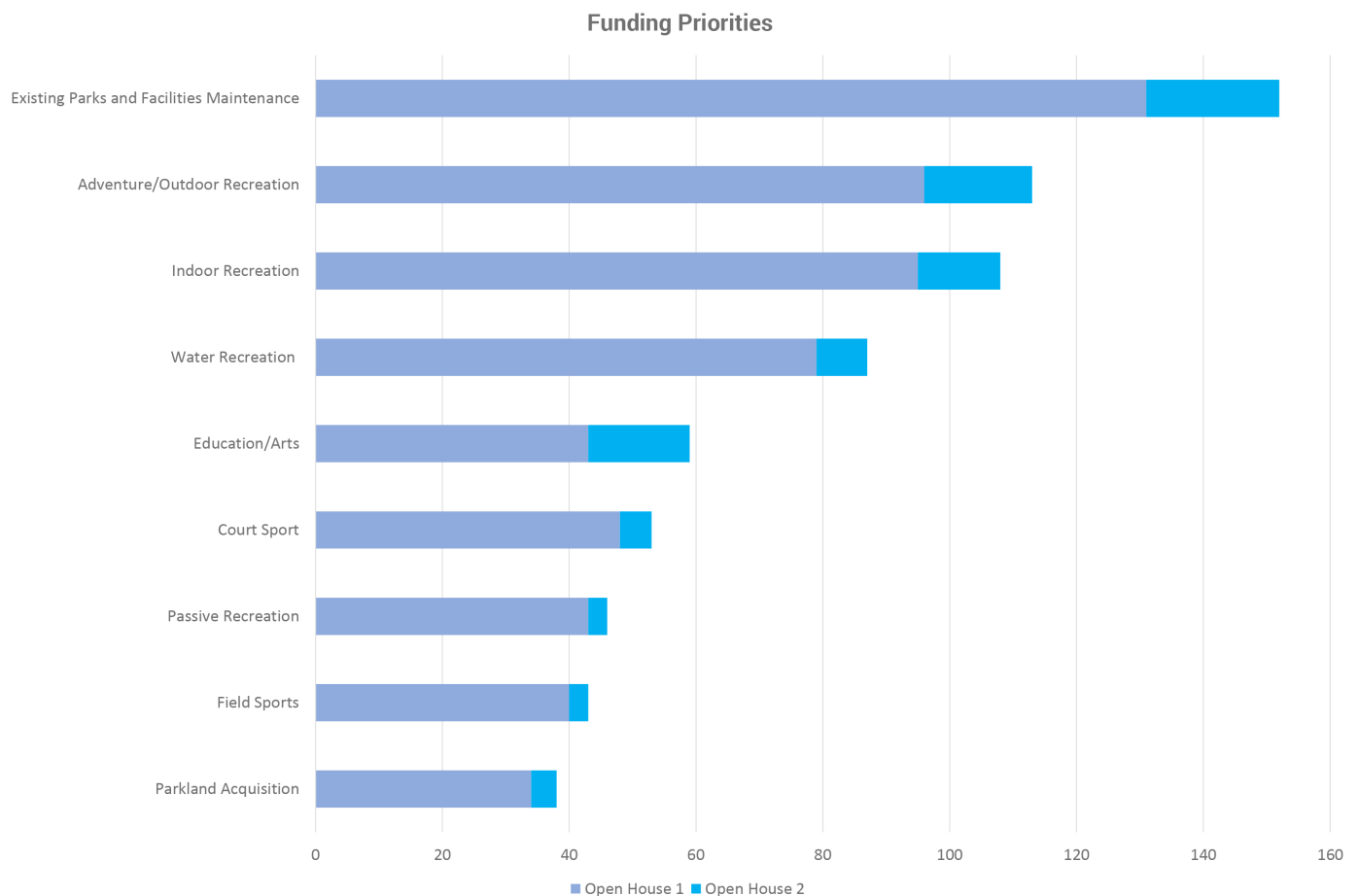


Source: Public Open House meetings held throughout the community.

Funding Priorities

At each meeting, a station dedicated to funding priorities was used to determine support for various types of parks and recreation initiatives by using poker chips to represent the city's budget for parks and recreation improvements. Participants were given 10 poker chips and asked to use the chips as hypothetical funds for 8 spending categories. Individuals could use as many chips as they wished for any of the available categories. Funding priorities in order of votes included: Existing Park and Facilities Maintenance, Adventure/Outdoor Recreation, Indoor Recreation, Water Recreation, Education/Arts, Court Sports, Passive Recreation, Field Sports, and Parkland Acquisition. This funding exercise is designed to put the public in the seat of the decision makers. There is a finite amount of funding available in any community; this exercise allows citizens to express where they want to prioritize the spending of their money. Many times, they find there are more program and facility requests on the list than funds to meet service demands. Figure 3.5 illustrates the funding preference received over the course of the public open house events.

Figure 3.5 Funding Preference Needs



Source: Public Open House meetings held throughout the community.

Other Comments/Ideas or Concerns

Meeting participants were provided the opportunity to give written comments and speak with members of the planning team. Written comments greatly focused on:

Figure 3.6 Comments Cards

- A desire to focus programming on residents first
- Establish Camden County Public Service Authority goals and values
- Coordinate planning efforts with other city/county agencies
- Evaluate staff certifications
- Improved connectivity to trails, points of interest, parks, and neighborhoods
- Invest in grant writing
- Enhance programming for families with young children
- Improve memberships to allow for 24/7 access to weight room and pool only access
- Consider a bridge over the Satilla River in Woodbine to improve walkability to existing Woodbine Riverwalk trail system
- Closely evaluate privatized programs.

COMMENTS/SUGGESTIONS

Camden County Public Service Authority
Public Meeting Comment Card



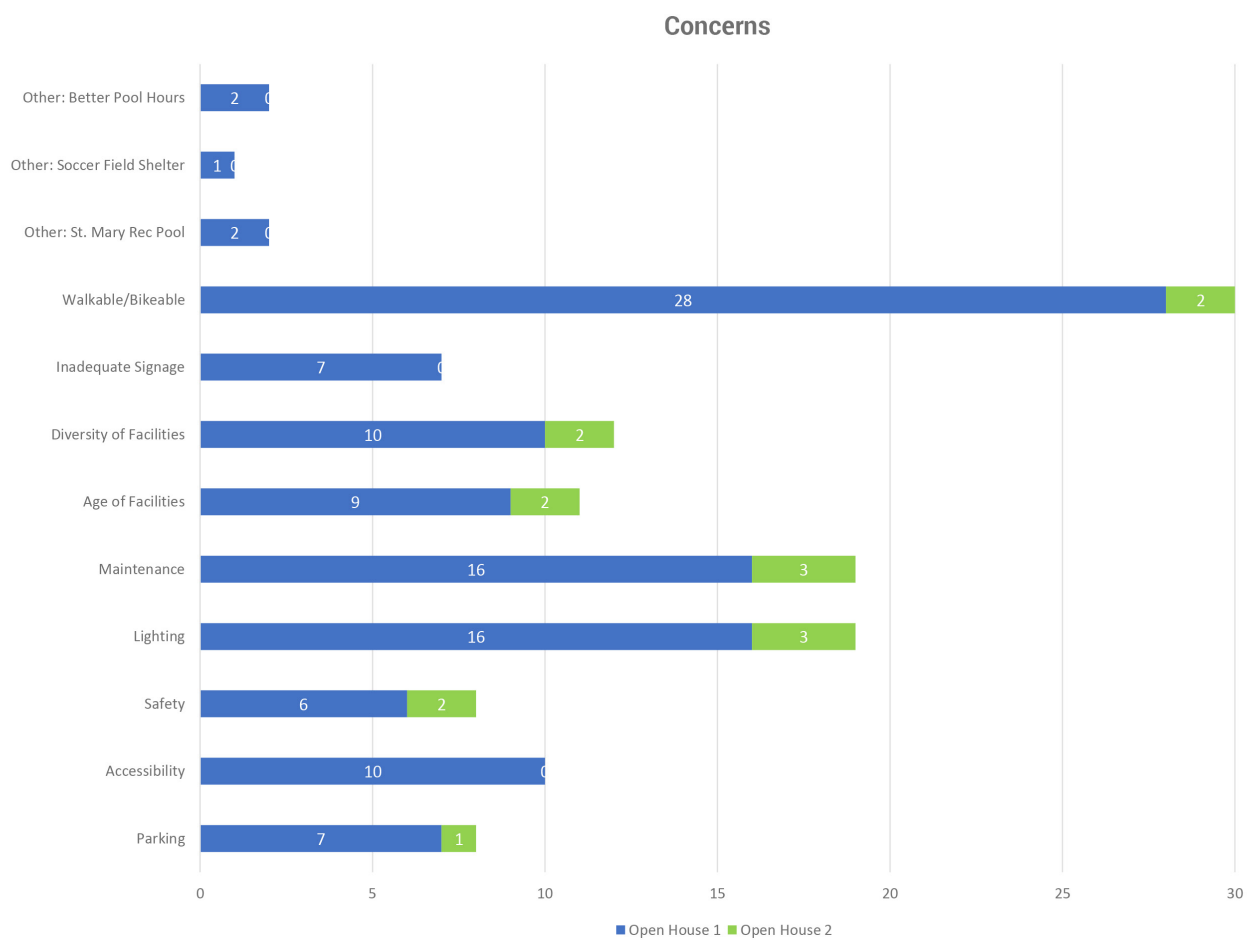
Source: Public Open House meetings held throughout the community.

Other comments addressed facility requests such as indoor court facilities, and the need for additional staff and funding for maintenance.



Attendees also took the opportunity to express their concerns which greatly focused on the desire for a safer, more accessible park system for people on bike and foot. The 2020 Bike + Walk Coastal Georgia Plan is a program cited as an example of a collaborative effort between regional and local governments. The top concerns, according to public participation events were: Walkable/Bikeable, Maintenance, Lighting, Diversity of Facilities, Age of Facilities, Accessibility, Safety, Parking and Inadequate Signage. Figure 3.7 illustrates the park system concerns received over the course of the public open house events.

Figure 3.7 Community Concerns



Source: Public Open House meetings held throughout the community.

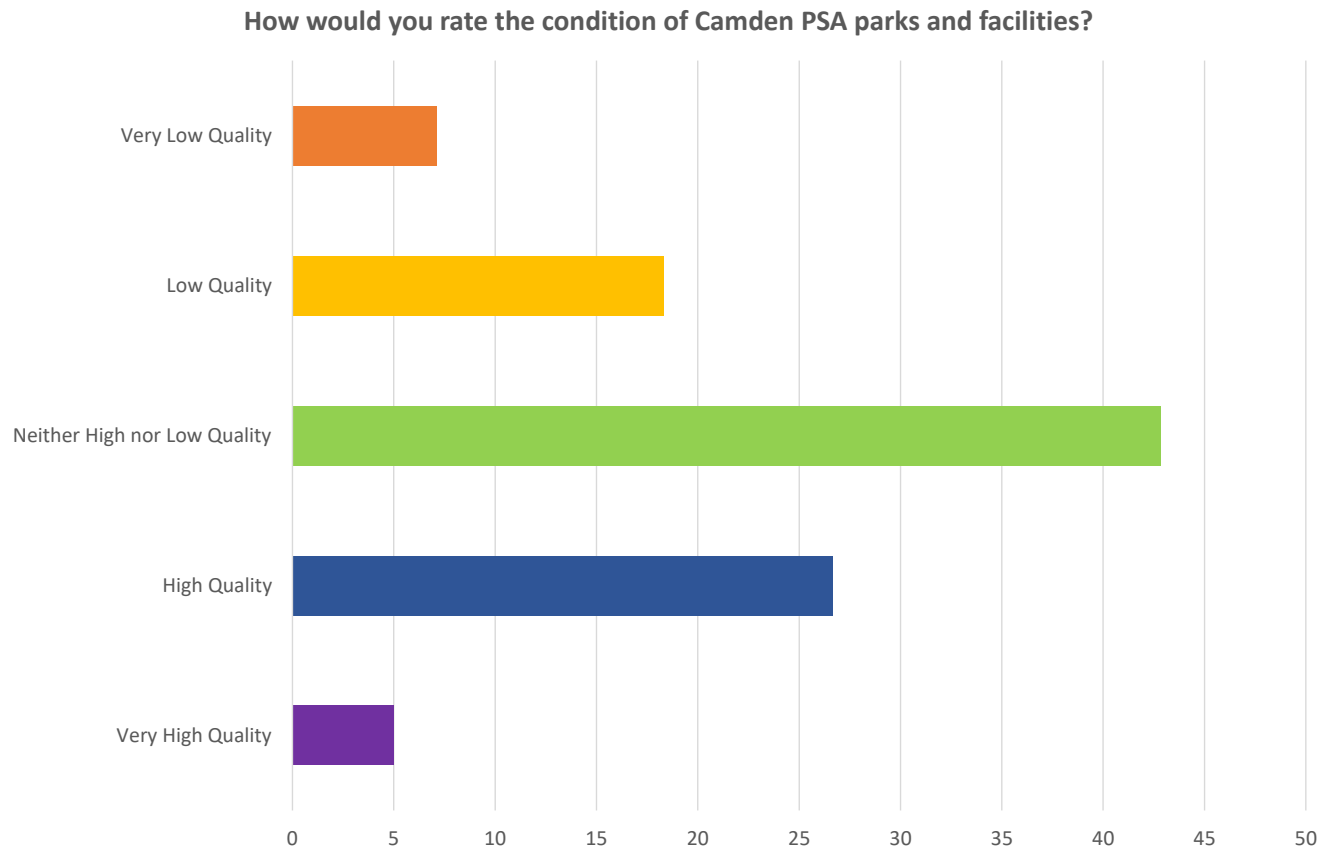
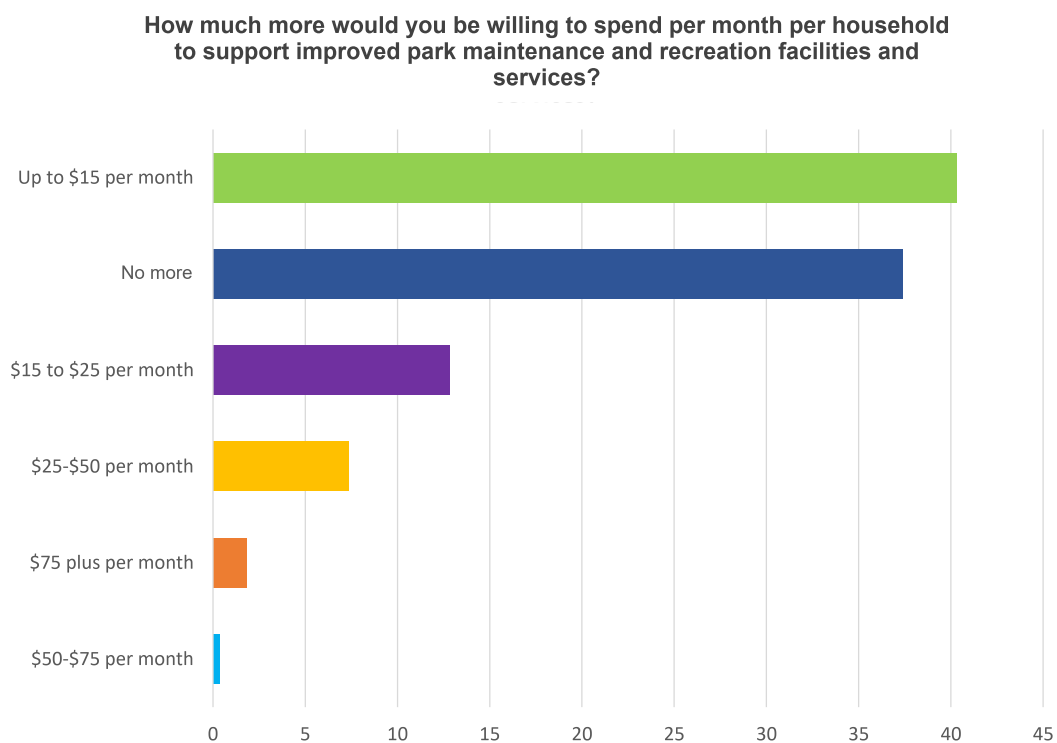
Online Survey

In addition to the public Open House Meetings, the CPSA conducted an online survey to identify residents' needs and priorities associated with the CPSA's Parks and Recreation Master Plan. The public survey included anyone from the community that wanted the opportunity to participate. The survey opened from June 15, 2020, to July 9, 2020, and provided much detail regarding the dominant preference for park and recreation needs of Camden County residents.

The community-wide online public survey was completed by 422 participants. The survey response rate was high based on the Lose Design team's experience with this method. The demographics of respondents were consistent with census data and indicated the opinions revealed by the survey are representative of the community. A copy of the summarized survey responses is provided in the Appendix.

The survey results highlight the following:

- Survey participants rate the condition of parks, facilities, and trails as "Neither High nor Low Quality" to "High Quality."
- Camden County Recreation Center is the most visited park followed by Wildcat Drive Recreation Complex.
- Harriet's Bluff Community Park was the least visited park.
- A lack of information regarding availability of parks, facilities, and trails was identified as the greatest barrier to participation.
- 84.89% support the CPSA's efforts to improve parks, facilities, and trails.
- 79.17% of respondents travel outside of Camden County to use parks and recreation facilities.
- 43.65% of participants use MWR Kings Bay and 35% use private clubs or exercise studios.
- Maintaining and improving existing parks and recreation facilities was the highest funding priority.
- 55.12% support the CPSA prioritizing increased funding for the development of bike, walking, greenways, and nature trail amenities.
- Survey participants suggested the following top facilities and park improvements be incorporated into the CPSA's Capital Improvement Program (CIP): Playgrounds, (81.65%), walking/greenway trails (81.63%), aquatics center (73.41%), and bike/mountain bike trails 71.28%).
- 40.29% would be willing to spend up to \$15 a month per household for improved park maintenance, recreation facilities and services which would result in approximately \$115,962.00 of additional funding per year for the CPSA.
- Survey participants ranked the following top programs in terms of importance: Family leisure swim/play (78.38%), camps (76.26%), and community events/ festivals (76.01%).
- 88.73% of the survey respondents were home owners.

Figure 3.8 Q1 Condition of Camden PSA Facilities and Parks**Figure 3.9** Q18 Support Improved Park Maintenance and Recreation Facilities and Services

Source: Online Public Survey

Figure 3.10 Q12 Top Online Public Survey Facilities and Parks Improvements

In public engagement meetings, Camden residents suggested the following facilities and/or parks improvements be considered. How important is it to you that each of these be incorporated into the CPSPA's capital improvement program?

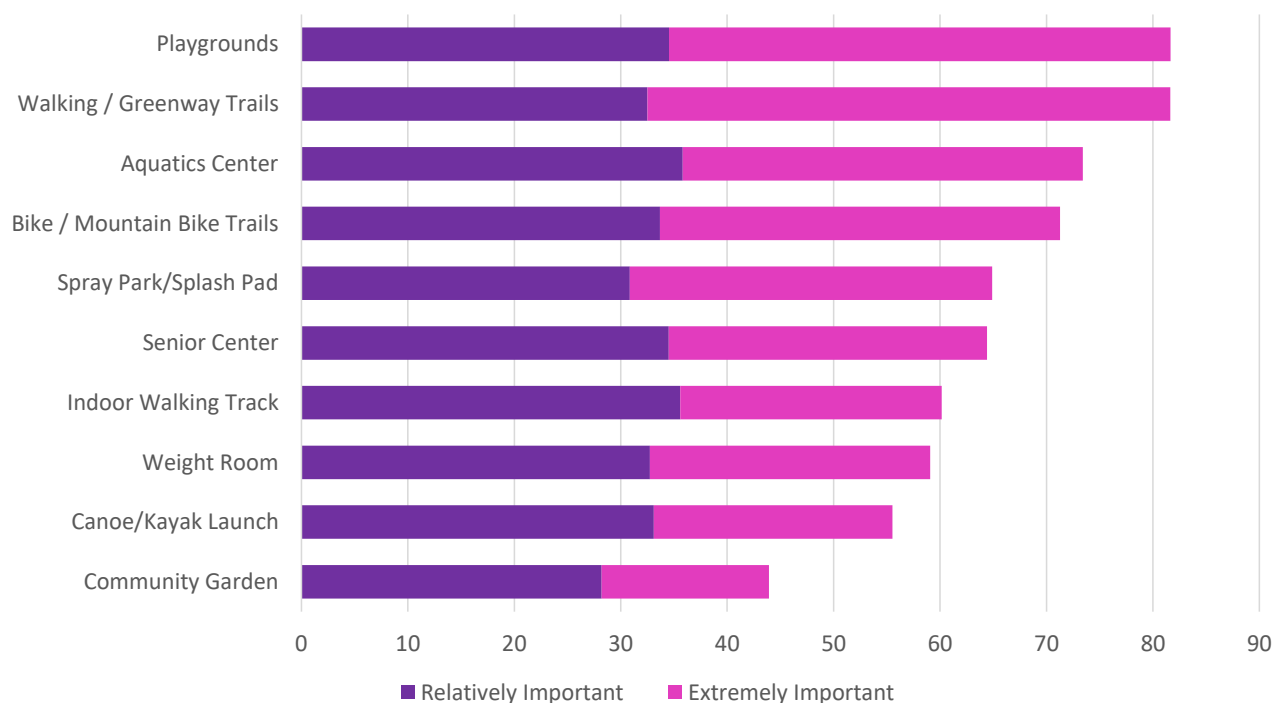
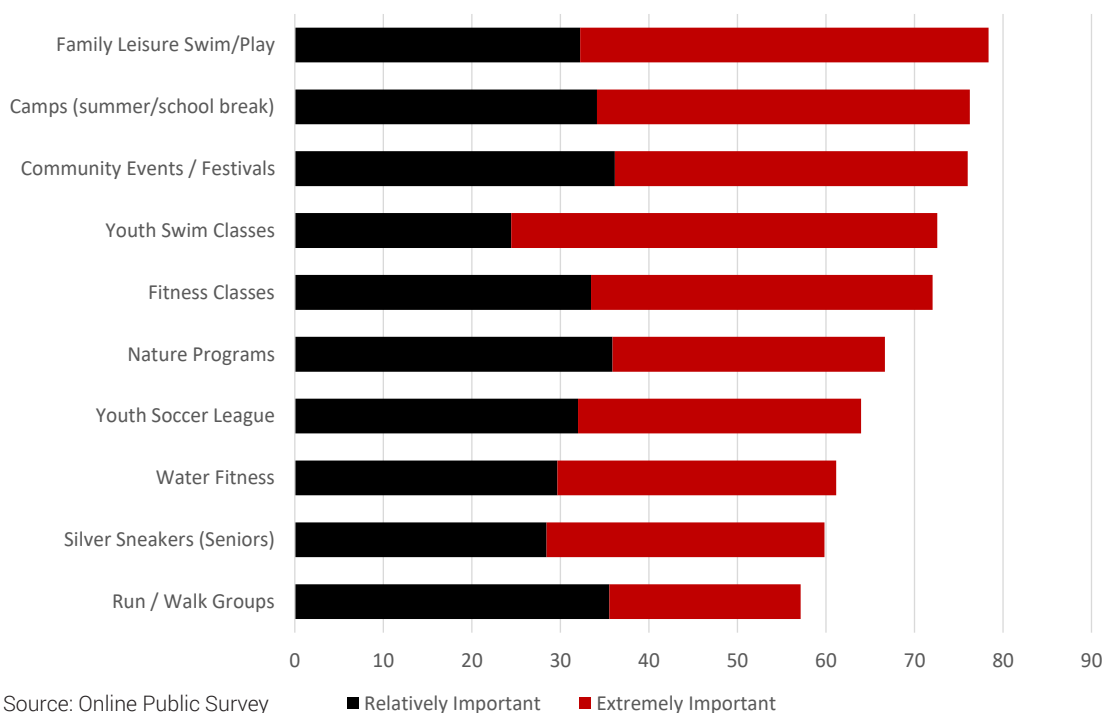


Figure 3.11 Q14 Top Online Public Survey Programs

Please rank the following programs in terms of importance.



Source: Online Public Survey

■ Relatively Important ■ Extremely Important

Conclusion

The amount of public input received during this process was vital in determining the community's needs and desires for future parks and recreation system improvements. The planning team gathered information from a variety of perspectives. There were some facilities that rose to the top of the community's interest in all public participation groups, while others were more significant in some community input forums than others.

In summary, the public input process was designed to engage the Camden County community through public engagement meetings to determine park and recreation needs. Feedback consistently illustrated the community's desire for additional recreation facilities like a gymnastics studio, aquatic center, playgrounds, and farmer's market. The team also heard that current facilities and program demands need to be expanded and are not currently meeting the growth needs of the community. This information was crucial in developing recommendations found in this plan.

The public input process brought forward the following consistent themes, which are highlighted below:

- Provide more trails, both paved and natural surfaces, to connect neighborhoods, schools and parks, and provide recreational opportunities.
- Acquire land for both active and passive park development in the northern section of the county.
- There is a desire by the youth sports and sports tourism sector for development of a soccer complex to enhance recreation and economic development opportunities. A master plan for this initiative is recommended.
- Athletic programming could be increased with additional facilities, including multi-purpose fields and splash pad facilities throughout all parks.
- Park facilities that meet multi-generational needs are desired. A gymnastic facility, aquatic center and bike trails were specific improvements mentioned. A master plan for these initiatives is recommended.
- An increased variety in the type of park facilities available in the county is desired.
- Current small and neighborhood park amenities are limited and have met their life cycle, which inhibits residents from visiting and using parks.
- Better communication regarding facilities and program opportunities is needed.
- Improvements to, and maintenance of, existing facilities and parks also ranked very high, reinforcing the idea of individual outdoor facilities being highly desired by the community.
- Although the community indicates support for additional funding, preferred funding methods are mixed.
- Develop programs for teens and historically underserved youth during summer, school breaks, and before and after school programming.
- Program priorities indicate the need for an indoor multi-purpose or recreation center that would provide adequate space for seniors, fitness classes, camps, and cooking classes.

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- While typical youth athletic programs and facilities were not indicated as high priority needs, there were specific improvements mentioned for athletic facilities to accommodate existing leagues and their growth.
- Facility priorities indicate the need for more playgrounds.
- There is support for dedicated funding for parks and recreation improvements.



4



PARK CLASSIFICATIONS AND SERVICE CRITERIA

4 Park Classifications and Service Criteria

The primary task of the planning team for the execution of this master plan is the assessment of existing parks and facilities within the service area of the Camden County Public Service Authority (CPSA). This evaluation includes studies to determine the level of access to facilities and recreation services in the county.

The planning team visited each of the park facilities maintained by CPSA and conducted individual site assessments. These assessments help determine the diversity of facilities, distribution patterns, maintenance practices, age, condition, and compliance with the accessibility requirements of the Americans with Disabilities Act (ADA). The planning team also evaluated design characteristics that either reduced or increased maintenance requirements or affected the way the facility functions. After completing site visits and inventories, a written narrative of recommendations was prepared for each park to address existing conditions, use patterns, and potential for redevelopment and/or expansion.

NRPA Guidelines

The National Recreation and Park Association (NRPA) provides the annual Park Metrics, a comprehensive source of data for standards and comparisons of park and recreation agencies across the country. This data is useful in examining what other departments are doing in terms of parks and recreation facilities, spending, revenues and staffing. The 2019 NRPA Agency Performance Review contains data from 1,075 parks and recreation agencies.

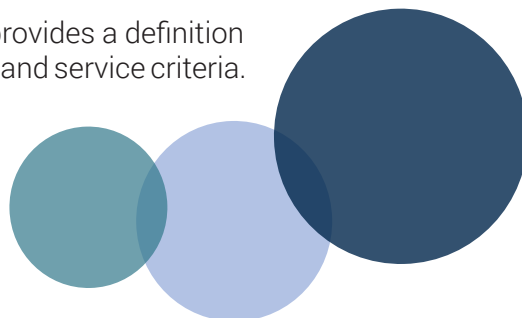
Park Classifications

Each of the parks within the CPSA service area was assigned a classification, based on acreage, facilities available, and the manner in which the park serves the community. This classification assists in the identification of service levels to the community, as well as examining any gaps in service to the residents.

Critical to the service delivery system of any parks and recreation department is the provision of four basic park categories: mini parks, neighborhood parks, community parks, and regional parks. Beyond these four basic park types are special-use parks, natural areas/preserves, greenways, school parks, and private parks/recreation facilities. Each is classified differently based upon the type of amenities offered, size, service area, and how access is gained to the facility.

Table 4.1 Park Classifications with Service Areas below provides a definition of each park classification, along with information on size and service criteria.

Table 4.2 CPSA Parks by Classification provides a list of the parks within CPSA by classification.



2 Camden County PSA Park Master Plan

Table 4.1 Park Classifications with Service Area

Classification	Description	Desirable Size	Location Criteria
Mini Park	Small parks with limited activity that should provide seating, landscape, and possibly a playground, community garden or other passive recreation activities.	5 acres or less	1/4 mile service radius
Neighborhood Park	Area for more intense recreational activities, such as playing fields, larger playgrounds, shelters, trails, swimming pools, restrooms, etc.	5 to 20 acres	1/2 mile service radius
Community Park	All-inclusive facility for recreation users that provides a mix of active and passive activities and attracts users of all ages, from sports fields to a community center.	20 to 75 acres	1-3 mile service radius
Regional Park	Unique outdoor recreation area with various amenities, which may include boating, fishing, swimming, camping, but may also include a water park, etc.	50 to 250 acres	Varies
Special-Use Park	Special-use parks are designed to meet the needs of a specific user group, such as an aquatic center, golf course, zoo or a museum.	Varies	Varies
Sports Park	Sports parks are parks that are dominated by athletic facilities.	Varies	Varies
Natural Resource Area/Preserve	Land with natural resources, historic landscapes, visual beauty, bio-diversity, etc.	Varies	Varies
Greenways	Linear corridors that loop and/or link to other amenities.	50-feet wide	1/2 miles service radius

SOURCE: Table adapted from Mertes, J.D. and J.R. Hall. Park, Open Space, and Greenway Guidelines. Alexandria, VA: National Recreation and Park Associations, 1995.

Table 4.2 CPSA Parks by Classification

Mini Parks (Service Area: 1/4 mile)	Acreage
Charlie Easterling Memorial Park	In Public ROW
Little Catfish Creek Park	2.67
Neighborhood Parks (Service Area: 1/2 mile)	Acreage
Browntown Wilderness Park	4.03
Cornelia Jackson Memorial Park	4.05
Harriett's Bluff Community Park	21.00
Kingsland Lions Park	13.47
Maple Ford Park	18.89
Mary B. Smart Park	6.37
Sweetwater Park	12.00
Woodbine 110 Community Park	4.44
Woodbine Lions Club Park	7.18
Community Parks (Service Area: 3 miles)	Acreage
Howard Peeples Park	19.51
Lake St. Marys and St. Marys Civic Park	46.34
St. Marys REC Authority Park	16.34
Regional Parks (Service Area: 8 Miles)	Acreage
Wildcat Drive Recreation Complex	52.42
Special Use Areas (Service Area: 8 miles)	Acreage
Harriett's Bluff Boat Ramp	0.31
McIntosh Sugarmill Ruins	69.18
Notter Pond	10.38
Satilla Waterfront Park and Boat Ramp	6.94
Spring Bluff Boat Ramp	In Public ROW
White Oak Boat Ramp	In Public ROW
Sports Parks (Service Area: 8 Miles)	Acreage
CCPSA Soccer Complex	17.53
Greenways / Trails	Miles
White Oak Nature Trail	6.1
Woodbine Nature Trail & River Walk	5.5

SOURCE: Camden County Public Service Authority

Existing Parks and Park Facilities

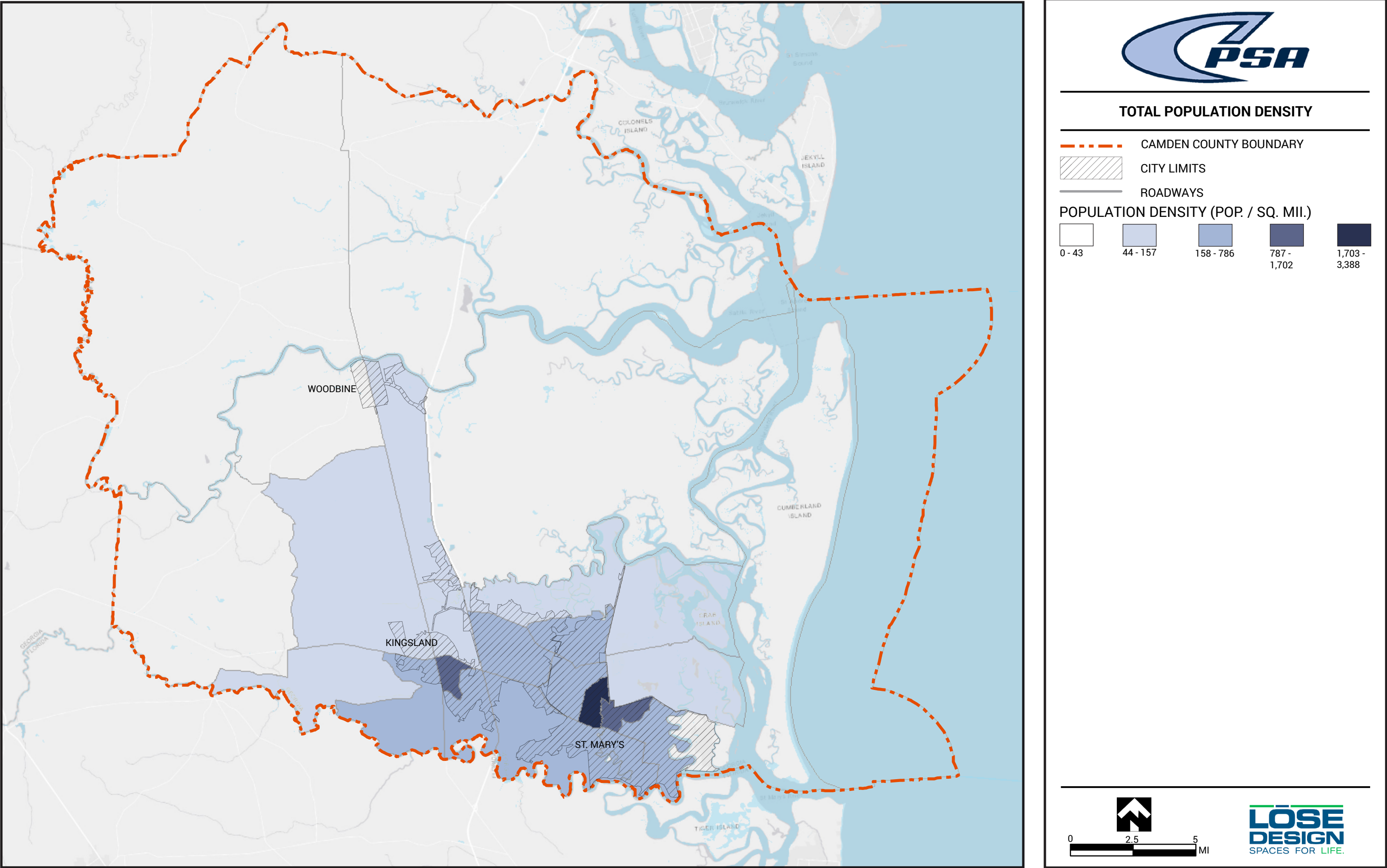
According to data provided by CPSA, assets total 333.05 acres of land considered in use as a developed parks and recreation facility. Note that several facilities (boat ramps, greenways, and some parks) are located in the public Right of Way and are not included in the acreage total. The acreage in the inventory varies in terms of current use, development potential, and accessibility.

The planning team visited each of the developed properties, as well as the majority of the undeveloped properties that were identified as suitable for development, and developed an inventory of existing conditions, including quantity and quality of their facilities.

Figure 4.1: Total Population by Census Block Group (note that map includes existing park locations)

Table 4.3: CPSA Facilities Matrix lists each of CPSA's parks with the acreage and facilities available in each park.

Figure 4.1 Total Population Density



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Table 4.3 CPSA Facilities Matrix

Camden County PSA Facilities Matrix	Total Acres	Amphitheater	Baseball Fields (Total)	Tee Ball	Youth Baseball Field	Adult Baseball Field	Miricle Field	Basketball, Outdoor	Boat Ramp	Community Center	Community Garden	Disc Golf Course	Dog Park	Football Field	Golf Course	Gymnasiums	Multi-Purpose Field	Pavilion	Playground	Recreation Center	Skate Park	Soccer Field	Softball Field	Splash Pad	Swimming Pool (Outdoor)	Synthetic Multi-Purpose Field	Tennis Courts	Trail (Miles)	Pickleball
Browntown Wilderness Park	4.03							1	1								1	1	1										
CCPSA Soccer Complex	17.53																					4							
Charlie Easterling Memorial Park	ROW																		1										
Cornelia Jackson Memorial Park	4.05							1						1				1	1										
Harriett's Bluff Boat Ramp	0.31								1																				
Harriett's Bluff Community Park	21							1										1	1								1		
Howard Peeples Park	19.51			4				2				1					1	3	2									0.25	8
Kingsland Lions Park	13.47		5		4		1	1										1	1		1						2	0.5	
Lake St. Marys and St. Marys Civic Park	46.34		6	4	1	1		2									1	2	2								2	0.5	
Little Catfish Creek Park	2.67																		1										
Maple Ford Park	18.89		1			1		1										1	1										
Mary B. Smart Park	6.37		1			1		1										1	1								1		
McIntosh Sugarmill Ruins	69.18																												
Notter Pond	10.38																												
Satilla River Waterfront Park and Boat Ramp	6.94	1							1									2											
Spring Bluff Boat Ramp	ROW								1																				
St. Marys REC Authority Park	16.34							1					2	1					1		1								
Sweetwater Park	12							1									1	1	1										
White Oak Boat Ramp	ROW								1																				
White Oak Nature Trail	N/A																											6	
Wildcat Drive Rec. Complex	52.42		4		1	3										1				1					1	1			
Woodbine 110 Community Park	4.44		1		1			1						1					1								1		
Woodbine Lions Club Park	7.18												2				1						2						
Woodbine Nature Trail and River Walk	N/A																											5.5	
TOTAL:	333.05	1	18	-	-	-	-	13	5	0	0	1	4	3	0	1	5	14	15	1	2	4	2	0	1	1	7	12.8	8

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Level of Service

Evaluating the level of service helps determine whether a recreational delivery system is meeting the needs of the population it serves. Using the facility matrix, the planning team compared the overall number and types of facilities to those provided by similar sized communities across the country, obtained from the 2019 NRPA Park Metrics.

Because not all facilities may be applicable or necessary for a community at the same level, the planning team, working with the Camden County Public Service Authority, developed community standards specific for the county. These guidelines enable the planning team to detect where CPSA Parks and Recreation has a surplus or deficit in any particular type of facility or service. While these standards provide guidance on the quantity of facilities, they should not be used indiscriminately and without understanding of facility quality, and other factors, such as location.

To reveal the surplus and deficits of each facility, the planning team compared the county's existing facilities, parks, and trails to the recommended level of service as shown in Table 4.4.

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Table 4.4 Recommended Level of Service

Camden County PSA Standards for Park Facilities (Population Estimate: 54,000 (2020))	Current Number of CCPSA Acres and Facilities	NRPA Park Metrics Levels of Service (Pop. under 100,000)		Camden County Suggested Level of Service (Pop. under 100,000)		2020 NRPA Level of Service Need	2020 Facility Deficit / Surplus (NRPA)	2020 CCPSA Level of Service Need	2020 Facility Deficit / Surplus (Community)	2030 NRPA Level of Service Need	2030 Facility Deficit / Surplus (NRPA)	2030 CCPSA Level of Service Need	2030 Facility Deficit / Surplus (Community)
Parkland Acres (Based on Average for United States)	333.05	10.1 per	1,000	10.1 per	1,000	545.4	-212.35	545.40	-212.35	606	-272.95	606.00	-272.95
Amphitheater	1	1 per	Not Defined	1 per	55,000	-		1	0	-		1	0
Basketball, Outdoor	13	1 per	8,500	1 per	8,500	6	7	6	7	7	6	7	6
Boat Ramps / Launches	5	1 per	Not Defined	1 per	Not Defined	-		-		-		-	
Community Center	0	1 per	50,600	1 per	18,000	1	-1	3	-3	1	-1	3	-3
Community Garden	0	1 per	46,700	1 per	46,700	1	-1	1	-1	1	-1	1	-1
Diamond Fields	24	1 per	15,000	1 per	2,750	7	17	20	4	8	16	22	2
Adult Fields (275' +)	6												
Youth Fields (Under 275')	9												
Softball	2												
Tee Ball Fields	8												
Miracle Fields	1												
Disc Golf Course	1	1 per	Not Defined	1 per	55,000	-	0	-	0	-		-	`
Dog Park	2	1 per	58,000	1 per	58,000	1	1	1	1	1	1	1	1
Football	3	1 per	33,000	1 per	33,000	2	1	2	1	2	1	2	1
Golf Course	0	1 per	Not Defined	1 per	Not Defined	-	0	-	0	-		-	
Gymnasiums	1	1 per	7,000	1 per	18,000	8	-7	3	-2	9	-8	3	-2
Multi-Purpose Field	4	1 per	11,600	1 per	13,500	5	-1	4	0	5	-1	4	0
Pavilion	14	1 per	Not Defined	1 per	Not Defined	-	0		0	-			
Playground	14	1 per	40,000	1 per	3,850	1	13	14	0	2	13	16	-2
Recreation Center	1	1 per	44,300	1 per	27,000	1	0	2	-1	1	0	2	-1
Skate park	2	1 per	62,500	1 per	62,500	1	1	1	1	1	1	1	1
Soccer Field	4	1 per	19,000	1 per	15,000	3	1	4	0	3	1	4	0
Splash Pad	0	1 per	Not Defined	1 per	55,000	-		1	-1	-		1	-1
Swim Pool (Outdoor)	3	1 per	51,000	1 per	13,500	1	2	4	-1	1	2	4	-1
Synthetic Muti-purpose Field	1	1 per	57,000	1 per	57,000	1	0	1	0	1	0	1	0
Tennis Courts	17	1 per	5,500	1 per	3,200	10	7	17	0	11	6	19	-2
Trail System (Miles)**	10	1 per	3,000	1 per	1,800	18	-8	30	-20	20	-10	22	-12
Senior Centers	1	1 per	69,125	1 per	27,000	1	0	2	-1	1	0	2	-1
Performance Amphitheater	0	1 per	62,600	1 per	62,600	1	-1	1	-1	1	-1	1	-1
Nature Centers	1	1 per	65,000	1 per	65,000	1	0	1	0	1	0	1	0
Teen Center	0	1 per	60,870	1 per	60,870	1	-1	1	-1	1	-1	1	-1

**Lose Design Developed Standard

*Note that Community Level of Service is only indicated for facilities where the Community is seeking to differ from the NRPA Standard Levels of Service. If Community Level of Service is not listed, NRPA levels should be used.

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Gap Analysis

A gap analysis is an assessment of the service areas related to parks and their facilities to determine if there are areas of a community that are underserved. It identifies the service areas and gaps in the overall service standards for each park category. The service area analysis begins by classifying existing parks using the park classifications as described in Table 4.1: Park Classifications with Service Criteria. All existing parks were classified based on use patterns, as well as size and classification standards. Service areas for each category are provided on Figures 4.2 through 4.9, which illustrate the gap analysis for each park classification.

Figure 4.2: Overall Parks Map

Figure 4.3: Mini Parks Service Areas

Figure 4.4: Neighborhood Park Service Areas

Figure 4.5: Community Park Service Areas

Figure 4.6: Regional Park Service Areas

Figure 4.7: Sports Park Service Areas

Figure 4.8: Special Use Park Service Areas

Figure 4.9: Existing Trail Service Areas

An additional analysis was completed to assess the service areas of several specific amenities provided by the County. These amenities were selected based on feedback from the public input process and discussions with County PSA Staff. Service areas for each type of amenity are provided on Figures 4.10 through 4.13 which illustrate the gap analysis for each amenity selected.

Figure 4.10: Recreation Center Service Areas

Figure 4.11: Senior Facility Service Areas

Figure 4.12: Athletic Field Service Areas

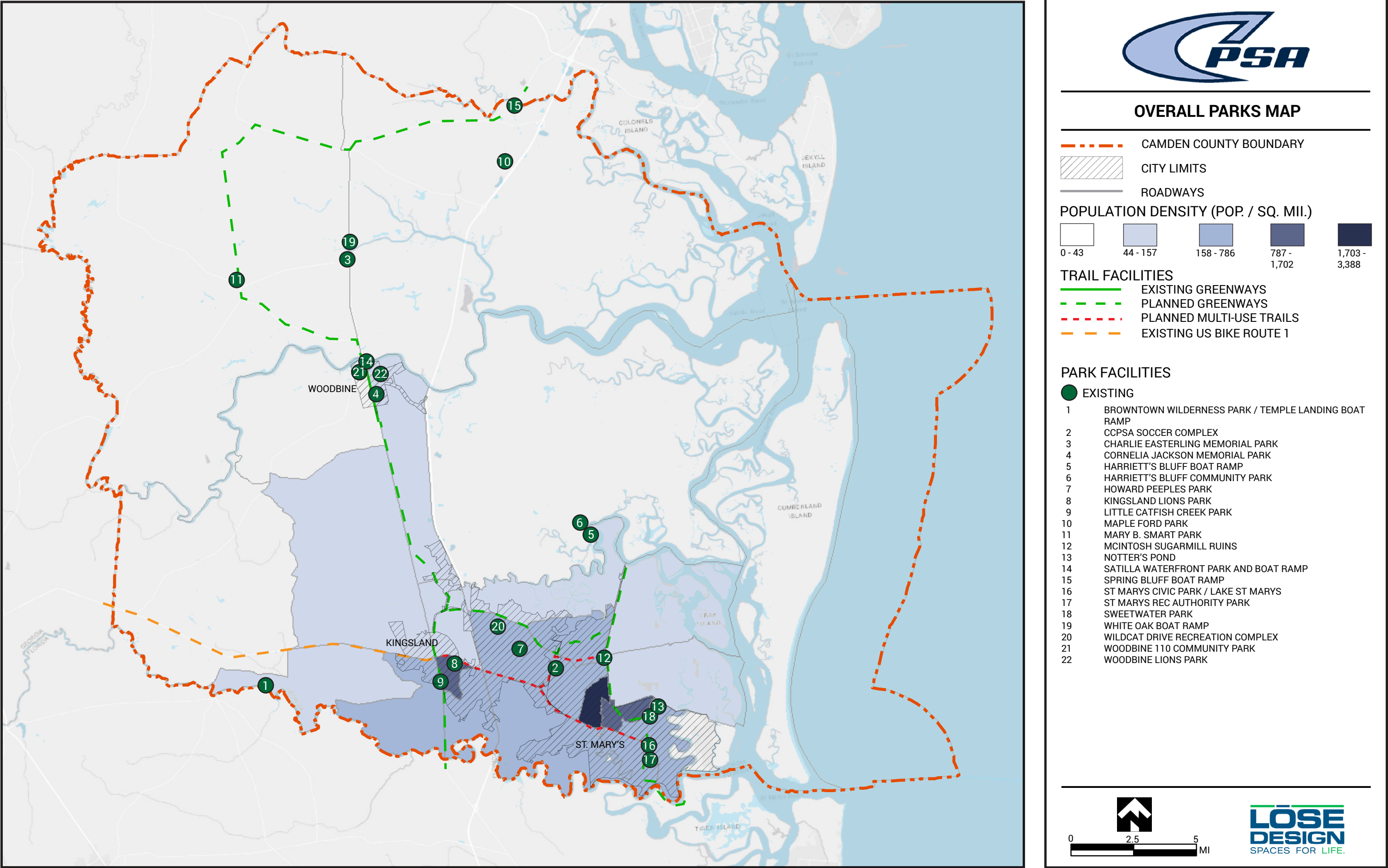
Figure 4.13: Aquatic Facility Service Areas

Based on the findings of the gap analysis, there appears to be better park coverage in the south eastern portion of the county, where population density is the highest. However, the specific park types (recreation centers, for example) are not as evenly distributed to the population as the overall coverage map suggests. Consideration of new park facilities should be based on a more even distribution of park types to best serve the population centers throughout the county.

Recommendations for potential facilities to support the existing and anticipated needs for these areas will be discussed later in this section.

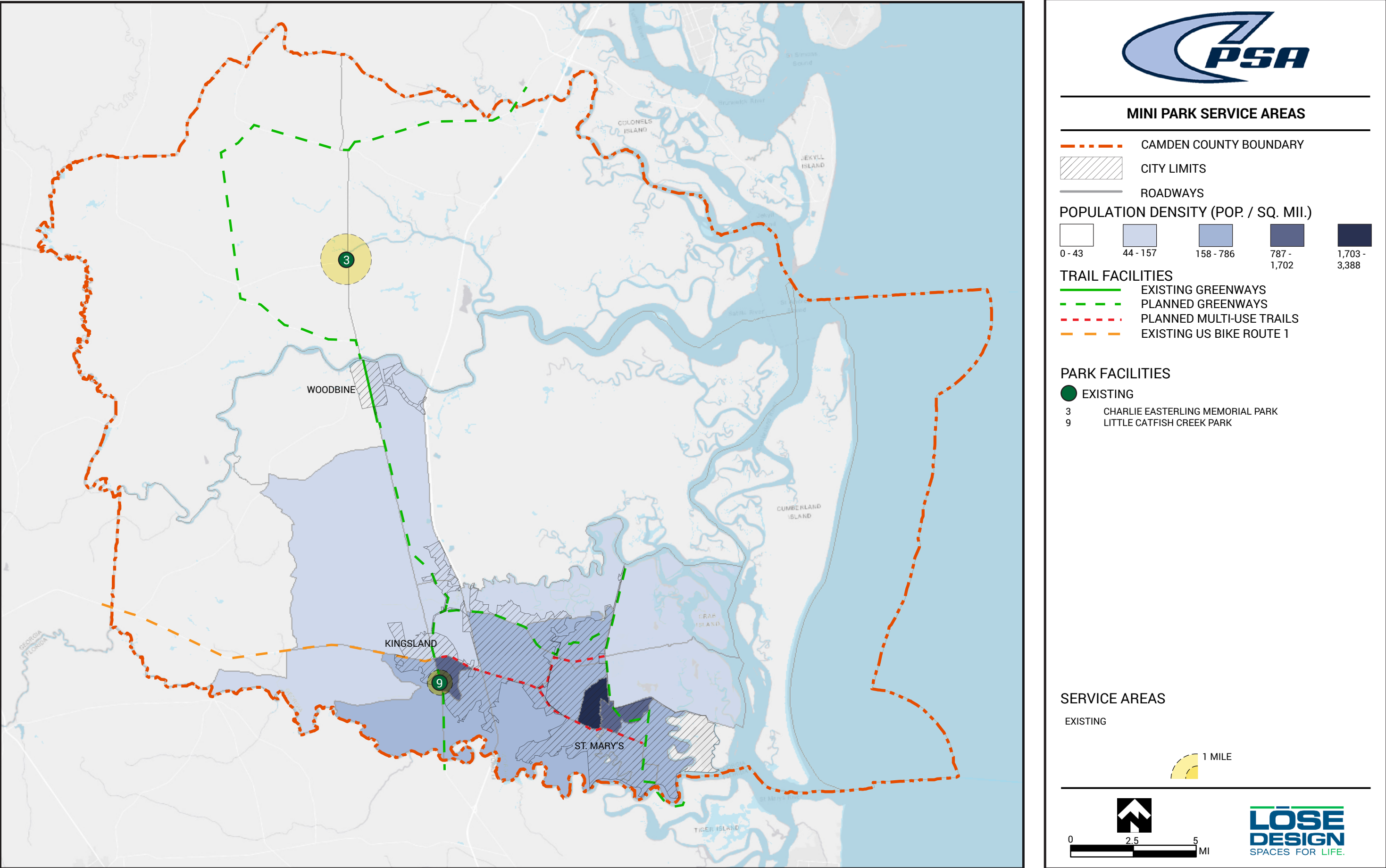
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Figure 4.2 Overall Existing Parks Map



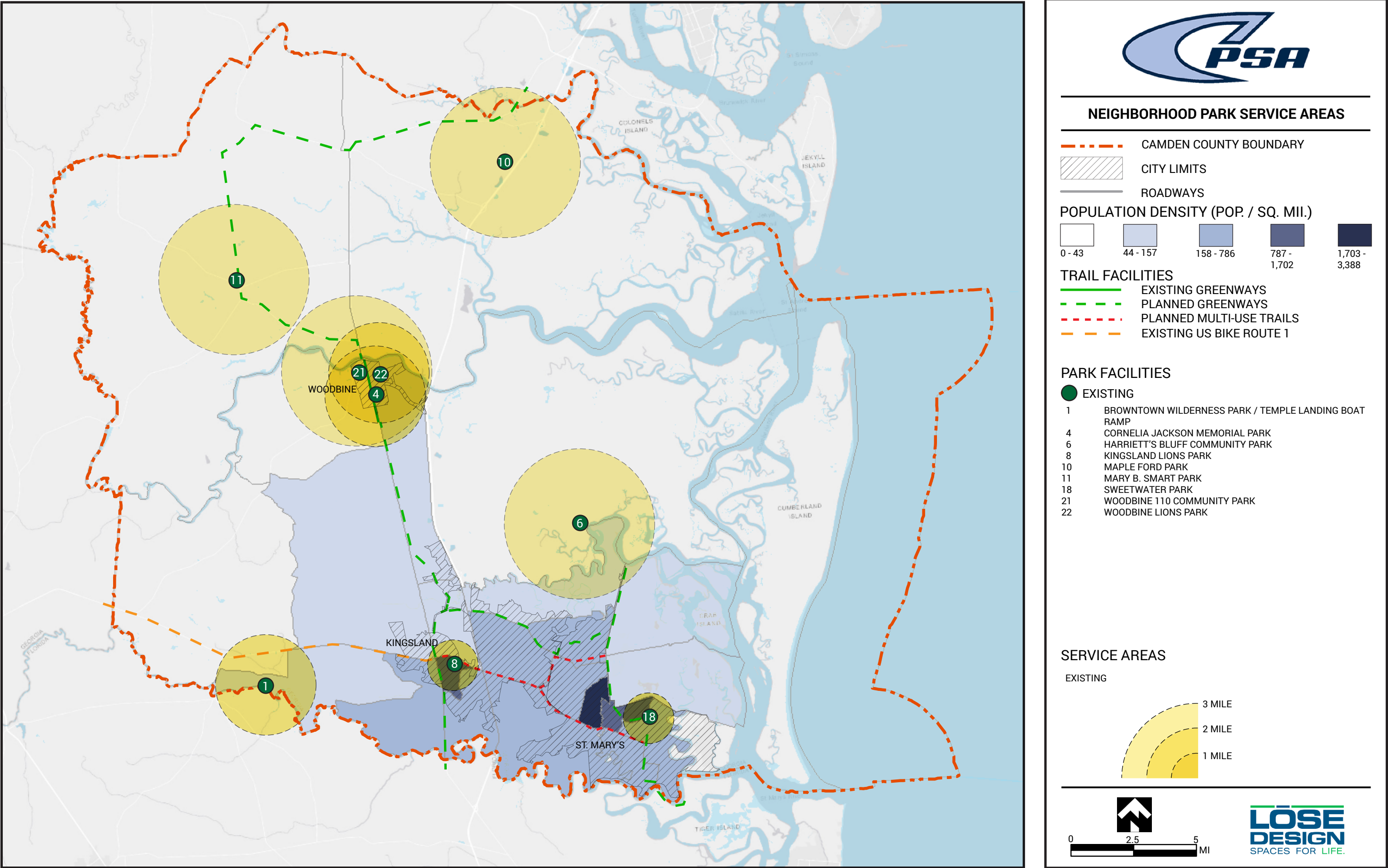
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Figure 4.3 Mini Park Service Areas



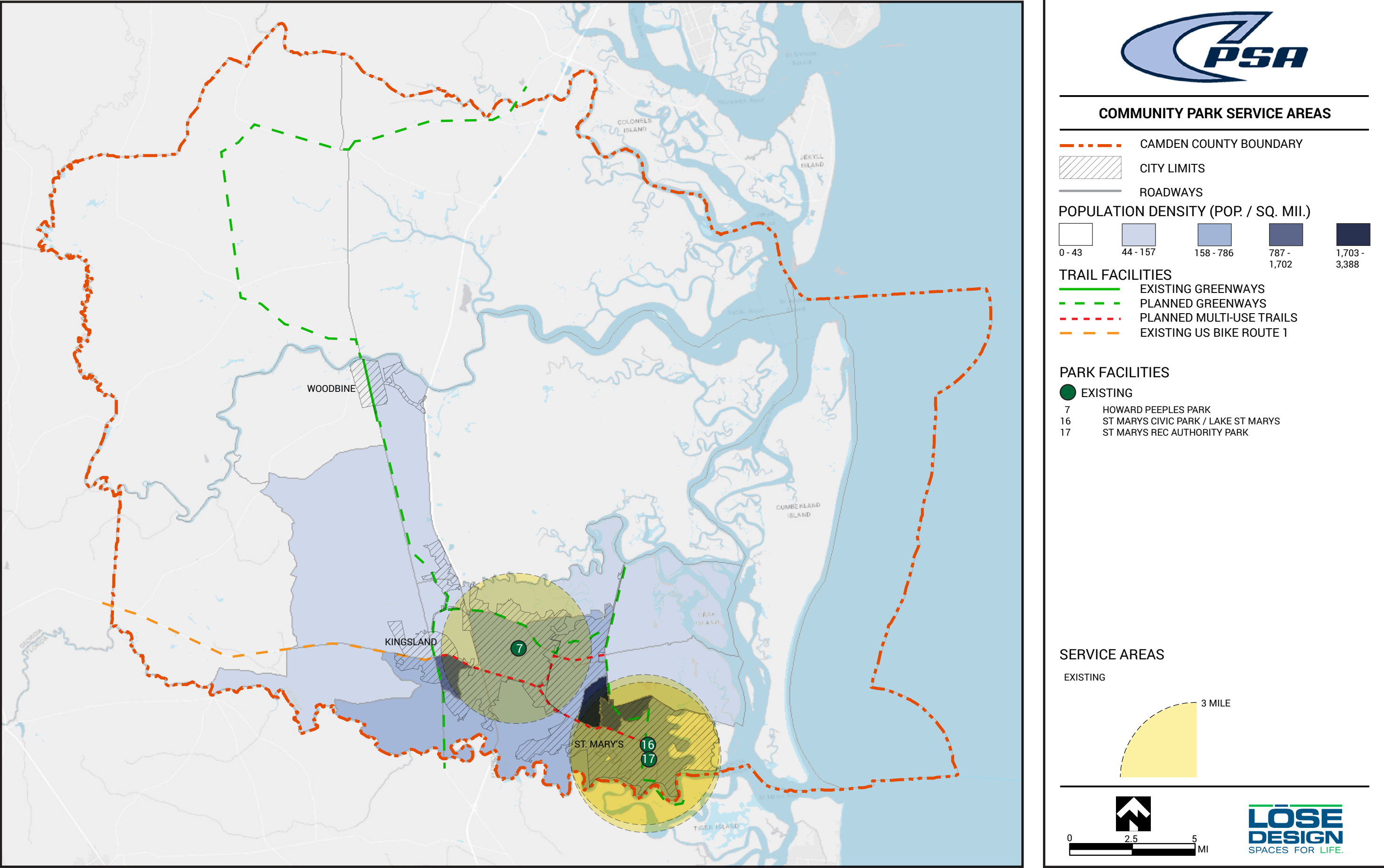
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Figure 4.4 Neighborhood Park Service Areas



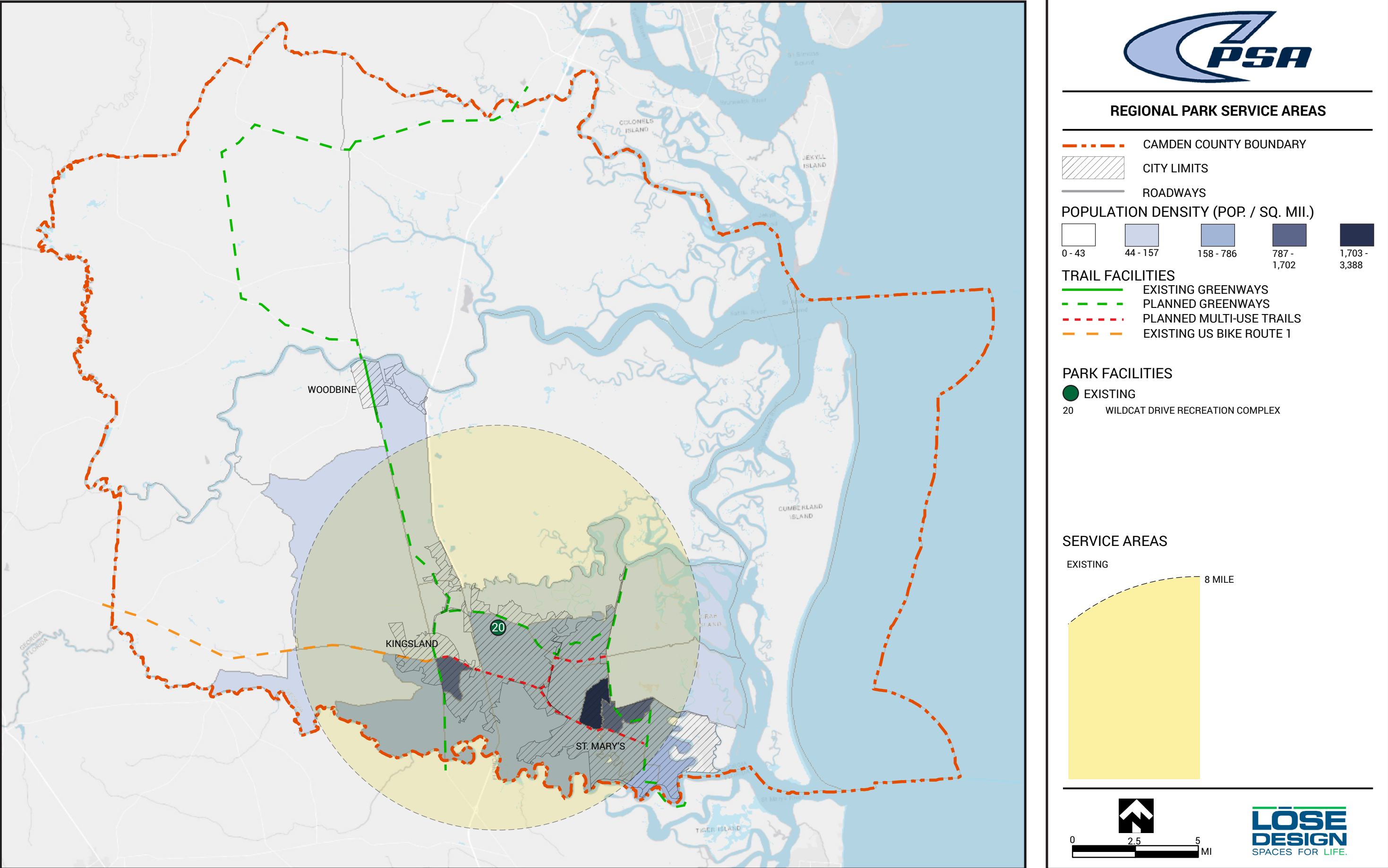
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Figure 4.5 Community Park Service Areas



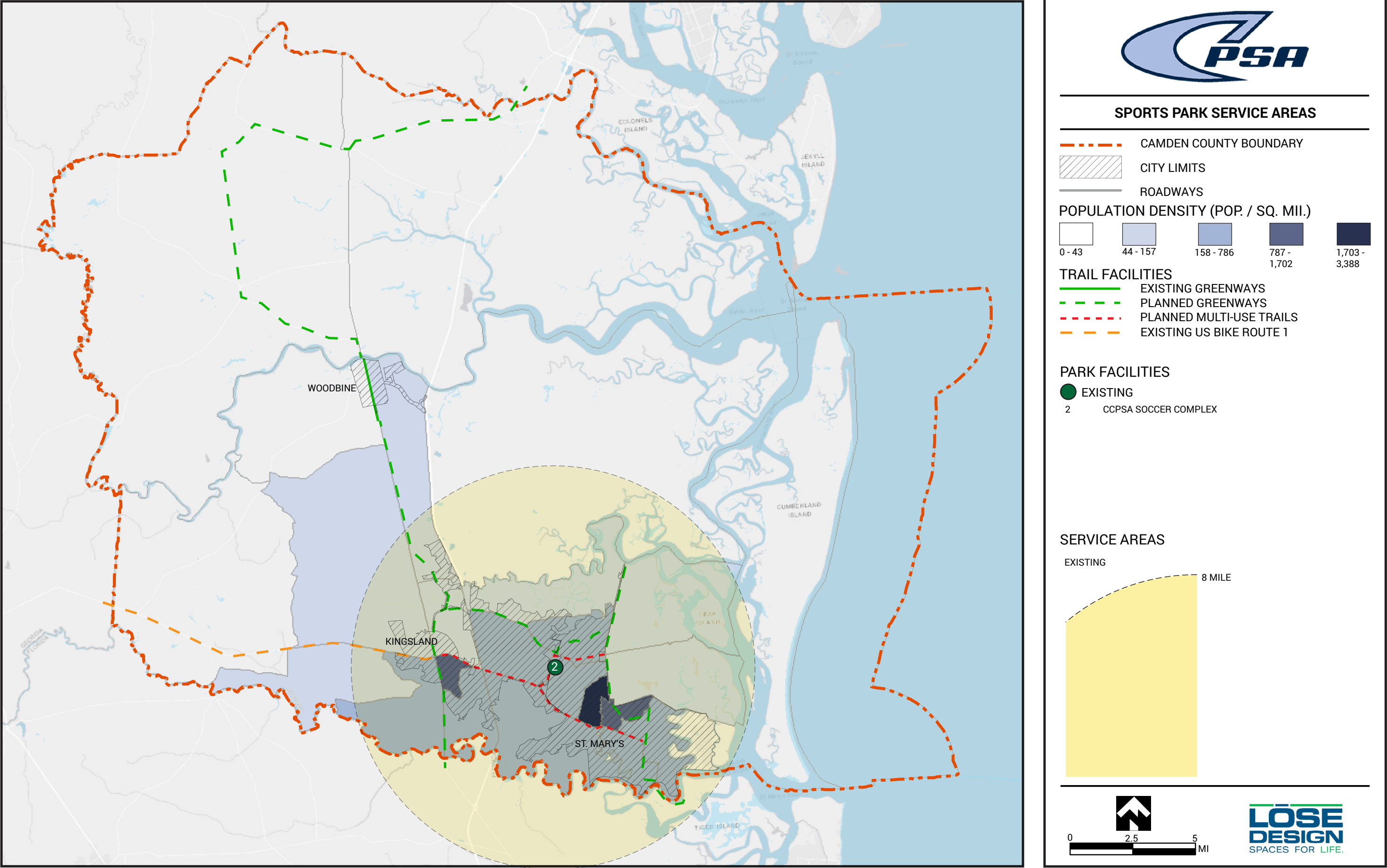
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Figure 4.6 Regional Park Service Areas



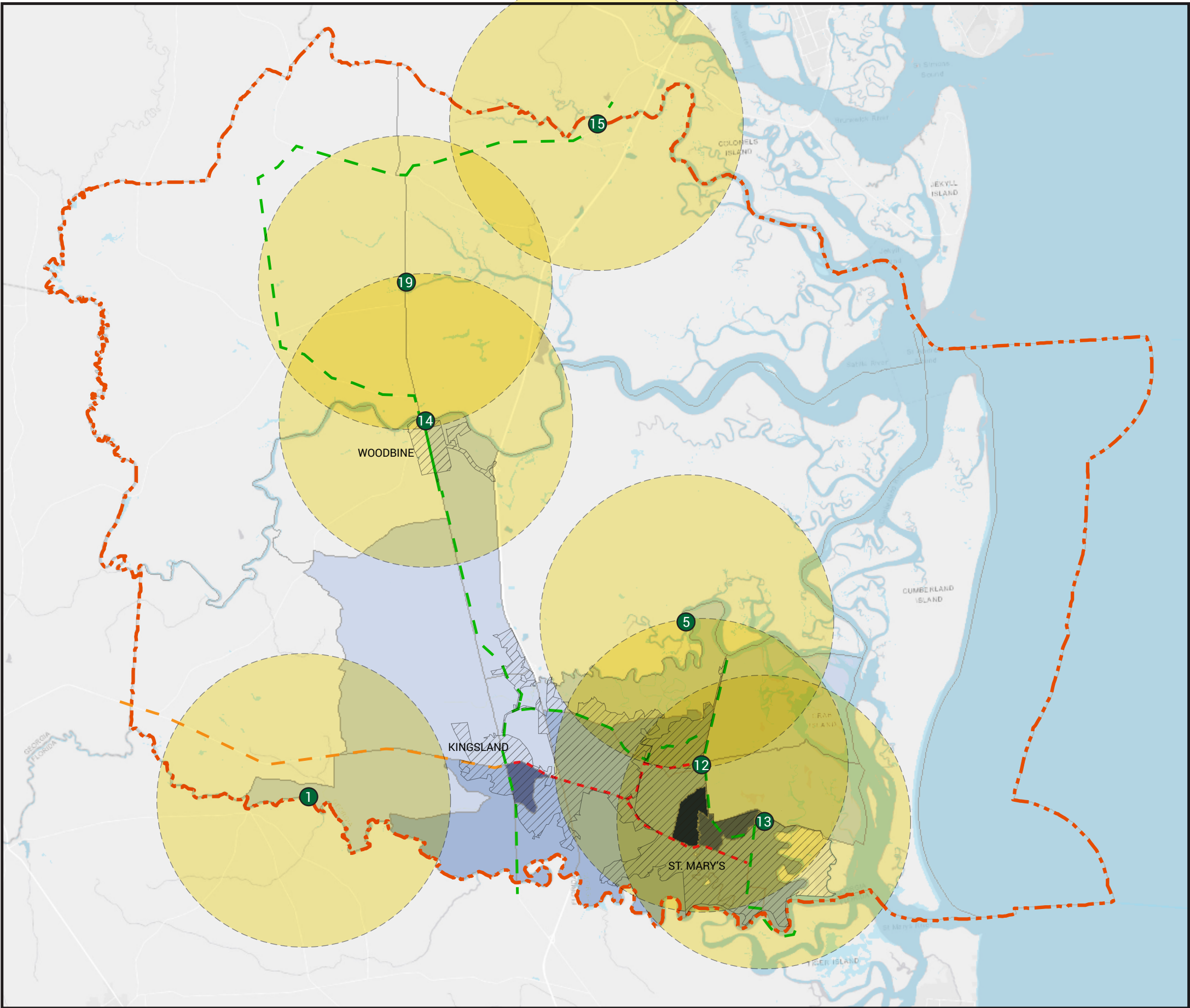
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Figure 4.7 Sports Park Service Areas



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Figure 4.8 Special Use Park Service Areas



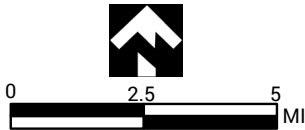
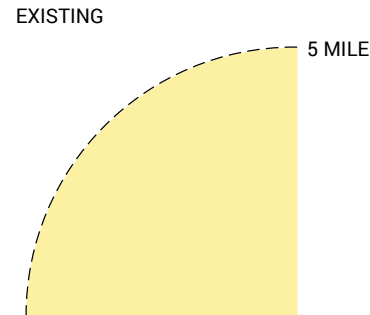
SPECIAL USE PARK SERVICE AREAS

- CAMDEN COUNTY BOUNDARY
- CITY LIMITS
- ROADWAYS
- POPULATION DENSITY (POP. / SQ. MII.)
 - 0 - 43
 - 44 - 157
 - 158 - 786
 - 787 - 1,702
 - 1,703 - 3,388
- TRAIL FACILITIES
 - EXISTING GREENWAYS
 - PLANNED GREENWAYS
 - PLANNED MULTI-USE TRAILS
 - EXISTING US BIKE ROUTE 1

PARK FACILITIES

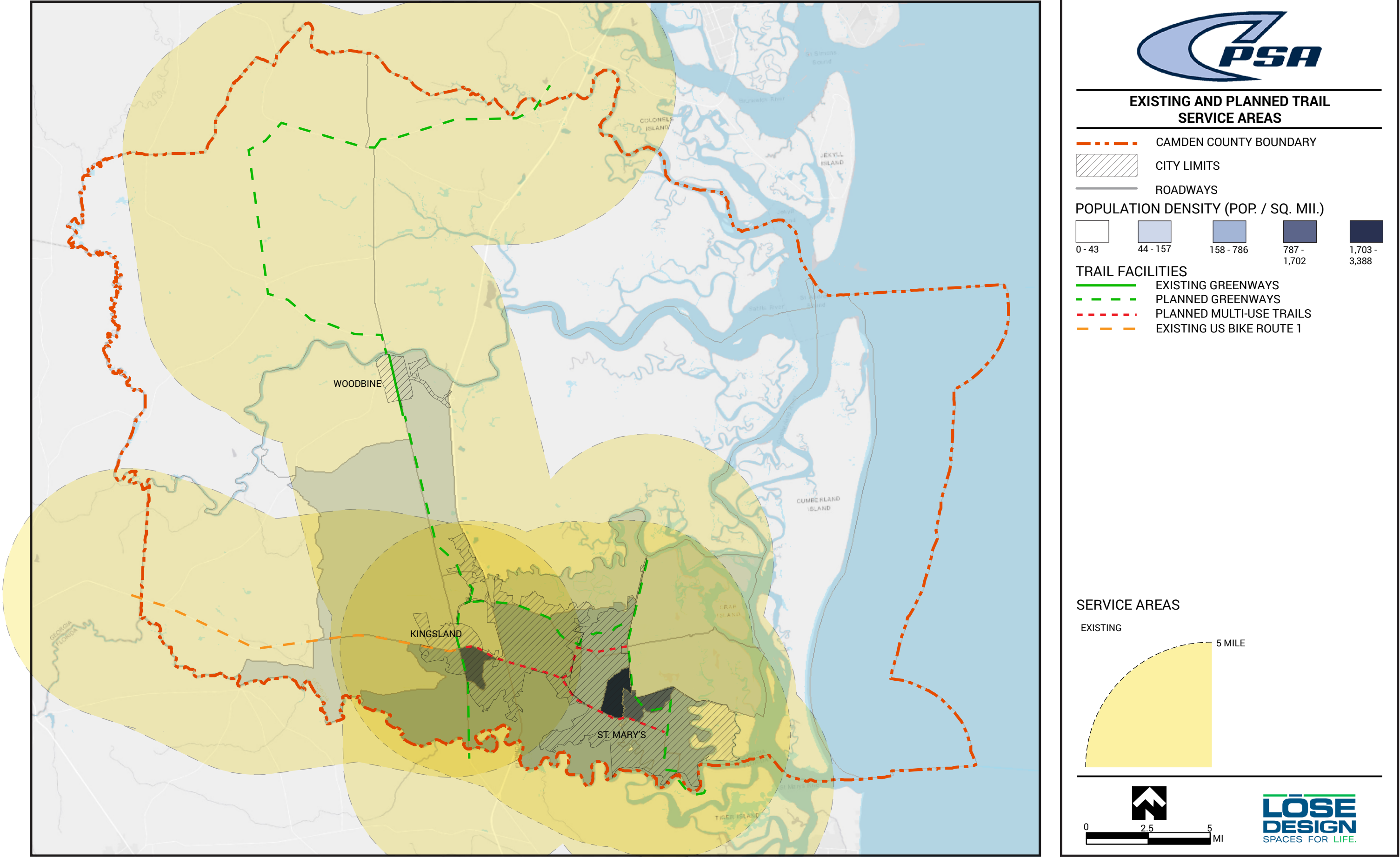
- EXISTING
 - 1 BROWNTOWN WILDERNESS PARK / TEMPLE LANDING BOAT RAMP
 - 5 HARRIETT'S BLUFF BOAT RAMP
 - 12 MCINTOSH SUGARMILL RUINS
 - 13 NOTTER'S POND
 - 14 SATILLA WATERFRONT PARK AND BOAT RAMP
 - 15 SPRING BLUFF BOAT RAMP
 - 19 WHITE OAK BOAT RAMP

SERVICE AREAS



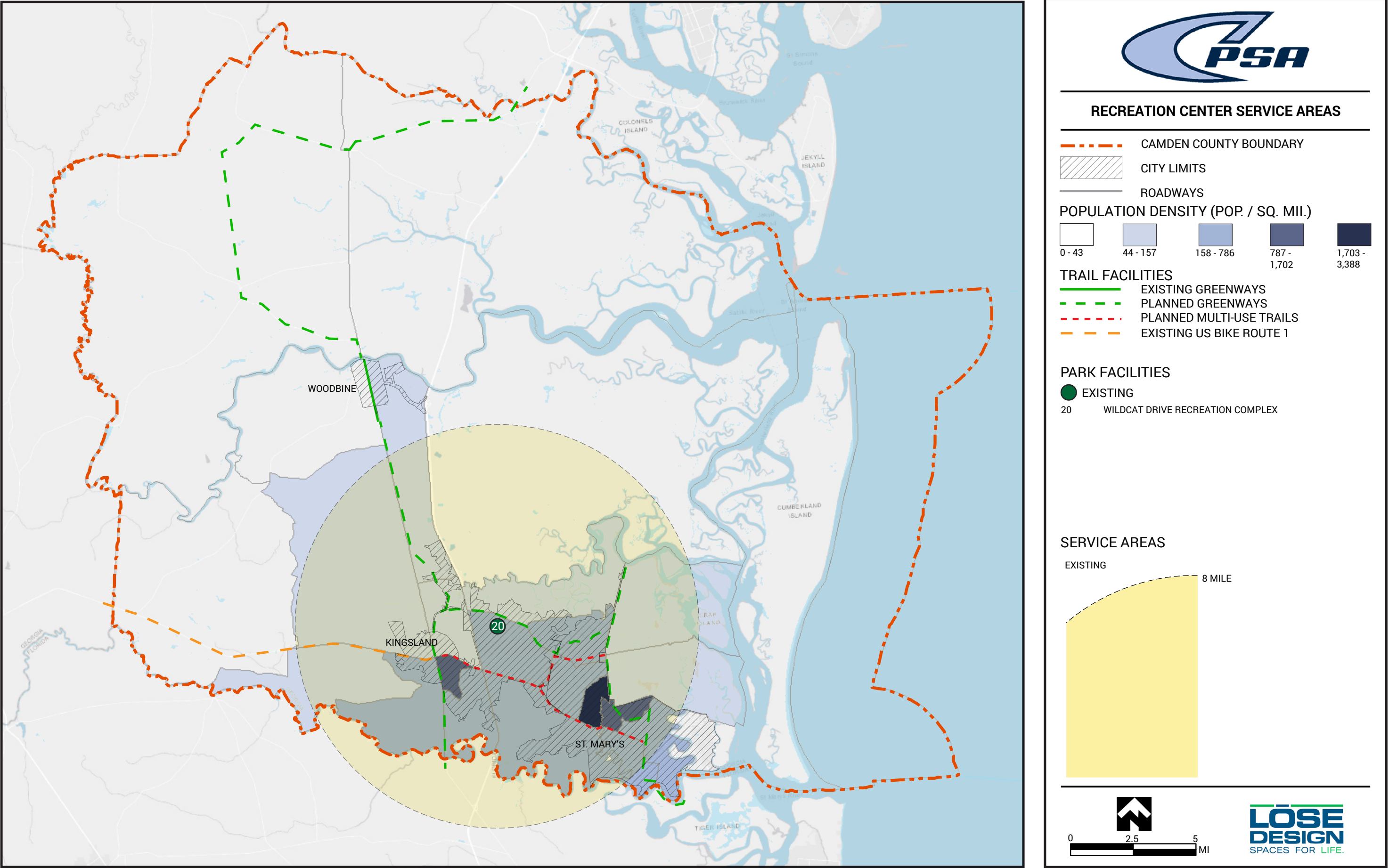
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Figure 4.9 Existing and Planned Trail Service Areas



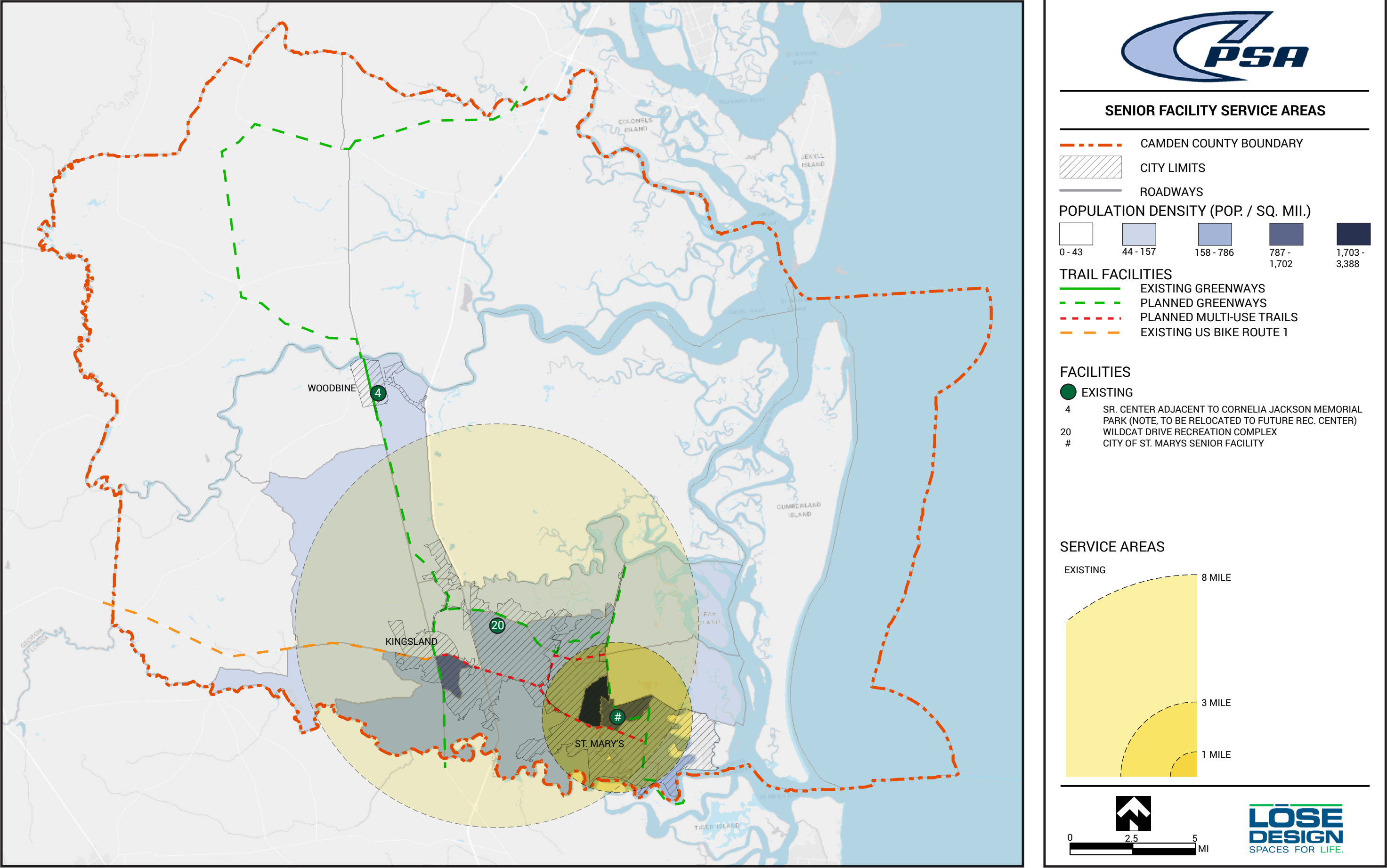
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Figure 4.10 Recreation Center Service Areas



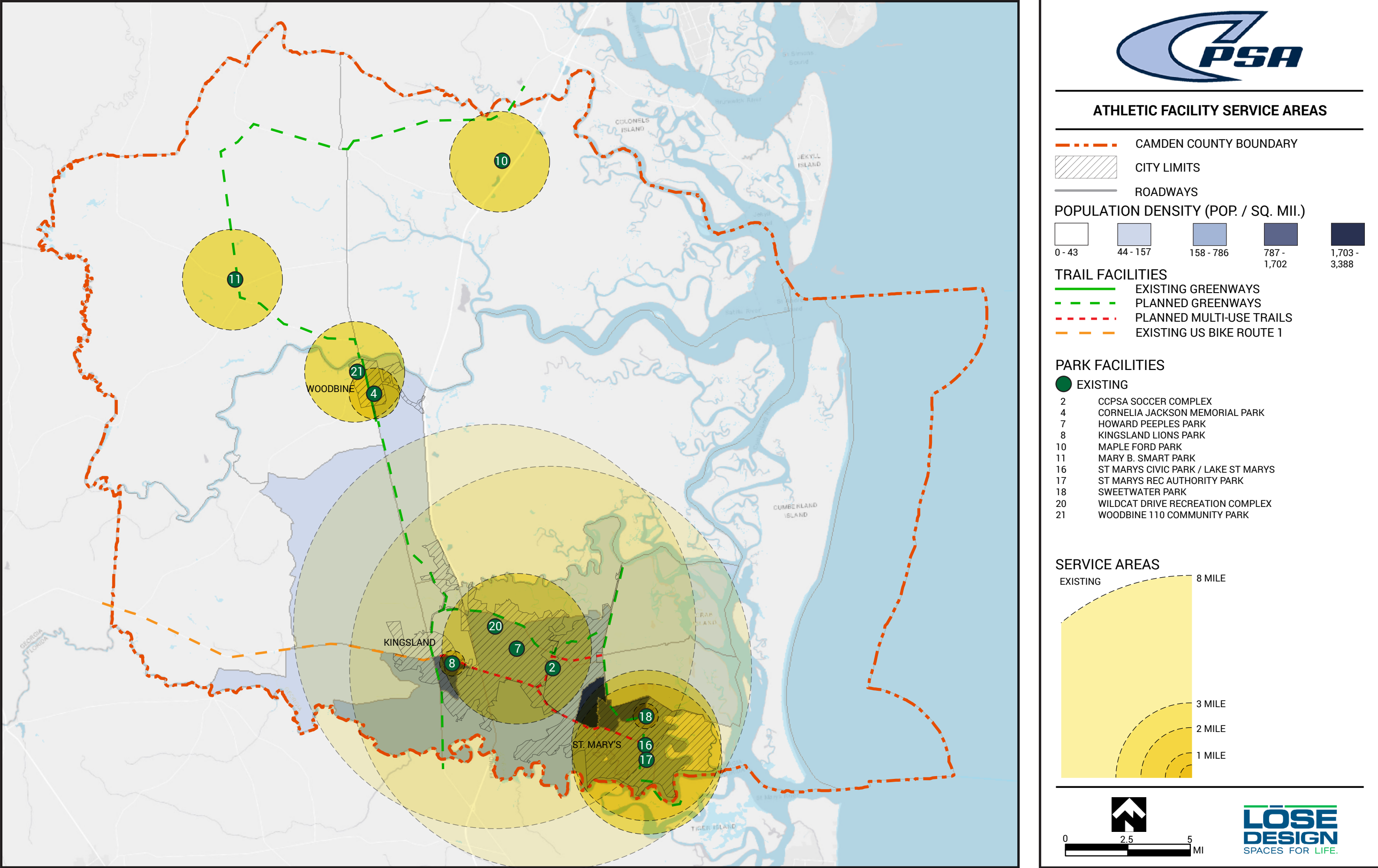
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Figure 4.11 Senior Facility Service Areas



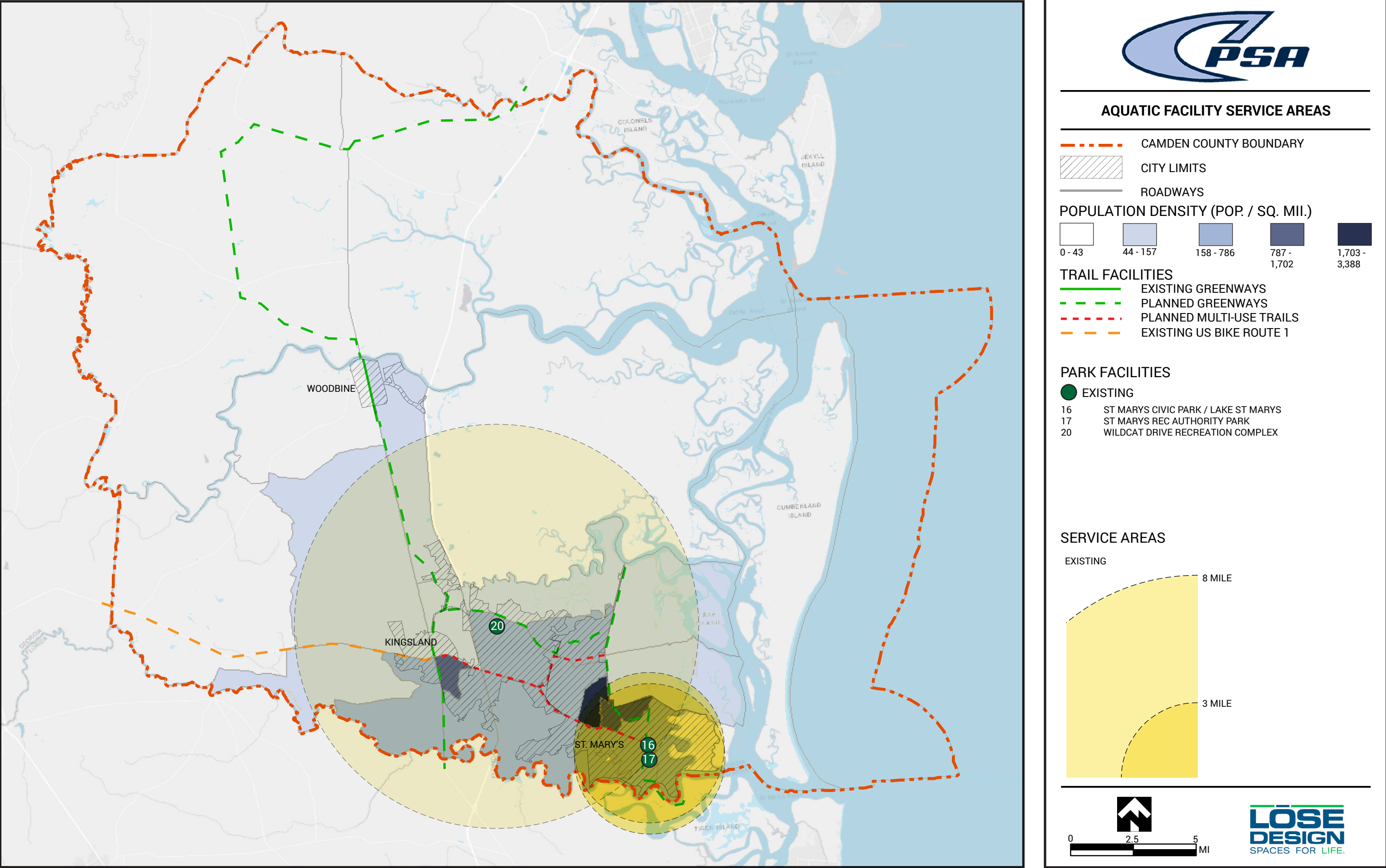
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Figure 4.12 Athletic Facility Service Areas



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Figure 4.13 Aquatic Facility Service Areas



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Trails, Greenways, and Blueways

The level of service evaluation provided in this section indicated the need for additional trail mileage in Camden County. Greenway trail development is an effective method to add natural resources to a park system. A greenway is a linear trail, established along a natural corridor for non-motorized uses. They can be paved or maintained as a hard surface that is suitable for bicycles, strollers and wheelchairs, and they can vary in width. They are sometimes referred to as shared-use paths, multi-use paths, and trails. Greenway trails provide a number of benefits to the surrounding communities, including connectivity, improved physical and social well-being, and economic impacts. The county has recognized the value of these facilities and has already implemented construction of greenways and nature trails along several corridors throughout the CPSA service area. Several trail, multi-use path, and bike routes are already planned for the area. These segments should be added over the next 10 years to provide additional connectivity to facilities throughout the County.

The County also has a unique opportunity to develop a series of blueways for use by residents and visitors. Blueways are defined water paths with launch points and points of interest for boaters. Some systems set up camping and other activities along these water paths. The County already has several boat ramps that could be utilized to develop a network of these waterways.

Additional planning studies should be employed to determine an overall vision for blueway opportunities throughout the County, as well as to define a feasible path forward for implementation.



General Park Conditions, Assessments and Recommendations

Assessments of individual parks and park facilities managed by CPSA Parks and Recreation Department were performed by planning team members who analyzed facilities for their age, functionality, and conditions. Parks were assessed for maintenance and potential for re-purposing or better usability. Identification of potential ADA accessibility issues were also noted. The assessments include information regarding the size, location, and amenities within each park and facility listed.

Parks and facilities were graded on a scale of 1-5, with 1 being the lowest and 5 the greatest. Items that received a grade of "5" are either new or require little maintenance or repairs. Those receiving scores of "2-4" are still functional but require maintenance to ensure their use throughout the life of the master plan. Items graded as a "1" will require replacement during the span of this master plan. Once graded, all scores were averaged for an Average Park Facility Score. This score will provide an overview of the condition of each park.

Although specific needs vary between parks, several issues were found to be consistent throughout the county, including safety issues, the need for general maintenance at some facilities, and ADA accessibility issues. Mulch was used for playground surfacing at a majority of the playgrounds in the county. While this is an approved surface, the level of the mulch must be maintained to a proper depth for adequate fall protection. This will be a regular maintenance item for the CPSA.

As discussed later in this section, both the site furnishings and the parks signage should be reviewed and a consistent product used throughout the parks system.

The facility assessments also include a series of recommendations to address identified issues, as well as opportunities for further development or redevelopment of the park.

Park Assessments and Park Facility Recommendations

In addition to the recommendations discussed previously in this section, a number of improvements to existing parks, new parks, and new park facilities are recommended. These recommendations are based on information received through the public input process, CPSA community standard levels of service that have been established, evaluation of the current parks and facilities, as well as consideration of the county's current and anticipated populations.

Browntown Wilderness Park and Temple Landing Boat Ramp

Location: 146 Temple Landing Road
Kingsland, Georgia 31548
Size: 4.03 acres

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The facility is located in a residential area of the county. The park includes a play area with a structure and swing set, a multi-purpose field that includes a backstop, a basketball court, a picnic building, and a nature trail. The park area has a gravel parking lot. The property also features a boat ramp and floating dock with a separate, adequately sized parking area.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Play Structure	4	The play structure is a newer structure with mulch surfacing and a plastic border. The structure is in excellent condition with access to the play area provided by a ramp.
1	Swing Set	3	The swing set is older than the structure. Some of the paint is discolored. The swing seats appear to be in good condition.
1	Basketball Court	1	The basketball court is in poor condition with significant cracking in the pavement. The surface is worn and missing in large areas. The goals are in fair condition, but could use cleaning and / or repainting.
1	Multi-Purpose Field with Backstop	2	The multi-purpose field includes a gravel infield, as well as enough space for a rectangular field. The field has a few bare spots present, and these should be repaired. Grass should be removed from the infield.

1	Picnic Building	3	The picnic building includes a screened-in dining space, a small kitchen space with a range, refrigerator, a sink, and a small preparation area. The building also has a men's and women's restrooms.
1	Boat Ramp	2	The boat ramp is a concrete ramp connected to the asphalt drive. There are several cracks, and the pavement is caving in at one location. The ramp should be repaired or replaced.
1	Floating Dock	4	The dock is a newer structure that is made of wood, composite decking, and aluminum. The dock appears to be in excellent condition, with an ADA compliant connection to the drive way.
1	Nature Trail	1	Portions of the nature trail are built with wood decking that is in poor condition. There was no indication on site where the trail started or ended. The trail is supposed to follow the wooded edge of the park.

Total Conditions Score: 20 / 40

Average Park Facility Score: 2.50

Other Comments/Recommendations:

- The fencing at the facility is older chain link and likely near the end of its service life. The fencing should be replaced with new chain link fencing. Alternatively, a decorative fence could be used along the ROW.
- A sidewalk or other compliant path should be added from the parking area to the park amenities, including the play area and the basketball courts. The connection from the parking area to the building appears to be compliant.
- The parking area for the park amenities is currently gravel. At the minimum, a paved area should be provide for ADA parking.
- The parking area near the boat dock appears to be in fair condition. Regular maintenance should be performed to keep the parking area serviceable.
- The nature trail should be repaired, particularly any wooden portions that are in poor condition. Additionally, the trail should be kept clear. Some signage should be provided at the trail entrances to indicate where the trail starts and stops, and a trail map should be added along the recommended path into the park detailing the trail.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage



Images of Browntown Wilderness Park and Temple Landing Boat Ramp



Images of Browntown Wilderness Park and Temple Landing Boat Ramp

CCPSA Soccer Complex

Location: 1000 Pro 3 Parkway

St. Marys, Georgia 31558

Size: 17.53 acres

Park Classification:

	Mini Park
	Neighborhood Park
	Community Park
	Regional Park
X	Sports Park
	Special Use Park:



Description: The Soccer Complex is used for league play and tournaments but is otherwise closed to the general public. The fields can be broken up into several different configurations as needed, based on age group and league needs. Parking is provided with a combination of paved and dirt parking. There is a concessions / restroom building located in the center of the complex. Near the parking area are several buildings; one is an old clubhouse that is no longer in use; one is a repurposed school trailer that is used for a boxing gym (operated by a third party); and three buildings are used for storage and maintenance. Prior to becoming the soccer complex, the facility was a nine-hole golf course with a mini-golf course at the southeast corner. When CPSA took over the portion used for soccer, they did not acquire all of the golf course property. The existing mini-golf course is still present, although overgrown, just off of the edge of the property. The existing cart path cuts in and out of the CPSA property.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
	Soccer Fields	2	The fields appear to be well graded. Irrigation was not noted while on site and does not appear to be present. The turf looked thin in areas. There is lighting for the soccer fields, although it appears the lighting was provided for the old golf course and not specifically for the soccer complex.
1	Restroom ./ Concessions Building	2	The restroom and concessions building is a metal building with a small covered patio attached. Food service is limited to prepackaged items. A sidewalk connects the building to the cart path.

1	Club House	1	The club house building was part of the golf course and mini-golf, when that was in use. Currently, it is not used and is in poor condition.
3	Maintenance Buildings	2	The maintenance buildings are older metal structures that are located on the southern edge of the property. They appear to be in fair condition. Some of the buildings on the property are used by the University of Georgia Cooperative Extension and not used by CPSA.
	Grounds / Parking	2	The overall condition of the grounds is fair. The parking area is defined with striping on the paved portion and barriers indicated parking rows on the dirt portion. The dirt parking area shows significant wear, suggesting that at least a gravel surface may be appropriate for the area. The grounds around the closed club house building are in need of upkeep and require maintenance.

Total Conditions Score: 9 / 25 **Average Park Facility Score:** 1.80

Other Comments/Recommendations:

- An ADA compliant path should be provided from the parking area to the restroom / concessions building, as well as to the fields.
- Site lighting should be updated to serve the current use of the property.
- Due to the high amount of wear on the dirt parking area, gravel or pavement should be installed to reduce erosion impacts on the site.
- An irrigation system should be added to the fields to allow for better maintenance of the turf. Bare spots should be seeded or repaired with sod.
- This facility is a property that the CPSA was able to take over and make good use of when the golf course closed. Consideration should be given to acquiring some of the additional property around the soccer complex to allow for expansion of the complex - either to add more soccer fields or other amenities. The existing mini-golf course could be renovated for use or removed completely.
- The existing club house should be renovated if possible or demolished if necessary. This space could be better used as offices for coaches / teams / referees during league play or tournaments. Additional open air structures should be added to the facility to provide spaces for gathering players / families during tournaments.
- Since this is used for tournaments, a tournament field should be considered at this location.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage



Images of CCPSA Soccer Complex



Charlie Easterling Memorial Park

Location: SW corner of Burnt Fork Road and Highway 17

White Oak, Georgia 31568

Size: Park is located in Public Right of Way

Park Classification:

X Mini Park

Neighborhood Park

Community Park

Regional Park

Sports Park

Special Use Park:



Description: The facility is a linear park that started off as a roadside rest stop. The park includes a few concrete picnic tables, several benches with shade, a slide tower, and a swing set. The White Oak Trail is located along west side of the park.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Swing Set	1	Older structure with belt swings, no fall surfacing provided. Paint is chipping and the swing chains are rusting.
1	Slide Tower	2	Structure is more recent than the swing set. No fall surfacing is provided. Appears to be seldom used.
1	Shade Structure	4	Structure is fairly new with a concrete pad. It is small and provides cover for 1 bench near the swing set and slide tower.

Total Conditions Score: 7 / 15 **Average Park Facility Score:** 2.33

Other Comments/Recommendations:

- Property should be developed as a trail head and destination for the White Oak Trail. Currently, a few gravel parking spaces are provided. The parking should be better defined and paved.
- A picnic pavilion should be added to the facility.
- A decorative fence should be added along Highway 17 to help provide additional safety to the park and to provide a decorative element to help identify the facility.
- A defined playground area should be added incorporating the slide tower. A new play structure should be considered in this location.
- The swing set should be replaced with a new structure.
- Fall surfacing should be added to the play area, mulch surfacing with a border is the most cost effective option.
- An ADA compliant path should be provided from the parking area and Right of Way to the park amenities.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage



Images of Charlie Easterling Memorial Park

Cornelia Jackson Memorial Park

Location: 201 15th Street
Woodbine, Georgia 31569
Size: 4.05 acres

Park Classification:

	Mini Park
	Neighborhood Park
X	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The park is located in a residential area of the county and near a Head Start location. The facility includes a rectangular multi-purpose field that is used for practice by one of the recreation leagues, a building with a restrooms, a rental kitchen, and a covered picnic pavilion, a play area with two structures and a swing set, and a lighted basketball court.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
2	Play structure	3	The structures are older; however, they are in good condition. Consideration should be given to replacing in the future as they approach the end of their service life.
1	Swing Set	3	The swing set appears to be similar in age to the play structures. It includes 2 belt swings and a newly installed mom and baby swing. Regular maintenance of the chains, seats, and structure is recommended.
1	Park Building	3	The park building includes a rental kitchen and restrooms. It is a wood structure and appears to be in good condition; however, there is a need for paint touch up in several areas. An electrical wire was noted in the trusses over the pavilion space; this should be repaired so it does not become a safety concern.

1	Basketball Court	2	The basketball court appeared to be in fair condition. Cracking in the pavement should be sealed and striping added to the court. The goals are in good condition. Netting should be replaced as needed.
1	Multi-purpose Field	2	The multi-purpose field is natural grass without irrigation. It appears that the field is well graded and does not hold water. There are bare spots present that should be repaired. The field is bound by chain link fence. The fence will likely need replaced in the next 10 years.

Total Conditions Score: 13 / 25

Average Park Facility Score: 2.60

Other Comments/Recommendations:

- The site is accessed with a gravel driveway. There is no defined parking on the property. A defined entry and parking lot should be added to the facility, including an ADA complaint parking stall.
- There are not compliant paths to any of the site amenities. A path should be added to at least connect the parking area to each of the site amenities. The path may also be used to create a looped walking trail around the park with benches. Additionally, the path could connect to the public ROW in a few locations.
- The play area uses mulch surfacing for fall protection with a plastic border. This is acceptable; however, the mulch levels should be maintained for proper fall protection.
- There are several benches and picnic tables distributed around the site, mainly near the playground and the basketball court. These should be made ADA compliant.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage



Images of Cornelia Jackson Memorial Park



Images of Cornelia Jackson Memorial Park

Harriett's Bluff Boat Ramp

Location: 303 Crooked River Drive
Woodbine, Georgia 31569
Size: 0.31 acres

Park Classification:

	Mini Park
	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
X	Special Use Park:



Description: The facility is a boat ramp and floating dock with paved parking. It is located in a residential community and serves the East River.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Boat Ramp	3	Paved boat ramp with parking area
1	Floating Dock	4	The dock includes a walkway that has proper handrails, wooden decking, and an aluminum ramp to the dock platform.

Total Conditions Score: 7 / 10 **Average Park Facility Score:** 3.50

Other Comments/Recommendations:

- The parking area is in good condition; however, regular maintenance should be scheduled.
- The boat ramp is concrete and also appears to be in good condition.
- The boat walkway and the floating dock are topped with wooden planks. This is a regular maintenance item that should be kept up, replacing the wooden slats as needed when they become worn or damaged.
- While the walkway and dock are accessible, the ramp from the parking to the walkway appears to be non-compliant. An ADA compliant connection should be provided from the parking stall to the walkway.
- An emergency call box should be considered at this location.
- Site furnishings should be replaced with CPSA standard furnishings.
- No signage is provided for this facility. Signage should be added based on CPSA standard signage



Images of Harriett's Bluff Boat Ramp

Harriett's Bluff Community Park

Location: 7331 Harriett's Bluff Road

Woodbine, Georgia 31569

Size: 21.00 acres

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The park is located near the Harriett's Bluff residential area. It includes a pavilion with a serving kitchen and restrooms, a playground, basketball, and tennis courts, and a nature trail. Tables and benches are provided throughout the site for park users.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Pavilion with Kitchen	2	The pavilion includes an area that should be screened, however, the screens have been removed over time and not replaced. The kitchen area includes a refrigerator, range, and preparation space. The structure is CMU and appears sound.
1	Playground Area	3	The play structure appears to be in good condition. The area includes a plastic border with mulch surfacing and an ADA entrance ramp.
1	Basketball Court	2	The basketball court is older and the surface is worn. No striping or paint is present, and it does not appear to have adequate safety space along the perimeter.
1	Tennis Court	2	The tennis court should be resurfaced and restriped. The perimeter fencing appeared to be shorter than typically provided around a tennis court. New fencing should be provided at the proper height.

Nature Trail	3	The nature trail is natural surface. Regular maintenance should be performed to keep it clear and usable.
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Total Conditions Score: 12 / 25 **Average Park Facility Score:** 2.40

Other Comments/Recommendations:

- The facility has a paved parking area with clearly defined ADA parking and an accessible path through the site to each of the park amenities. Standard maintenance should be performed to keep the pavement in good working order.
- An information kiosk with a trail map should be added to the nature trail starting point.
- Several bare spots are present in the lawn around the park. These should be repaired to reduce potential erosion issues.
- Site furnishings should be replaced with CPSA standard furnishings.
- The facility has a sign; however, it is set back from the park entrance. Park Signage should be replaced with CPSA standard signage located along the right of way.



Images of Harriett's Bluff Community Park

Howard Peeples Park

Location: 656 North Gross Road
Kingsland, Georgia 31548
Size: 19.61 acres

Park Classification:

	Mini Park
	Neighborhood Park
X	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The park is one of the heavier used facilities in the CPSA system. It is a large property that is only partially developed with two playground areas (one for inclusive play), large pavilions, tee ball, basketball, and tennis / pickleball. There is a trail segment and a disc golf course under development at this facility as well.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
2	Playground Areas	3	The playground areas are in good condition. Fall surfacing is provided with mulch on one playground area and a combination of mulch and poured-in-place rubber on the inclusive play area. In both cases, mulch levels need to be maintained for proper fall protection and for the poured-in-place rubber, regular inspections and repairs should be performed to maintain the life of the surface.
2	Large Picnic Pavilions	3	The picnic pavilions are wood structures with concrete pads and shingle roofs. They appear to be in good condition. Paint and roofing should be inspected and maintained regularly to keep the structures protected and in good working order.

2	Basketball Courts	3	The basketball courts are asphalt surfacing with no topping. The court surface is showing wear. Cracks should be sealed and the courts resurfaced and restriped. There is not an ADA accessible path to the courts, and there is no fence provided around the courts. These items should be added, along with more benches for players and spectators.
1	Tee Ball Complex	2	The tee ball complex includes 4 fields with fencing, backstops, bleachers, and dugouts. There is no paved access to the complex. The infield is all turf. The turf was thin in areas and should be over seeded or repaired. Access paths should be added, if this will be a permanent location for the fields. Shade for the bleacher seating should be considered, as well.
1	Tennis / Pickleball Courts	4	The tennis and pickleball courts are in excellent condition. Three tennis courts have been converted into six pickleball courts, with only one tennis court remaining. The surfacing appears to be in excellent condition. The netting appears to be in good condition, and the fencing around the courts appears to be the appropriate height. The courts are lighted. Regular maintenance should be performed.
1	Disc Golf Course	4	The disc golf course was still under construction during the visit; however, most of the holes were complete. The starting pads and baskets were installed with minimal disturbance to the surrounding areas and are easily visible. A course map should be provided, and each hole should include an information plaque showing the par, length, and hole layout.
1	Restroom Building	3	The restroom was CMU construction and appeared to be in good condition. Regular maintenance should be performed to keep the facility working properly.

Total Conditions Score: 22 / 35

Average Park Facility Score: 3.14

Other Comments/Recommendations:

- Paved ADA access is provided to several of the amenities at this park. Additional paths should be added to connect the basketball courts, the tennis / pickleball courts, and the tee ball complex.
- The parking lot is paved with well defined stalls for ADA parking. Regular maintenance should be performed to keep the parking area in good condition.
- A trail head with information kiosk should be considered at this location given the new trail installation along the northern edge of the park.
- The lighting provided for the tennis / pickleball courts should be updated to an LED system. Additional lighting should be considered for the basketball courts and the tee ball courts (if tee ball stays in this location).
- A split rail fence is located between the parking lot and the park. It is in poor condition and should be replaced with a new, ornamental fence.
- This facility has much undeveloped space that could be used to meet additional needs for the park system. A full master plan may be beneficial to make the best use of the park.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage set along the right of way to indicate to potential users that they are approaching the park.



Images of Howard Peebles Park



Images of Howard Peeples Park

Kingsland Lions Park

Location: 583 South Grove Boulevard

Kingsland, Georgia 31548

Size: 13.47 acres

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The facility includes diamond fields with scoring towers, a skate park, two tennis courts, one basketball court, a playground, a swing set, a skate park, a looped walking trail, batting cages, and a Miracle Field. There are several support buildings located around the property, a restroom / concessions building at the diamond fields, a restroom building with covered pavilion near the playground, a restroom building with covered pavilion near the skate park and tennis courts, and a new restroom / concessions building at the Miracle Field. A small storage and maintenance building is located at the diamond fields, as well. The park was redeveloped around 2007 with several additional updates occurring since then. The Miracle Field is leased to a third party for games and league play.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Basketball Court	3	The basketball court has a chain link fence enclosing it. The surface is worn and should be replaced. A few benches are provided and the court is lighted. The goals appear to be in good condition.
1	Playground	2	The play structure appears to be in good condition; however, it has faded with age. The structure may be nearing the end of its service life and may need replacement within the next 10 years. Fall protection at this facility appears to be provided with mulch; however, it was very thin in areas at the time of the visit. Mulch levels should be maintained to adequate depths for fall protection. ADA access is provide with a ramp and paved connection to the parking area.

1	Swing Set	2	<p>The swing set appears to be in fair condition. The swing chains and the paint should be maintained. No fall protection is provided at the swing set. Mulch with a plastic barrier is common throughout the county and should be added to the fall limits of this structure, along with an ADA compliant entrance.</p>
4	Diamond Fields and grounds	3	<p>The diamond fields appear to be in good condition. The outfield turf has several bare spots that should be repaired. Irrigation was not noted during the visit. If no irrigation is present, an irrigation system should be added to the site.</p> <p>The infield appeared to be well maintained at the time of the visit. Some sediment was noted on the pavement in the areas around the fields. It appears that the infield is washing onto the pavement in rain events. Repairs should be made to eliminate this condition.</p> <p>The backstop and fencing are galvanized chain link and appear to be in good condition.</p> <p>The scoring towers have small storage areas underneath. Several of the doors are damaged and are missing hardware. These doors should be replaced.</p> <p>The dugouts appear to be in good condition.</p> <p>The fields are lighted.</p> <p>ADA compliant access from both parking areas is provided to the fields.</p>
1	Skate Park	2	<p>The skate park area is concrete with obstacles built on the concrete pad. It is enclosed with a chain link fence. There are areas where the chain link fence and nearby obstacles create a safety concern. The chain link fence should be moved out further to remove the safety concern.</p> <p>The concrete surface appears to be in good condition, regular maintenance should be performed to seal any cracking.</p>

2	Tennis Courts	1	The tennis courts are in poor condition. The courts need resurfacing. The nets should be replaced. The chain link enclosure appears to be in fair condition; however, may not be tall enough to meet current standards. The fencing should be replaced.
1	Miracle Field	4	The Miracle Field appears to be well maintained and is in excellent condition.
4	Support Buildings	3	The buildings all appeared to be in good condition. Typical maintenance should be implemented. Several of the buildings have wood posts that require regular maintenance. The building at the Miracle Field is new.

Total Conditions Score: 20 / 40

Average Park Facility Score: 2.50

Other Comments/Recommendations:

- The facility has paved parking, with ADA stalls, and a paved walking loop that connect to most of the amenities. The basketball court is not connected to the loop walk and does not have an ADA compliant connection. A connection to the loop trail is recommended.
- The loop trail has several benches along it. Some of these benches have peeling paint and are in poor condition. These should be repaired or replaced.
- The general grounds of the park are in good condition.
- Perimeter fencing is present along the park This will likely need replacement over time.
- Site furnishings should be replaced with CPSA standard furnishings.
- The park has signage that is consistent with the CPSA standard.



Images of Kingsland Lions Park



Images of Kingsland Lions Park



Images of Kingsland Lions Park



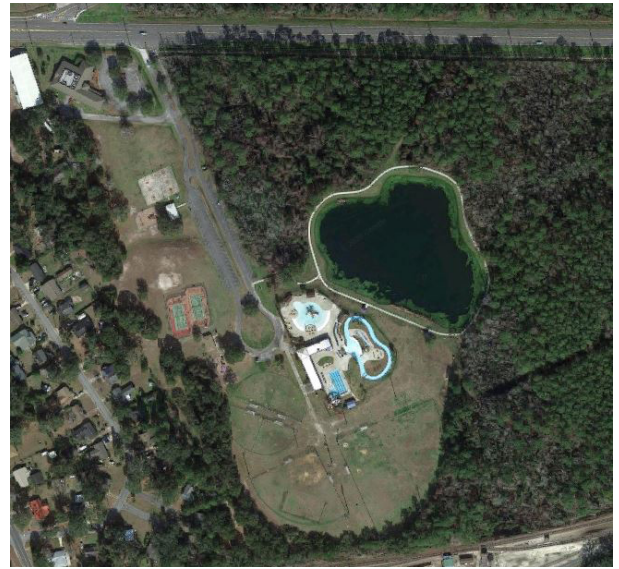
Images of Kingsland Lions Park

Lake St. Marys and St. Marys Civic Park

Location: 301 and 400 Herb Bauer Drive
St. Marys, Georgia 31558
Size: 46.34 acres

Park Classification:

	Mini Park
	Neighborhood Park
X	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: This facility is listed as two separate parks: Lake St. Marys and St. Marys Civic Park, but, they are one contiguous property. The park includes two playground areas, two tennis courts, two basketball courts, four tee ball fields, two adult diamond fields, a sand volleyball court, restrooms and pavilion buildings, and an aquatic center with 3 separate bodies of water. A lake is present on the property with a looped walking trail along the edge. Parking is provided along a loop road from the right of way.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
4	Tee Ball Diamonds	2	The tee ball fields include fencing, dugouts, bleachers, and lighting. Bare spots in the turf should be filled. The fencing was weathered and should be replaced if these fields are going to continue being used. Irrigation should be considered to better maintain the fields. No ADA compliant path is provided to these fields.
2	Adult Diamond Fields	2	The adult diamond fields include fencing, dugouts, and lighting. The turf was in fair condition. Bare spots should be filled. The fencing was weathered and should be replaced if these fields are going to continue being used. No ADA compliant path is provided to these fields.

2	Playgrounds	3	The playground areas both feature a play structure with mulch surfacing and a plastic border. The playground near the ball fields is an older structure and may need replacement in the next 10 years, although it is in good condition at this point. The second area is newer, includes a swing set, and is in good condition. The mulch surfacing should be monitored and refilled as needed to maintain proper fall protection. The play structures should be inspected and maintained regularly to maximize service life.
2	Picnic Pavilions	3	The picnic pavilions are wood structure with concrete slabs and shingle roofing. They appear to be in good condition. Regular maintenance should be performed, including paint touch up and roof repair as needed.
2	Tennis Courts	1	The tennis court surfacing is worn and damaged in areas. The surface should be repaired and retopped. The netting and posts need replacement. The fencing is appropriate but is showing wear and may need replacement. The courts are lighted. Consideration should be given to converting one court to two pickleball courts.
2	Basketball Courts	1	The basketball courts have fading paint and cracking in the surfacing. There is no fencing around the courts to prevent the ball from leaving the court area. The goals appear to be in good condition. The courts are lighted. The surface should be cleaned, the cracks sealed, and it should be retopped and restriped. A safety area should be provided along the perimeter, and a fence should be added.
1	Volleyball Court	1	The volleyball court is not well maintained and should either be completely renovated with new sand and clear boundaries or removed from the park.
1	Loop Trail	4	The loop trail around the lake is newer and has several benches with shade structures located and a workout station along it. It is heavily used.

1	Aquatic Center	4	The aquatic center is operated by the City of St. Marys. It was built in the early 2000's and appears to be well maintained. The center is lighted.
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Total Conditions Score: 21 / 45

Average Park Facility Score: 2.33

Other Comments/Recommendations:

- ADA access from the parking area and the public right of way to the site amenities is lacking. Compliant paths should be added between the parking stalls and the facilities currently not connected, include the tee ball, adult diamond fields, and the playground area and pavilion closest to the ball fields. The only ADA parking stalls are provided near the aquatic center entrance.
- The area to the west of the parking lot could be better used if redeveloping this area is desired. Additionally, if the ball fields are moved to another location, that space could be used for additional park amenities. A master plan should be prepared to determine the best use of these spaces.
- The parking area is in fair to good condition,. Regular maintenance should be performed to maximize the service life of the pavement.
- Site furnishings should be replaced with CPSA standard furnishings.
- No park specific signage is provided along the right of way. Signage should be added to the park that is consistent with the CPSA standard signage for parks.



Images of Lake St. Marys and St. Marys Civic Park



Images of Lake St. Marys and St. Marys Civic Park

Little Catfish Creek Park

Location: West side of Highway 17
(South Lee Street), north of Scrubby Bluff Road
Kingsland, Georgia 31548
Size: 2.67 acres

Park Classification:

X Mini Park

Neighborhood Park

Community Park

Regional Park

Sports Park

Special Use Park:



Description: The facility is a roadside park that features 2 play structures and a swing set. A concrete picnic table is located on the property. The north side of the park is shared with a local church. The east boundary of the park is Highway 17.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
2	Play Structure	2	Both play structures are older but appear in fair to good condition. No fall protection is provided at either structure
1	Swing Set	2	The swing set is an older structure in fair condition. No fall protection is provided at the swing set.

Total Conditions Score: 4 / 10

Average Park Facility Score: 2.00

Other Comments/Recommendations:

- The park is not very defined from the roadway, with only the standard roadside park signage indicating that the property is a park. Better signage should be provide to indicate that the property is a park.
- A picnic pavilion should be added to the facility
- A decorative fence should be added along Highway 17 to help provide additional safety to the park and to provide a decorative element to help identify the facility.
- Fall surfacing should be added to the play areas. Mulch surfacing with a border is the most cost effective option.
- The play structures and swing set should be replaced, and the play areas reworked to provide a cohesive park layout.
- The parking area should have dedicated parking stalls defined, including an ADA parking space.
- An accessible path should be provided from the parking area and ROW to the park amenities.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage



Images of Little Catfish Creek Park

Maple Ford Park

Location: 2059 Spring Bluff Road
Waverly, Georgia 31565
Size: 18.89 acres

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The park is located in a more rural portion of the county. It features a lighted baseball diamond, a playground, a basketball court, and a pavilion building with restrooms and a rentable kitchen. A portion of the park property holds a community center building (made up of trailers) that the neighborhood operated for a period of time. It is currently in disrepair and not maintained by CPSA. It was noted that several improvements had been recently made to this facility.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Baseball Field	3	The baseball field appeared to be in good condition. The dugouts were being repaired at the time of the visit. The back stop and fencing appeared to be in good condition. The fields are lighted.
1	Pavilion Building	4	The pavilion building is newer and includes seating, restrooms, and a rental kitchen with a range, refrigerator, sink, and working space. The structure is CMU and wood. Some paint damage and rust were noted at the restroom doors. These areas should be cleaned and repainted. Regular maintenance should be performed to keep up with paint, particularly on wooden portions of the building.
1	Playground	3	The playground is a newer structure. At the time of the visit, there was little to no mulch provided for fall protection. Mulch levels should be regularly checked and maintained for adequate fall protection.

1	Basketball Court	3	The basketball court is newer with a concrete surface. One of the goals was missing a backboard, but they appeared to be in good condition otherwise. (It was noted that this was in the process of being replaced). Joints and cracks in the pavement should be cleaned and sealed. There is no 'out of bounds' area along the edge of the court. A 5 foot apron should be added along the perimeter.
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Total Conditions Score: 13 / 20 **Average Park Facility Score:** 3.25

Other Comments/Recommendations:

- No defined parking area is provided at this facility. A defined parking area should be added with compliant ADA parking stalls.
- An ADA compliant path should be added connecting each of the site amenities to the parking area and connecting to the public right of way.
- The CPSA should work with the neighborhood to determine the status of the community group, if it is no longer active. The building used for the community center should either be repurposed and maintenance taken over by CPSA, or the building should be removed and the space converted to a better use, such as a rectangular multi-purpose field.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage



Images of Maple Ford Park



Images of Maple Ford Park

Mary B. Smart Park

Location: 381 New Post Road

White Oak, Georgia 31568

Size: 6.37 acres

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The park is located in a rural part of the county and shares property with the fire station. New facilities for the fire station were under construction at the time of the visit, including the parking area. The park includes a multi-purpose field with backstop and dugout space, basketball court, tennis court, playground, swing set, and a pavilion building with a rental kitchen, and a separate restroom building. This is one of the least used facilities in the parks system.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Basketball Court	2	The court is lighted. The surfacing is in poor condition, although it appears to have been recently striped. The goals in are good condition.
1	Tennis Court	1	The tennis courts need resurfacing and restriping. The netting needs to be replaced.
1	Playground	2	The playground structure appears to be in fair condition. The mulch surfacing needs to be brought up to the proper level for fall protection. There is an ADA ramp into the area.
1	Swingset	2	The swing set is an older structure that appears to be in fair condition. The surfacing is sand. Proper surfacing should be provided for fall protection.
1	Multi-Purpose Field	3	The field appears to be in good condition. The dugouts consist of a bench on a concrete pad.

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1	Pavilion Building	3	The pavilion building appears to be in good condition. Regular maintenance should be performed as needed to keep it up.
1	Restroom Building	3	Typical maintenance should be performed as needed, including paint touch up.

Total Conditions Score: 16 / 35

Average Park Facility Score: 2.29

Other Comments/Recommendations:

- Once the fire station is complete, needed parking should be added, if not available from the current improvements, including ADA compliant spaces.
- An ADA compliant path should be added from the parking to each of the park amenities.
- Due to the location of this park, consideration should be given to the best use for the property.
- Site fencing appears to be older and will likely need replacement in the next 10 years.
- Site furnishings should be replaced with CPSA standard furnishings.
- Park Signage should be replaced with CPSA standard signage



Images of Mary B. Smart Park

McIntosh Sugarmill Ruins

Location: 3013 Charlie Smith Sr. Highway
St. Marys, Georgia 31558
Size: 69.18 acres

Park Classification:

	Mini Park
	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
X	Special Use Park:



Description: The McIntosh Sugarmill Ruins is a special use facility that includes the remains of an old structure associated with the Tabby Sugar Works, dating back to the 1800s. The facility includes the building and nature trails. A small parking area is provided for access to the ruins. Another parking area is provided as a trail head for the trail that parallels Charlie Smith Sr. Highway and includes a small restroom building. The property is large; however, it is mainly natural space. The ruins and grounds in the immediate area are used for weddings and other similar events. The space is not highly advertised by the CPSA.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Ruins Grounds	4	The grounds and remaining structure appear to be well maintained and in very good condition. The facility is not widely advertised by the CPSA and is not very visible from the roadway.
1	Trail head Parking and Buildings	4	The parking lot and the restroom building for the trail head are in very good condition. ADA parking facilities are provided.

Total Conditions Score: 8 / 10

Average Park Facility Score: 4.00

Other Comments/Recommendations:

- The facility is around 70 acres with natural surface trails throughout.
- While the trail head is primarily intended to serve the Hike and Bike trail along Charlie Smith Sr. Hwy., this would also be a good location for an information kiosk and trail map for the nature trails through the park.
- The parking area for the ruins is not well defined. The parking lot should be improved to provide a more defined parking area with an ADA compliant stall.
- There is no clear pedestrian path from the trail head restroom to the main trail along Charlie Smith Sr. Hwy. A path should be added to connect the building to the trail.
- Site furnishings should be replaced with CPSA standard furnishings.
- No clear signage is provided for the portion of the property with the ruins, however, a fairly basic sign does exist near the trail head parking lot. Park Signage should be replaced with CPSA standard signage.



Images of McIntosh Sugarmill Ruins

Notter Pond

Location: 320 North River Causeway
St. Marys, Georgia 31548
Size: 10.38 acres

Park Classification:

	Mini Park
	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
X	Special Use Park:



Description: The facility is a pond used for fishing. There are several picnic tables around the pond perimeter. There is no clearly defined path or other elements in this facility. The property has an interesting history as it was not initially a park property but a privately developed facility for the local users. The CPSA has since taken over maintenance of the facility.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Pond and Grounds	2	The pond and the grounds are in fair condition. There is no defined parking area and no path around the park, so access to site amenities is not well defined. No ADA access is provided within the site.

Total Conditions Score: 2 / 5 **Average Park Facility Score:** 2.00

Other Comments/Recommendations:

- The entry into the park is a gravel drive that ends in a gravel area used for parking. A paved entry and defined parking, including ADA parking stalls, should be added to the facility.
- The benches and tables distributed around the pond are not level or on any pad. Level pads should be added to the park and the furnishings should be distributed around the pond at reasonable intervals.
- An ADA compliant path should be included from the parking area to some of the benches and table areas.
- The property has an existing chain link fence along the frontage with a gate at the entry. The fencing should be replaced.
- Site furnishings should be replaced with CPSA standard furnishings.
- Facility Signage should be replaced with CPSA standard signage



Images of Notter Pond

Satilla Waterfront Park and Boat Ramp

Location: East 1st Street
Woodbine, Georgia 31569
Size: 6.94 acres

Park Classification:

	Mini Park
	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
X	Special Use Park:



Description: The facility is located in Woodbine along the Satilla River and is used for festivals and other local events, including the Woodbine Crawfish Festival. It also serves as one end of the Woodbine Nature Trail and River Walk. The facility includes a boat ramp with a floating dock, 2 open air pavilions, a small band shell, and a restroom building. A boardwalk indicates the beginning of the Woodbine River Walk.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Boat Ramp	2	The boat ramp is older concrete with some cracking. The ramp should be sealed, if possible, or replaced.
1	Floating Dock	4	The floating dock is wooden construction and in excellent condition. One area along the dock has a concrete base with a newly built wooden pavilion structure, which was being installed on the dock during the visit.
2	Pavilions	3	The open air pavilions are in good condition. They are wooden construction, so regular maintenance is necessary to keep the wood protected from the elements. Metal roofing has recently been installed on the pavilions.
1	Band Shell	3	The band shell is also in good condition. It is also wood construction, so regular maintenance should be performed. Metal roofing was recently installed.

1	Restroom Building	3	The structure mainly CMU with wood trim. It is in good condition. Metal roofing was recently installed on this structure.
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Total Conditions Score: 15 / 25

Average Park Facility Score: 3.00

Other Comments/Recommendations:

- ADA connectivity to the pavilions is lacking and should be added.
- Informational signage was present throughout the area; however, it was not a consistent style.
- Parking was clearly defined and a turnaround is provided for boaters.
- Site furnishings should be replaced with CPSA standard furnishings.
- Facility Signage should be replaced with CPSA standard signage



Images of Satilla Waterfront Park and Boat Ramp

Spring Bluff Boat Ramp

Location: Highway 17

Waverly, Georgia 31565

Size: Park is located in Public Right of Way

Park Classification:

Mini Park

Neighborhood Park

Community Park

Regional Park

Sports Park

X Special Use Park:



Description: The facility is a boat ramp and floating dock along Highway 17 at the Little Satillo River crossing at the northern limits of Camden County. The ramp is concrete; however, most of the drive and parking area is gravel.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Boat Ramp	3	The boat ramp is concrete and appears to be in good condition. Minimal cracking was noted during the visit.
1	Floating Dock	4	The dock and gangway to the dock are aluminum and wood construction. They are in excellent condition.
1	Drive and Parking Area	2	The drive and parking area are gravel. The entrance is not well defined, and parking appears to be on the side of the drive facing the bridge. It was not clear how a vehicle pulling a trailer would navigate getting set up to unload or load a boat.

Total Conditions Score: 9 / 15 **Average Park Facility Score:** 3.00

Other Comments/Recommendations:

- The driveway is 0.30 miles from the boat ramp, and there is no signage at the connection to Hwy. 17 to indicate that a boat ramp exists in the area. Because of the distance and overgrown vegetation, the purpose of the driveway is unclear. Signage should be provided at the driveway connection to identify that this is a public use facility.
- Parking is not well defined at this facility. It appears that most users park either on the side of the gravel drive or under the adjacent bridge. A few parallel parking spaces should be defined and at least one should be ADA compliant.
- If possible, a turn around area should be provided.
- This would be a good location for an information kiosk with a map showing other public boat ramps that may be used, allowing for boaters to go from one to the other.
- Due to the remote nature of this facility, an emergency call box should be considered.
- Site furnishings should be replaced with CPSA standard furnishings.



Images of Spring Bluff Boat Ramp

St. Marys REC Authority Park

Location: 900 Margaret Street

St. Marys, Georgia 31558

Size: 16.34

Park Classification:

	Mini Park
	Neighborhood Park
X	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The park is a larger park in the CPSA system and is currently being renovated by the department. The amenities that are to remain include the skate park, the football field, the playground, and the dog park. The existing diamond fields are being removed at the end of the season to make way for a parking lot, and the basketball court is slated for removal in the future. A long term goal is to remove the pool and replace it with a splash pad and a new restroom building.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Football Field	2	The football field is a natural surface field with bleachers and grandstands. A scoring / restroom / concessions building is present at the facility, but is in poor condition and should be replaced. CPSA is planning to refresh the field. At this time, irrigation should be added. The perimeter fence is older and should be replaced with a new fence. Field netting should also be considered along the back edges of the field.
1	Skate Park	2	The skate park is an older facility built in the space that used to be a tennis court. The obstacles appear to be serviceable for the near future. If this park is scheduled to be renovated, consideration should be given to upgrading the skate park amenities with newer structures.

1	Basketball Court	1	The basketball court is in poor condition and has been identified for removal. Consideration should be given to replacing the court, if it is regularly used.
1	Pool with support buildings	2	The pool and buildings are older and in need of several repairs. The long term goal of CSPA is to replace this facility with a splash pad and new support buildings.
1	Dog Park	2	The dog park is a newer amenity at this park. It includes separate areas for large and small dogs. Several obstacles are present for dog play. The area is heavily shaded and was muddy during the visit. The space should be mulched regularly to prevent erosion issues and keep the area clean. A hose bib is provided for filling dog bowls. A more permanent item should be installed that can stand up to the elements long term
1	Play ground	2	The playground is an older structure and is likely nearing the end of its service life. There is some paint damage and rust present in areas. These should be cleaned up and repaired. Fall protection is provided by mulch, levels should be maintained for proper fall protection.

Total Conditions Score: 11 / 30

Average Park Facility Score: 1.83

Other Comments/Recommendations:

- There is only one dedicated parking area currently provided at the park (near the pool house). It is understood that a new parking area is to be included where one of the existing diamond fields is located. The existing parking areas should be repaved and restriped. Dedicated ADA stalls should be included at each parking area (total number to be based on total parking provided).
- An ADA compliant path should be added throughout the park connecting the parking areas and each of the current and future amenities.
- While this facility is currently undergoing some changes, it may be beneficial to prepare a master plan to direct future improvements and amenities that may be provided in the park.
- The fencing around the park appears to be older and may be nearing the end of its service life. New fencing should be provided where needed as amenities are added back to the park.
- All of the buildings located on the property should be removed. A new restroom / pavilion building should be included near the playground and dog park area. A second, remote restroom building on the opposite end of the park should be considered as well.
- The pavilion structures on site appeared to be in good condition and well maintained.
- Site furnishings should be replaced with CPSA standard furnishings.
- Facility Signage should be consistent with CPSA standard signage



Images of St. Marys REC Authority Park



Images of St. Marys REC Authority Park

Sweetwater Park

Location: 708 Point Peter Road
St. Marys, Georgia 31558
Size: 12.00

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The facility is located near a residential area. It has been slowly renovated to provide a new pavilion building with restroom and kitchen, play structure and swing set, and a lighted basketball court. The park includes a multi-purpose field that is set up for cricket.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Pavilion Building	5	The pavilion building was recently built and includes a covered picnic area. It is CMU and wood construction and is in excellent condition.
1	Play Area w/ structure and swing set	5	The play area includes the new play structure and swing set. The area has mulch surfacing and a plastic border with an ADA ramp.
1	Basketball Court	3	The court appears to be a few years older than the rest of the park. It is lighted and includes benches for the players. It does not have a very large safety perimeter. The goals are showing some weathering and may need replacement soon. Pavement maintenance should be performed and the courts should be restriped as needed.
1	Multi-purpose / Cricket Field	3	The field portion appears to be in good condition with few bare spots or low points. The cricket pitch is in the middle of the field and is artificial turf.

Total Conditions Score: 16 / 20

Average Park Facility Score: 4.00

Other Comments/Recommendations:

- The parking area is currently grass in indicated with a chain link enclosure. A defined parking area should be provide, with compliant spaces for ADA parking.
- The site amenities are should be connected to the parking area with a compliant path.
- A sidewalk is present on the opposite side of Point Peter Road. A crosswalk should be added along Point Peter to provide a safe crossing location for park users that may want to walk to the facility.
- No signage was noted along the right of way.
- A chain link fence is located along the right of way. This should be replaced with an ornamental fence to help the facility's visibility.
- Site furnishings should be replaced with CPSA standard furnishings.
- Facility Signage should be consistent with CPSA standard signage



Images of Sweetwater Park

White Oak Boat Ramp

Location: Highway 17 N.

White Oak, Georgia 31568

Size: Park is located in Public Right of Way

Park Classification:

Mini Park

Neighborhood Park

Community Park

Regional Park

Sports Park

X Special Use Park:



Description: The facility is a boat ramp and floating dock along the east side of Highway 17 at the Satilla River crossing just north of White Oak, Georgia. The facility includes a gravel drive and parking area.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Boat Ramp	3	Concrete boat ramp that appears to be in good condition. The ramp has some cracking and the edges are overgrown with vegetation.
1	Floating Dock and Gangway	4	The floating dock and gangway are a combination of wood and aluminum and are in excellent condition.
1	Drive and Parking Area	2	The drive and parking area are gravel and are not well defined. It appears that users park on any open space in the area.

Total Conditions Score: 9 / 15 **Average Park Facility Score:** 3.00

Other Comments/Recommendations:

- The parking area is close to the road, and the dock is easily visible from the roadway; however, no signage is provided at the location to indicate that it is a CPSA facility. Signage should be provided at the driveway connection to identify that this is a public use facility.
- Parking and access are not well defined at this facility. Providing a clearer circulation path, defined parking, and turn around would help reduce the degradation of the surrounding area. Additionally, an ADA parking stall should be provided at the facility.
- This would be a good location for an information kiosk with a map showing other public boat ramps that may be used, allowing for boaters to go from one to the other.
- An emergency call box should be considered at this location.
- Site furnishings should be replaced with CPSA standard furnishings.



Images of White Oak Boat Ramp

Wildcat Drive Recreation Complex

Location: 1050 Wildcat Drive
Kingsland, Georgia 31548
Size: 52.42

Park Classification:

Mini Park

Neighborhood Park

Community Park

X Regional Park

Sports Park

Special Use Park:



Description: The Wildcat Recreation Center includes the Recreation Center Building, Gilliam Stadium, and Phase II Ball Field Complex and serves as the CPSA Offices. The facility is the main recreation center in the County. The recreation building includes a meeting and activity room, a gymnasium, racquetball courts, weight room, aerobics room, a child care space, and an outdoor heated pool. The ball field complex includes four diamond fields used for teen and adult baseball and softball and a concessions / scoring building. Gilliam stadium is an artificial turf, multi-purpose tournament field (mainly used for football in the fall) with restrooms, concessions, storage, and locker rooms provided under the seating. A paved parking area is provide outside of the building and the stadium, and several grass areas are used for parking when events are being held.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Camden County Recreation Center - Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Meeting Room	3	The meeting room is one large space that could be broken into two smaller spaces if needed. Both sides are provided with AV equipment. Regular maintenance items should be addressed, including paint touch-ups, trim work, and flooring repair, as needed.
1	Full Kitchen	3	The kitchen includes an commercial range, several sinks, and refrigerators. Some discoloration was noted on the lockers and benches. These should be cleaned and repainted. A regular maintenance schedule should be instituted.

2	Locker Rooms	2	One men's and one women's locker room. Both locker rooms need repairs, and some items need replacement. Noted that the benches and lockers were discolored and should be cleaned and repainted to maintain service life of the equipment.
2	Racquet Ball Court	2	The facility has two racquet ball courts. One is used for spin classes, and the other is still open for racquet ball. The flooring and walls appear worn. Regular maintenance should be performed to refresh these areas.
1	Gymnasium	2	The gym includes ceiling mounted basketball goals, bleachers, and striping for multiple sports, including indoor pickleball. The scoreboards are damaged but functional, and the lighting appeared to be working properly. The floor needs to be refinished, and general maintenance should be performed. Some cracking was noted in the walls. This should be reviewed to ensure that the problem is not structural and properly repaired.
1	Gymnastics Gym	3	The gymnastics space appears to be in good condition. It includes a large mat on the floor, multiple beams and other gymnastics equipment. The gym was set up for practice and does not appear to be set up for meets. There are ceiling mounted basketball goals in the room. The space is currently only used for programmed uses.
1	Dance and Aerobics Room	3	The dance and aerobics room appears to be in good condition. It appears that the room can be divided for separate functions or can operate as one large space. Regular maintenance should be performed.
1	Weight Area	2	The weight room is in fair condition. Damage was noted in several spots on the floor and on several of the machines in the room. The flooring should be repaired and the equipment repaired, if possible. A plan to upgrade the equipment should be established, as these items wear out with use.
1	Child Care Area	3	The child care area appeared to be in good condition and well maintained. Regular maintenance should be performed in the space.

1	Outdoor Pool	3	<p>The outdoor pool is heated and used for swim team practice in the winter months. There are multiple picnic pavilions on the deck. They are wood structures with metal roofing. The deck is concrete and appeared rough in areas. Some resurfacing or a secondary coating, such as Kool Deck, should be considered to provide a smoother surface.</p> <p>The building houses concessions, an office, restrooms with showers, and the mechanical space. The building appeared to be in fair to good condition. The exterior has some staining that should be cleaned down and may need to be repainted.</p>
	Building Exterior	2	<p>The main building showed a lot of staining and discoloration in the exterior block. It appears in areas that water may not make it to the gutter system and is instead running down the building face. Adjustments should be made to reduce or eliminate this condition. The exterior should be cleaned and may need to be repainted.</p>

Athletic Fields - Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Diamond Field Complex	2	<p>The diamond field complex includes 4 fields, one with a grass infield and 3 with dirt infields. The sizes vary. The complex includes dugouts, concrete and aluminum seating, a picnic pavilion, a maintenance shed, and a scoring / restroom / concessions building. The fields are lighted.</p> <p>The field appear to be in good condition. The fencing has several places with damage and appeared to be older. Upgrading the backstop and fencing should be considered.</p>

Diamond Field (Con't.)			<p>Two of the dugouts are CMU walls with metal roofing, the rest are chain link with metal roofing. They appear to be in fair condition, although the fencing appears to be older and may need replaced in the near future.</p> <p>Access to the fields is provided by a concrete walk that connects to a dirt parking area. Adequate ADA access is not provided to the fields (neither to the bleachers nor the dugouts). ADA access should be added from designated parking stalls to each field. The pavement that is present is cracking and in certain places may require regrading or handrails to meet ADA requirements.</p> <p>Parking for the fields is provided on a grass lot and is not well defined. This should be improved with at least some defined circulation routes and the previously discussed ADA improvements.</p>
1	Scoring / Restroom / Concession	1	<p>The scoring / restroom / concession building is older and showing a bit of wear. The kitchen is service only. The space is small, and the cabinets and counter tops are showing a lot of damage from use.</p> <p>The restrooms are in need of repair and updating.</p> <p>The scorer's room shows signs of age and damage and should be renovated. Some signs of water damage were present. The source of water entry should be determined and remedied, and the damage repaired.</p> <p>The exterior of the building is showing damage and staining. A segment of gutter was noted to be missing. This should be replaced. The CMU block is stained. This should be cleaned and painted or protected to reduce future staining.</p>
1	Artificial Turf Multi-Purpose Field	4	<p>The artificial turf field includes a full grandstand and press box. The field is in excellent condition. Regular maintenance, including inspecting for tears in the fabric and maintaining the infill level, should be continued. The field is lighted. Consideration should be given to updating the lighting.</p>

1	Grand stands and amenities.	3	<p>The grandstands include a press box / scorer's station. Restrooms, concessions, locker rooms, and storage are located under the grand stand structure. Several picnic pavilions are located just outside of the grandstand footprint. ADA access to the seating area is provided on either end of each grandstand. Total seating is around 8,300.</p> <p>The grandstand structure is concrete with aluminum seating. The structure appears to be in good condition; however, much staining was noted on the concrete. Regular cleaning and maintenance checks should be performed and repairs made quickly.</p> <p>The restrooms are generally in good condition. Damaged paint and rust were noted on one of the exterior doors. This and any other places with damaged paint should be cleaned and repainted.</p> <p>The concessions areas are in fair condition. The space allows for food preparation, warming, and service only - no cooking.</p> <p>The locker rooms were recently renovated as part of an agreement to use the facility for the American Football League. They are in excellent condition.</p> <p>The storage spaces are generally unimproved areas underneath the structure of the grandstands.</p>
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Total Conditions Score: 38 / 75

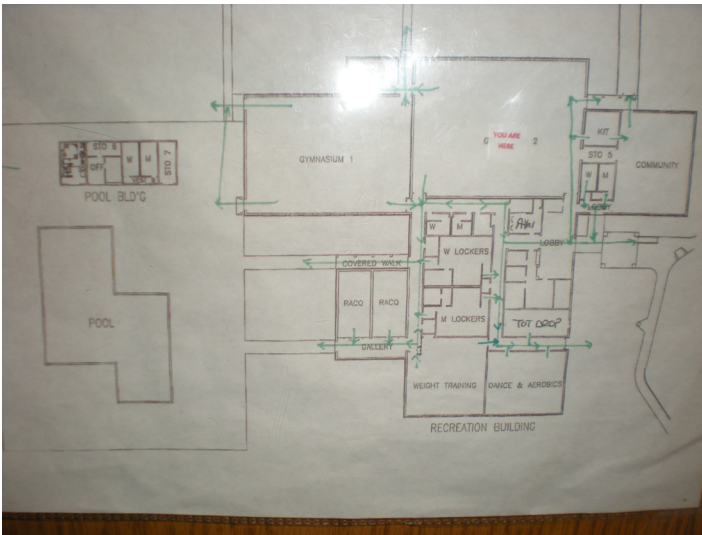
Average Park Facility Score: 2.53

Other Comments/Recommendations:

- ADA Access for the entire recreation complex should be reviewed and updates made to maintain compliance with the ADA code.
- Signage was not noted along the right of way and direction signage was not present on the site. These items should be added and the style should be consistent with CPSA standard signage. Signage was noted at several of the facilities once in the complex. Current signage should be updated if needed to match the standards.
- The existing turf field at the Stadium is nearing the end of its service life and should be replaced. Additionally, based on information from county staff, the subdrainage for the field requires repairs. The field turf and subdrainage should be replaced.

100 Camden County PSA Park Master Plan

- An RC Track and a Model Plane runway are listed as amenities for this facility; however, during the visit it was pointed out that these elements are not active. The area may be reworked to meet other needs.
- The property is adjacent to the high school, which shares use of several of the facilities. The school uses the football stadium for their team. The CPSA has discussed working out an agreement to use the track and the tennis courts that are considered part of the school property.
- This facility is one of the central facility to the CPSA system and is heavily used by residents. Membership is required to access the amenities at the recreation center. If future expansion of this facility is proposed, a master plan should be completed to determine the best path forward for the property.



Images of Wildcat Drive Recreation Complex



Images of Wildcat Drive Recreation Complex



Images of Wildcat Drive Recreation Complex



Images of Wildcat Drive Recreation Complex



Images of Wildcat Drive Recreation Complex

Woodbine 110 Community Park

Location: 410 West 5th Street

Woodbine, Georgia 31569

Size: 4.44

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: The park includes a football field with a restroom / concession / scoring building, a baseball field that was being renovated during the visit, a playground, and two tennis courts. There are several support buildings located around the site.

Conditions Scale: 1 – Poor 2 – Fair 3 – Good 4 – Excellent 5 – New N/A=Not Applicable

Amenities and Facilities:

Qty.	Amenity/Facility	Condition (1-5)	Comments and Recommendations
1	Playground	2	The playground is an older structure and may be nearing the end of its service life. The surfacing is mulch with a plastic border. The mulch level should be maintained to proper depth for fall protection.
1	Football Field	3	The football field include goals, a scoreboard, and lighting. The turf is in fair condition. Bare spots should be filled in. The lighting has been recently updated. An irrigation system should be considered for this site.
1	Baseball Field	N/A	The baseball field was not yet completed during the visit. The lighting was replaced with newer standards. The backstop and fencing from the old field have been reused on the new one.
2	Tennis Courts	1	The tennis court surfacing is worn, and cracks in the base are present. The cracks should be cleaned and sealed, and the courts should be resurfaced. The netting needs replacement as well.

1	Concessions / Restroom / Scoring Building	1	The structure is older and in need of renovation or repair. Consideration should be given to replacing with a new structure.
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Total Conditions Score: 7 / 20

Average Park Facility Score: 1.75

Other Comments/Recommendations:

- A defined parking area is present at this facility. It appears that the basketball court was converted for parking. Marked ADA stalls should be added to the parking lot.
- An ADA accessible path should be added to connect each of the site amenities to the parking area and right of way.
- Consideration should be given to a complete redevelopment of this facility.
- A chain link fence is located along the right-of-way. This should be replaced with an ornamental fence to help the facility stand out better.
- Site furnishings should be replaced with CPSA standard furnishings.
- Facility Signage should be added to be consistent with CPSA standard signage



Images of Woodbine 110 Community Park

Woodbine Lions Club Park

Location: 320 Crestview Drive
Woodbine, Georgia 31569
Size: 7.18

Park Classification:

	Mini Park
X	Neighborhood Park
	Community Park
	Regional Park
	Sports Park
	Special Use Park:



Description: Woodbine Lions Club Park was being redeveloped during the visit. The facility was largely undeveloped open space with the infields for 2 - 220' baseball field installed. These infields were being used for tee ball practice until the outfields are installed. Other items to be added to this facility include a dog park set up to be used as a training course for the sheriff's department, a playground, a restroom building, and a picnic pavilion.

Note that as of late 2020, a new Dog Park with K9 Obstacles has been installed at this location.

Other Comments/Recommendations:

- A parking lot should be added to this facility based on the proposed uses. An ADA compliant path will need to be installed from the parking area to each of the park amenities.
- A master plan may be best to help determine what additional amenities should be added to this facility.
- Site furnishings should be replaced with CPSA standard furnishings.
- Facility Signage should be added to be consistent with CPSA standard signage



Images of Woodbine Lions Park

New Park Recommendations

Based on the gap analysis and results from the public input process, the following additional facilities are recommended. These facilities are in addition to the existing facilities previously discussed with the parks' assessments and recommendations. Construction of these facilities will help alleviate the current and future facility level of service deficits that were identified earlier in this report, including the need for additional park land acreage.

The timing of these recommendations is dependent on funding, which is addressed in Section 5: Capital Improvements.

New Mini Parks along Trails and Future Blueways

The CPSA should look to develop several new Mini Parks along the existing and proposed Greenways, Multi-Use Paths, and Blueways around the County. These facilities should be small, linear type parks primarily intended to serve trail and blueway users. They may include a trailhead kiosk, a small restroom building, canoe or kayak launches along blueways, and / or a small seating area for resting. Depending on the makeup of the surrounding areas, these locations could also include a small play structure or workout station.

The following locations are proposed:

- In the northwest along the East Coast Trail
- In the southwest along US Bike Route 1
- In the western portion of the county along the future blueway
- In the eastern portion of the county along the future blueway

New Neighborhood Park - Northeast

A new neighborhood park is recommended in the northeast portion of the county. This area appears to have a growing residential population and does not have easy access to other facilities due to the waterways to the north and the south. A master plan should be completed for this facility to determine which amenities the future park users would prefer; however, at a minimum, a play structure, picnic pavilion, and restroom building are recommended.

New Recreation Center - Woodbine

A new recreation center is recommended near Woodbine to provide more services to the northern portion of the county. This facility should include, at a minimum, a dedicated gymnastics facility, a general use gymnasium, 2 - 3 community meeting rooms, and dedicated space for additional senior services.

New Sports Complex - Kingsland

The county has identified a need for an additional sports complex. It is recommended that this facility be located west of Interstate 95, near the area where Harriett's Bluff Blvd connects to GA Highway 17. The complex should include at least two - new 4-plex diamond field complexes and

two to three new multi-purpose fields (one of which should be a dedicated tournament facility). This location is also a good, central location to provide a full aquatics center that should house an indoor competition pool, indoor therapy pool, and an outdoor family leisure pool.

New Boat Ramp - Honey Creek

The county has previously identified a property located near the Honey Creek area for a new boat ramp. It is recommended that this is built and used as part of the future blueway system in the County. Funding for this project will be provided by the Georgia Department of Natural Resources.

Additional Trails, Greenways, and Blueways

There are several trails, greenways, and multi-use paths already in the planning phases in Camden County. Effort should be made to build as much of this system as possible during the life of this document. In addition, a blueway system should be developed to take advantage of the natural system of waterways that exists around the county. Limited infrastructure is needed to develop this system. At a minimum some kiosks and boat launches should be added to provide ready access for a variety of boat types.

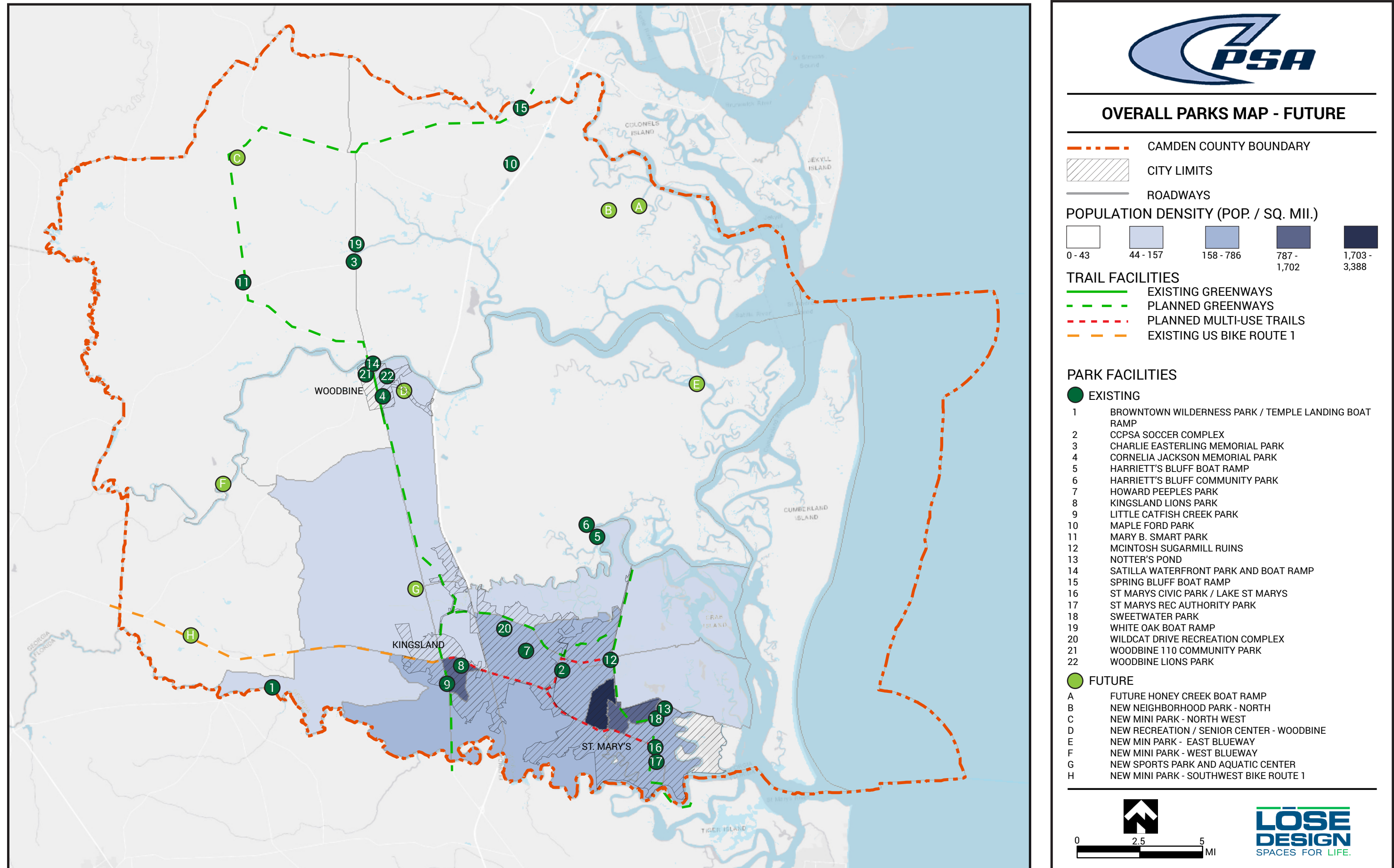
Proposed Park Locations

The following figures show general locations for the proposed facilities identified in this report and demonstrate how these locations help to fill the service gap in the Camden County Public Service Area.

- Figure 4.14 Overall Park Map - Future
- Figure 4.15 Mini Park Map Service Areas - Future
- Figure 4.16 Neighborhood Park Service Areas - Future
- Figure 4.17 Sports Park Service Areas - Future
- Figure 4.18 Special Use Park Service Areas - Future
- Figure 4.19 Existing, Planned, and Future Trail Service Areas
- Figure 4.20 Recreation Center Service Areas - Future
- Figure 4.21 Senior Facility Service Areas - Future
- Figure 4.22 Athletic Field Service Areas - Future
- Figure 4.23 Aquatic Facility Service Areas - Future

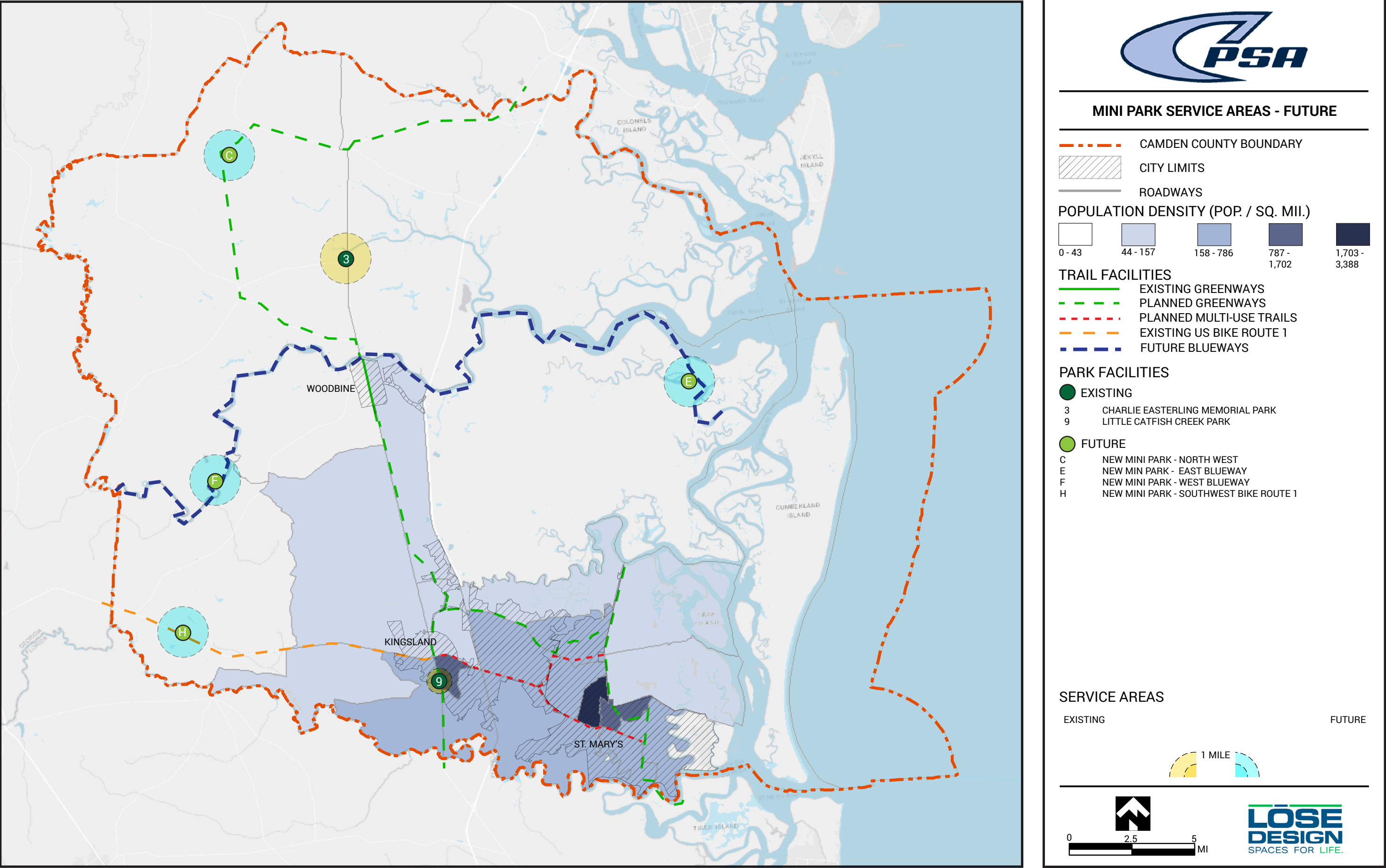
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Park Classifications and Service Criteria 111



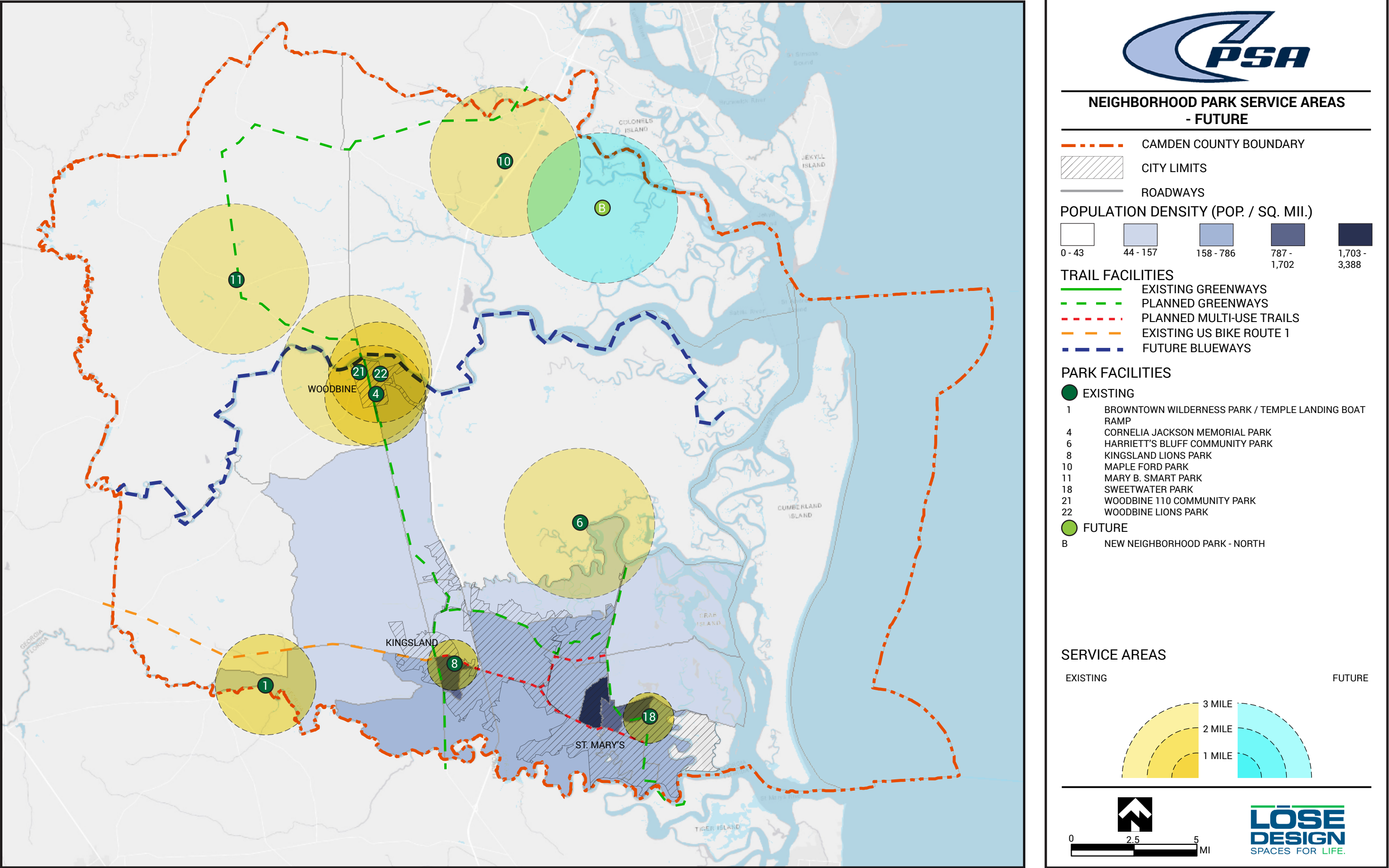
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Figure 4.15 Mini Park Service Areas - Future



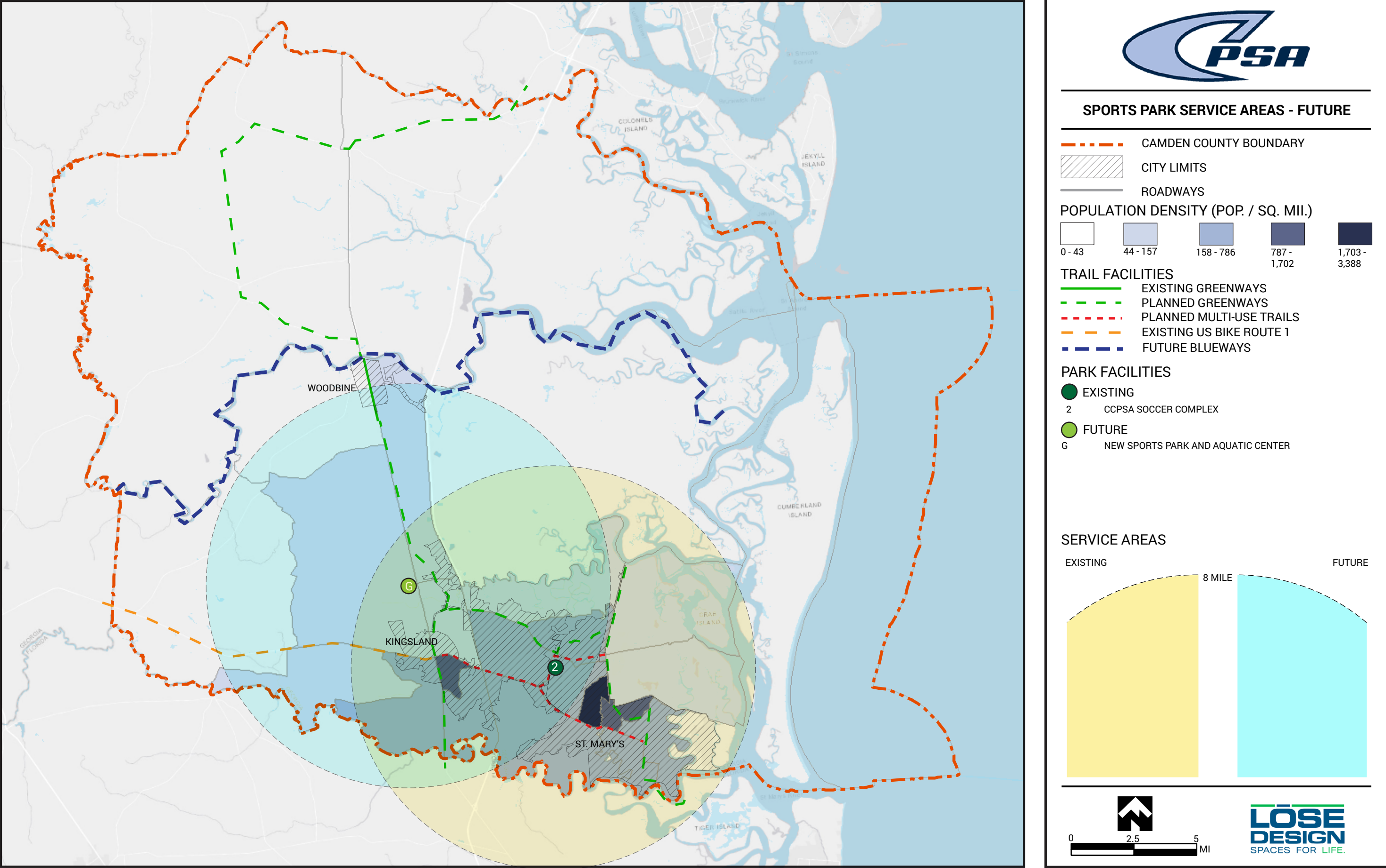
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Figure 4.16 Neighborhood Park Service Areas - Future



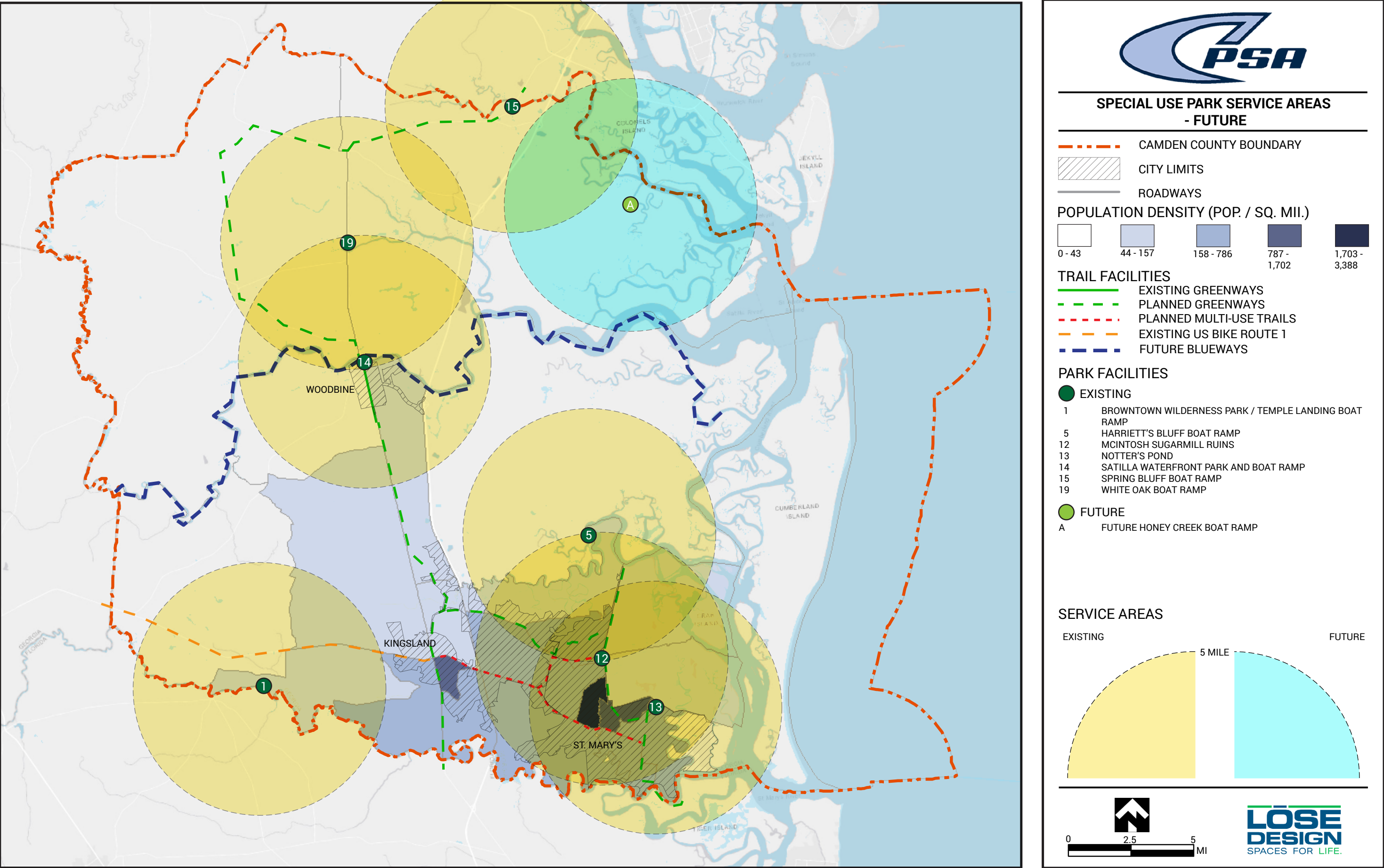
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Figure 4.17 Sports Park Service Areas - Future



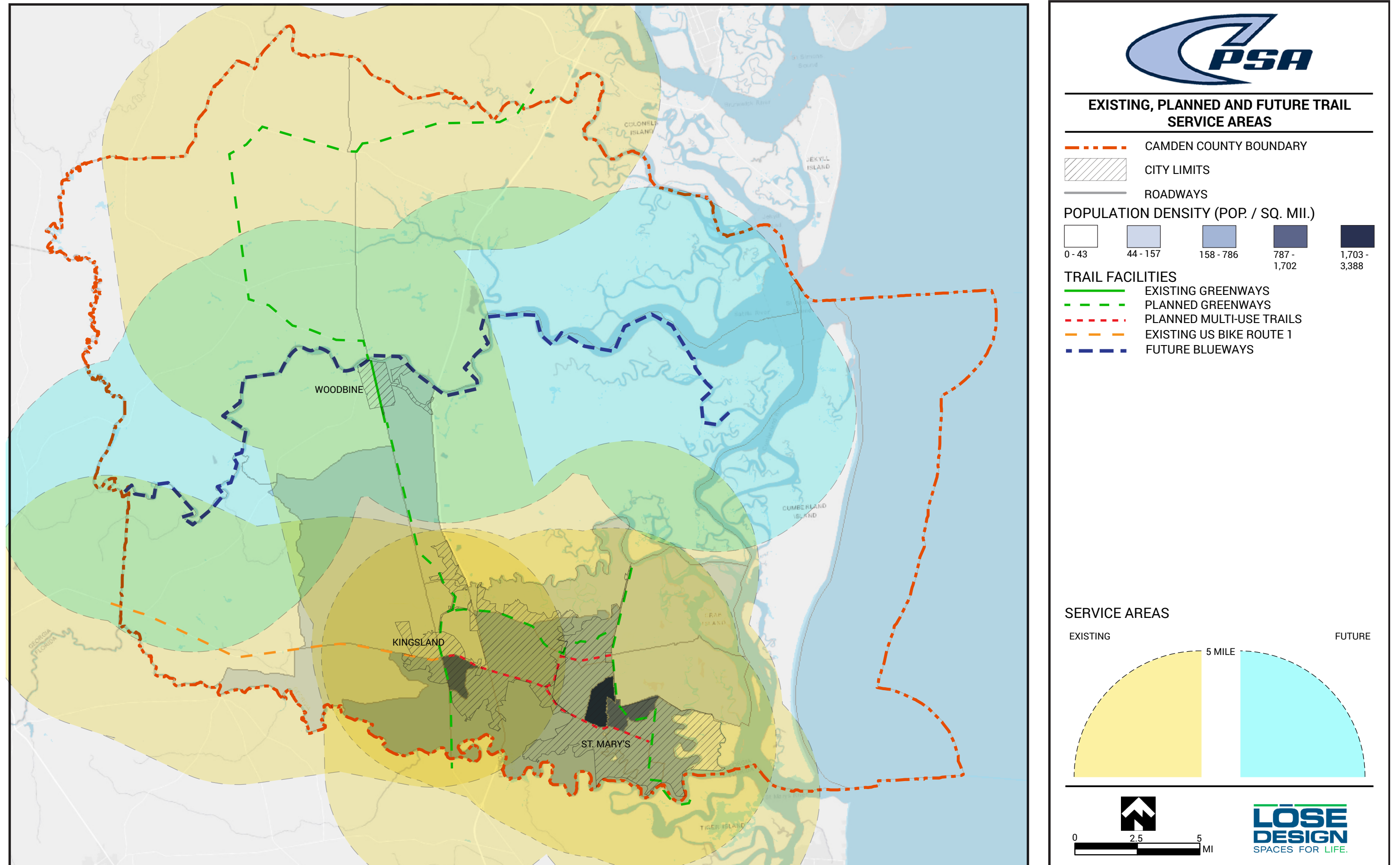
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Figure 4.18 Special Use Park Service Areas - Future



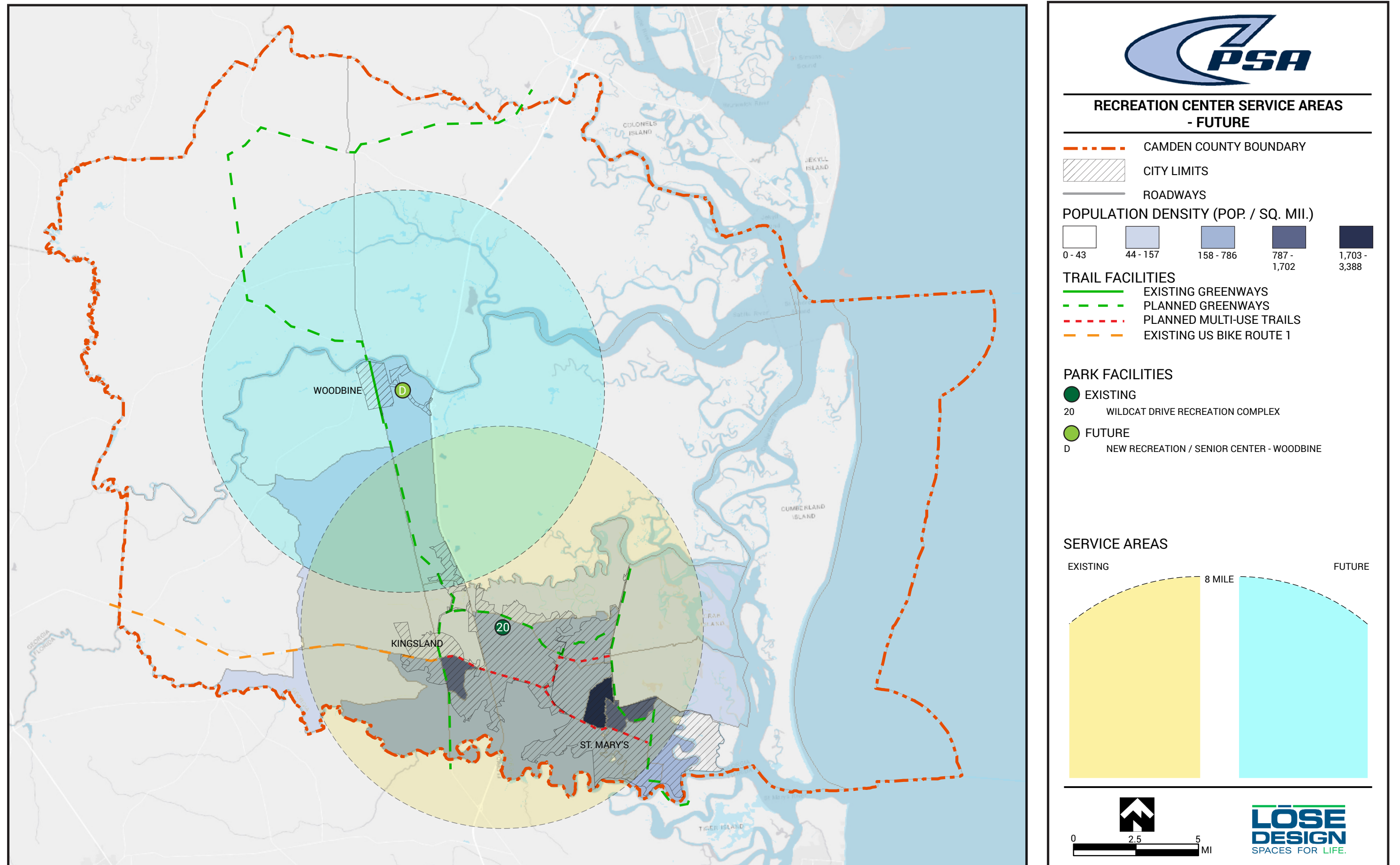
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Figure 4.19 Existing, Planned, and Future Trail Service Areas



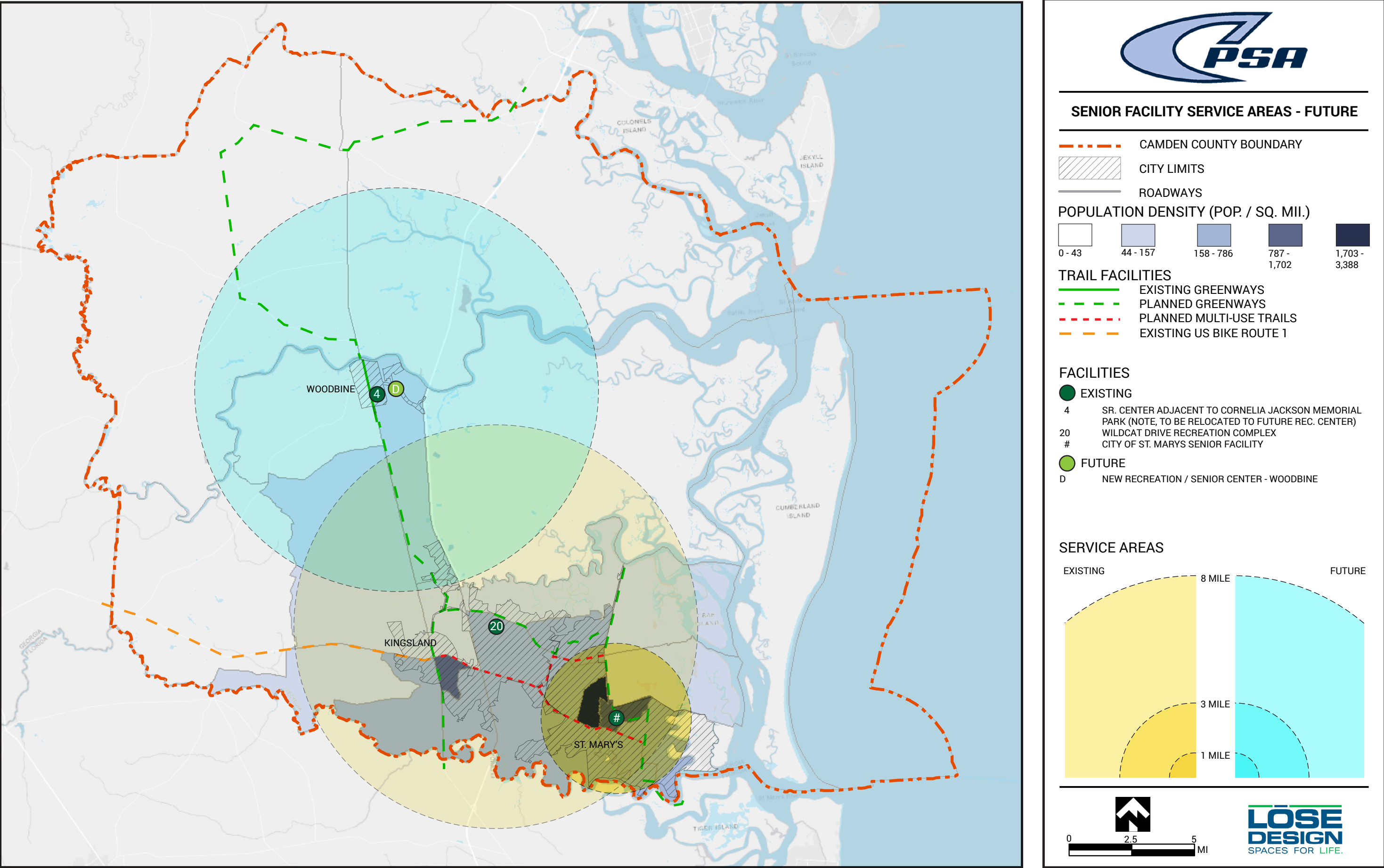
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Figure 4.20 Recreation Center Service Areas - Future



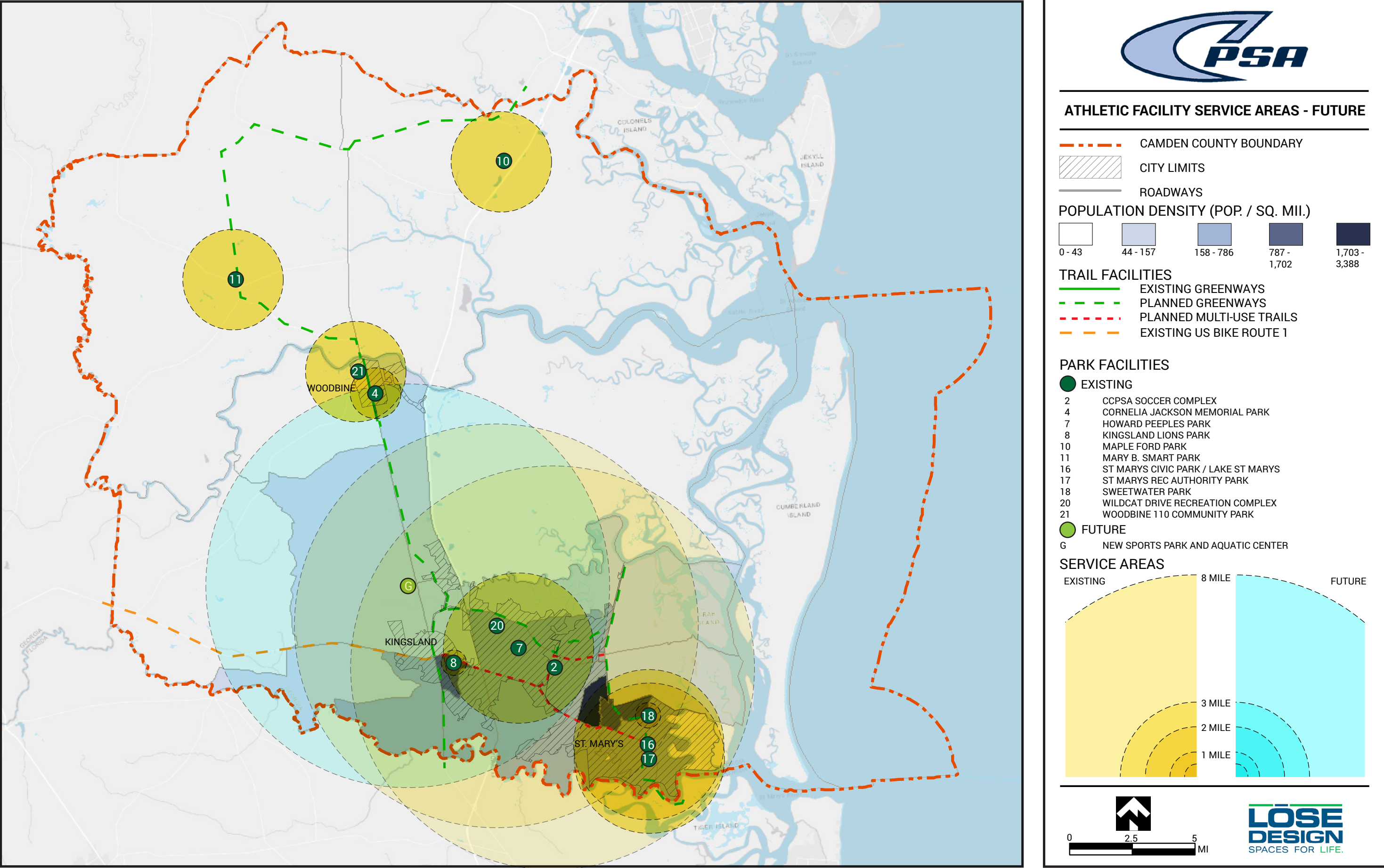
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Figure 4.21 Senior Facility Service Areas - Future



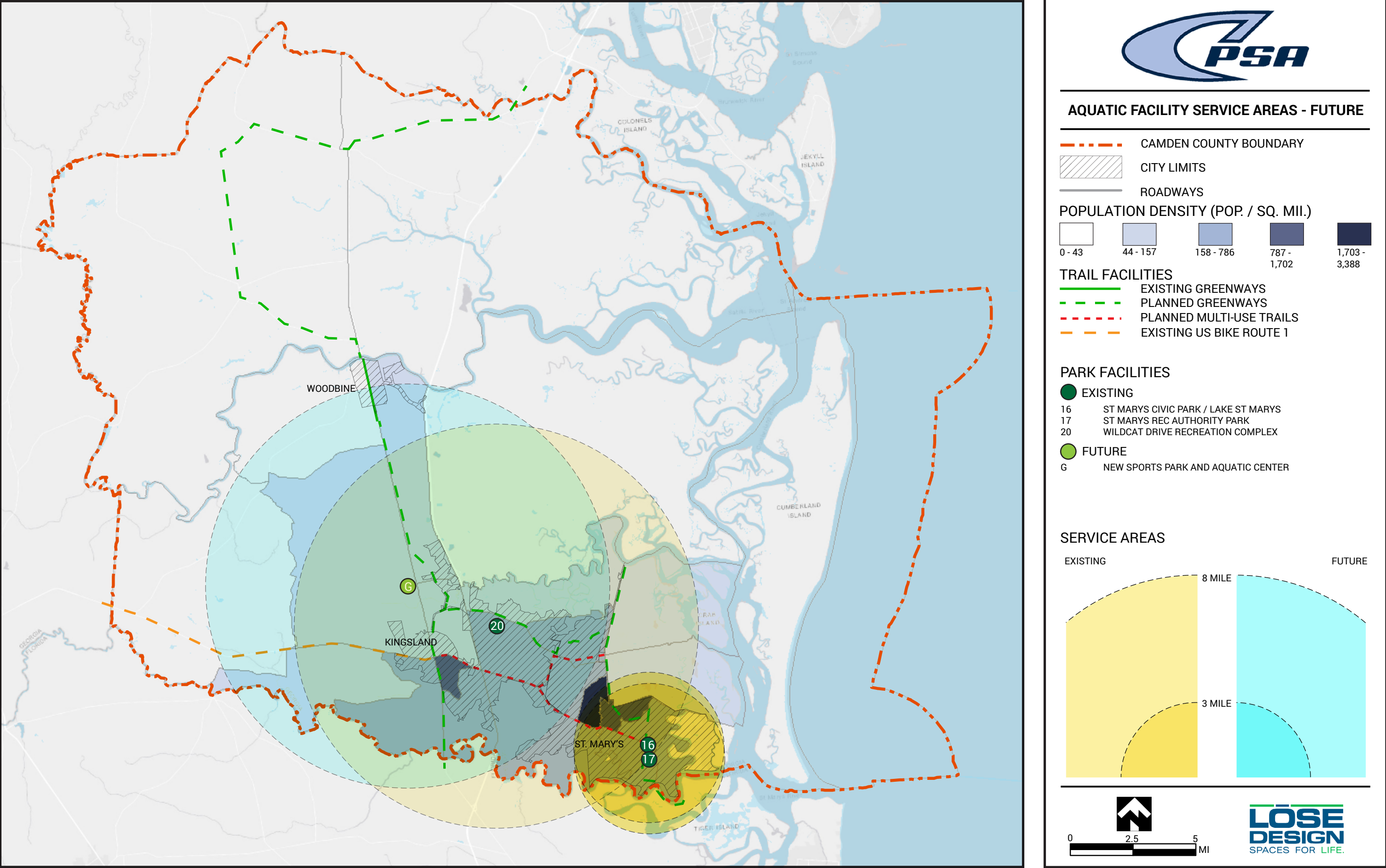
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Figure 4.22 Athletic Facility Service Areas - Future



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Figure 4.22 Aquatic Facility Service Areas - Future



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Park Signage

It is recommended that a wayfinding and information signage system be developed and consistent signage be installed at all of the county's facilities. A signage program that is attractive, coordinated in design, and incorporates the parks' branding and pertinent information can raise the community's awareness of the CPSA parks and facilities, and attract visitors. These signs also serve to convey important information to park visitors.

Design, Safety and Accessibility Standards

The basis for creating a strong image of CPSA Parks and Recreation Department is to develop and follow design guidelines and standards that allow a visitor to immediately identify a public park by the elements that are present. Design standards also reinforce the branding efforts of communities who want to present a unified approach among all public facilities.

Design standards should address landscape material and maintenance standards, facility design standards, and ADA and Playground Safety standards. The following provides a brief explanation of each.

Landscape Material and Maintenance Standards

Developing standards for landscape materials and maintenance give direction to maintenance crews for implementation. Well-maintained park entrance landscaping gives the community the feeling that a park is a welcoming place. Strategic plantings can provide intentional screening, direct visitors, and provide pedestrian traffic control, or can buffer sound. CPSA's parks were lacking in unified or maintained landscaping at park or building entrances. Many landscape beds were neglected, lacking in seasonal color, and in need of weed control. It is recommended that landscape material and maintenance standards be developed and implemented, and that any landscaping installed will be maintained. Outsourcing these responsibilities may be one avenue to explore, especially for seasonal plantings and shrub trimming.

Facility Design Standards

Facility design standards create an overall unified look that can be achieved through standard site furnishings and architectural materials. A standard building and site furnishings palette would create a consistent look and ease maintenance coordination. A unified site furnishings package, including commercial-grade trash receptacles, tables and benches, standardized fencing materials, water fountains, street and security light fixtures, and other common site equipment, should be established. The basis for creating a strong park facility image is the utilization of design guidelines and standards that allow a visitor to identify a park immediately by the elements that are present there.

American with Disabilities Act (ADA)

The ADA is a civil rights law that prohibits discrimination on the basis of disability. On September 15, 2010, the ADA Guidelines revisions to the July 23, 2004 (ADAAG 2004) were signed into law and now require compliance by all Title II (Public) and Title III (Public Accommodations and Commercial) entities. These 2010 ADA Standards for Accessible Design include all recreation facilities and their amenities, including bathrooms, picnic tables, bleachers, dugouts, and swimming pools. Additional direction for outdoor facilities is provided in the 2013 ADA Guidelines for Outdoor Developed Areas. The new standards offer more governance and specifics than the previous standards, but still leave some room for interpretation for some park facilities. They are, however, specific in their requirements for all playgrounds, hard courts, pathways, spectator areas, fishing piers, water play features, restrooms, and programming spaces to be accessible. The guidelines provide specific requirements for maximum vertical and horizontal slopes that can be used along access routes, if they are to be ADA compliant.

It is important that a more detailed analysis is conducted of each park in order to formulate a transition plan to address these issues. The transition plan should look at how updates in the parks will impact programming in each park. Updates that maximize program access should be high priority items, and those that have less impact given a lower priority. The goal over time would be to illuminate all access and ADA issues and provide all residents good access to all programs and facilities, based on the current standards provided by the ADA Guidelines, including any updates or supplemental guidance provided since the 2010 ADA Guidelines were published.

Playground Safety Standards

Another prominent issue within some park systems is the non-compliance of playground equipment with safety standards by organizations such as U.S. Consumer Product Safety Commission (CPSC) and the International Play Equipment Manufacturers' Association (IPEMA). The standards proposed by these organizations are meant to serve as a guideline to help create atmospheres that are safe and pose a minimal threat of injury. Studies show that the majority of injuries sustained on public playgrounds are to the head—a result of falls from the play structure to the ground. For this reason, consideration has been given as to what the critical fall height would be in which a fatal head injury might occur.

Playground surface redressing does occur at the county's playgrounds, yet some playgrounds were found to need additional redressing at the time of the site visits. As playgrounds are added to the system and older equipment is updated, the planning team recommends using poured-in-place rubber surfacing. While it has a high initial cost, it has a lower maintenance cost and eliminates the need for annual material costs required with a wood chip surface.

The development of a Playground Safety Checklist for park staff to utilize is recommended. The department should ensure that the checklist is completed and placed on file on a regular basis, and that any safety issues are addressed in a timely manner. Additionally, scheduled playground safety inspections should be added to the playground standard operating procedures for park staff.



5

PROGRAM ASSESSMENT

5 Program Assessment

Benefits of Community Recreation

Programming is about promoting and providing outdoor adventures, leisure experiences, engagement, active lifestyle choices, exercise, cultural exposure, socialization, and so much more. Providing outstanding programming choices for the well-being and overall quality of life for the citizens of Camden County is of the greatest importance and a strategic planning driver for CPSA. It is a key pillar towards “Making Life Better” in Camden County.

Recreation programming should be a core pillar of every parks and recreation agency and must exist for health benefits and enjoyment of the community. There should be a variety of options for all ages by creating fun, healthy, and interesting activities for the value of all who participate.

Parks and recreation departments offer recreation programming for citizens as a quality-of-life enhancement for their communities. Successful parks and recreation departments in Georgia and throughout the country deliver diverse and innovative programs across the demographic spectrum and geographic reaches of their communities. The following National Recreation and Parks publication, “Park, Recreation, Open and Greenway Guidelines,” published in 1995, identified four categories of benefits that still hold true today.

Personal Benefits that a comprehensive recreational delivery system include: a full and meaningful life, good health, stress management, self-esteem, positive self-image, a balanced life, achieving full potential, gaining life satisfaction, human development, positive lifestyle choices, and an improved quality of life.

Economic Benefits include: preventative health care, a productive work force, big economic returns on small investments, public education enhancements, business relocations and expansions.

Social Benefits include: building strong communities while reducing alienation, loneliness, and anti-social behavior, promoting ethnic and cultural harmony, building strong families, increasing opportunity for community involvement, shared management, ownership of resources, and providing a foundation for community pride.

Environmental Benefits include: environmental health, environmental protection and rehabilitation, environmental education, environmental investment increasing property values, and insurance for a continuing healthy environmental future.



Pillars of Community Recreation

NRPA'S THREE PILLARS – OUR GUIDING PRINCIPLES



ADVANCING COMMUNITY HEALTH AND WELL-BEING

Source: NRPA Strategic Plan 2021-2023

Three pillars establish National Recreation and Parks Association (NRPA) guiding principles for creating a better life for everyone to build strong, healthy, and resilient communities. As CPSA plans and organizes to make their community a better place to live, work and play, these pillars should be at the forefront of the Executive Director and key management staff decision making process.



EQUITY AT THE CENTER



CLIMATE-READY PARKS

Advancing Community Health and Well-being

Park and recreation professionals are uniquely positioned to create, together with public health providers, the community wellness hubs so needed to address chronic health concerns, increasing isolation and mental health disorders, and to rebuild a sense of community and connection. Developing community partnerships to address community health and well-being concerns is essential to building a strong community with CPSA parks and programming as the hub.

To combat the alarming increase in rates of childhood obesity, diabetes, and mental health issues, appropriate programming needs to exist. More than 15% of the American adult population is physically inactive, according to a new joint survey by the Centers for Disease Control and Prevention and state health departments.



As previously noted in this report, physical inactivity and the adult obesity rate in Camden County is higher than both the state and Top U.S. Performers while access to exercise options is lower.

Working towards growing a healthier community should be a major goal for any park agency. Collaborating with multiple partners to review current research as to which communities are making positive progress in assisting their residents lead healthy lifestyles, then trying to replicate what is successful in their own community, needs to be a continual goal. As indicated above, an especially concerning area is the rapid growth of major chronic health concerns in children, which needs to be at the forefront of Camden County's community effort.

This data indicates that access to Camden County parks and recreation facilities and programs should be a focus of future expenditures. Another option is to ensure park facilities are located close to areas of dense residential development, especially those with low to moderate income residents.

Programming should specifically focus on nurturing children, as it is essential in developing successful, well-rounded adults. Children need to spend time outdoors each day with unstructured play. Health benefits include reducing obesity, gang/crime prevention, and reconnecting children with the outdoors, according to the Trust for Public Land. Richard Louv, renowned expert on the impact of nature on children, strongly asserts that nature is essential for healthy child development and causes children to become less stressed, have increased levels of concentration, and increased self-esteem.

Equity at the Center

As CPSA comprehensively prepares new facilities and programs into the future, asserting access for all Camden County citizens is essential for the sustained benefits of a quality parks and recreation agency. Achieving this requires CPSA to recognize the systemic inequities that have created vastly different lived experiences in communities across the country and in Camden County — differences based on factors like racial disparities and socioeconomic gaps. NRPA recently updated this Social Equity Pillar and emphasizes that recreation professionals must put equity at the center of all they do, from how they strengthen organizational culture to how they prepare the park and recreation field for the future. It requires that as they build up equity centered outcomes, they also work to dismantle the barriers to equity. Putting equity at the center of parks and recreation agency work means they are committed to constantly learning, creating supportive and co-beneficial partnerships, and sharing of failures and successes.

Climate-Ready Parks

As a coastal community, Camden County experiences first-hand the impacts of environmental changes in a unique coastal ecosystem. NRPA's continued emphasis on conservation, environmental education, and sustainability work aims to create a nation of climate-ready parks and park and recreation professionals. Rising global temperatures are causing major physical, chemical, and ecological

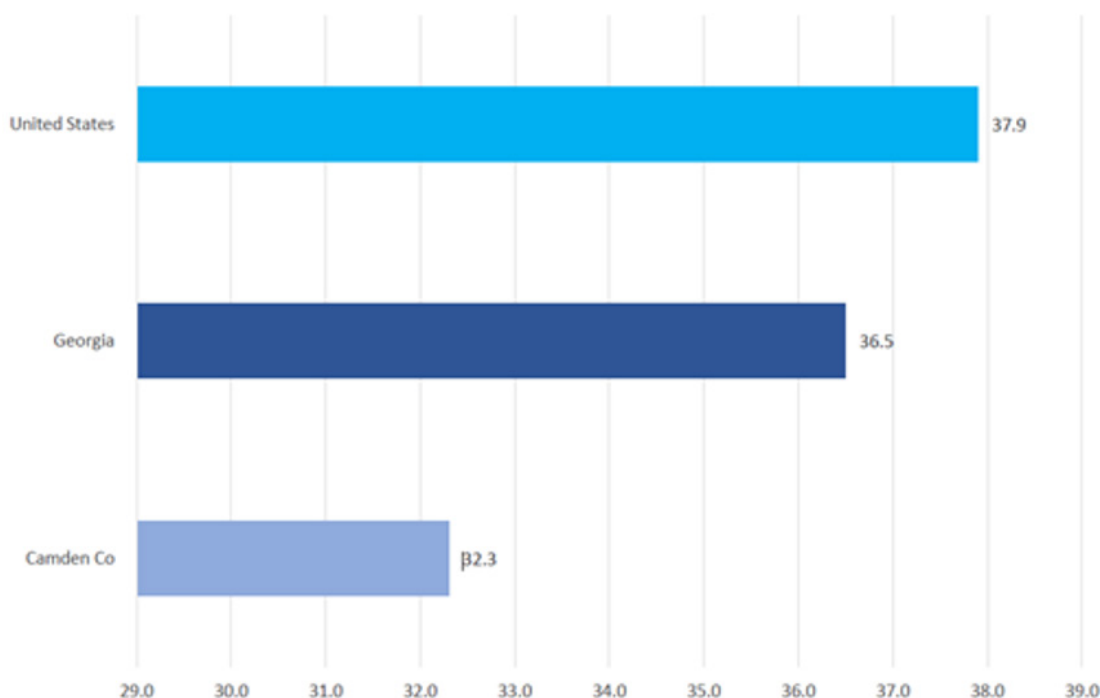
Successful community recreation programming is much more than providing a field to play ball. It is an opportunity to build a community recreation program with the pillars supporting, educating, and developing a lifestyle of leisure.

changes to the planet. These changes, collectively referred to as climate change, are primarily driven by emissions of greenhouse gases as the result of human activities and will impact our communities for generations to come. Park and recreation professionals, who serve nearly every community in the U.S., are essential in combating the causes and impacts of climate change.

Community Profile

It is essential for effective programming to understand the Camden County community profile. Section 2 of this report provides a comprehensive review of the demographic make-up and population trends for the county. One community profile of interest that the Executive Director and key management staff should consider as future programming decisions are made is the Population by Medium Age.

Figure 5.1 Median Age



The median age can provide the CPSA team a valuable insight into what types of programs and interests the median age of persons in the community may want from its parks and recreation provider. The overall median age for Camden County is 32.3 years (see Figure 2.5). Therefore, a lower median age points to upwardly mobile professionals and families with young children who are top users of aquatic facilities, bike and walking trails, cultural arts, and indoor recreation amenities.

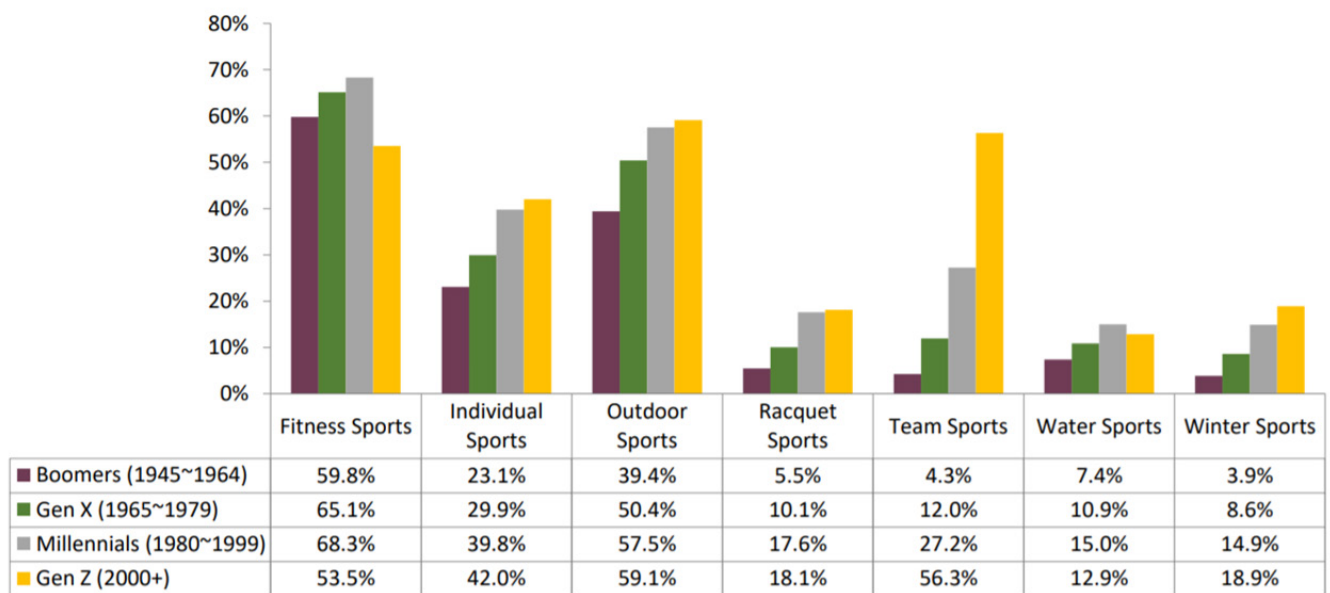
On a broader, national scale, the Physical Activity Council (PAC) conducts an annual study tracking sports, fitness, and recreation participation in the U.S. This annual study starts with a nationally representative panel of over 1 million Americans and features responses from over 18,000 people ages 6 and older. The 2020 study currently includes 122 separate sports, fitness, and recreational

activities. In addition, the PAC study gets into a wide variety of related data when it comes to physical activity from demographics, participation in physical education at school and venue of play. The study also looks at participation over the generations as well as first time participation and frequency of play or participation. CPSA program staff should use this definitive source for any data related to sports and recreational participation in America.

Figure 5.2 2019 Participation by Generation



2019 Participation by Generation



Source: 2020 PHYSICAL ACTIVITY COUNCIL'S OVERVIEW REPORT ON U.S. PARTICIPATION

Of particular interest to CPSA program staff and based on the median age figures discussed above, are the physical activities for Millennials and Generation Z. Regardless of generation, when programming for the future, the CPSA program staff should consider a multitude of resources from current citizen surveys, current program feedback, similar Georgia Recreation and Parks Association (GRPA) agency programs, current and future NRPA Agency Performance Reviews, and trends published by the Physical Activity Council.

Priority Programs

The input activities held during the public open houses and the online survey, discussed previously in this report, identified the programming preferences of Camden County's residents. The onsite participation generated somewhat differing opinions on program preference as many stakeholder groups organized to participate, whereas the online survey provided more of a random sampling of citizens. The median age group for Camden County and their interests correlate with the planning online survey results for programs of most importance.

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It is worth noting that 5 priority programs present themselves in both figures and represent commonality to the differing ways of gathering the data. The top 5 Priority Programs include:

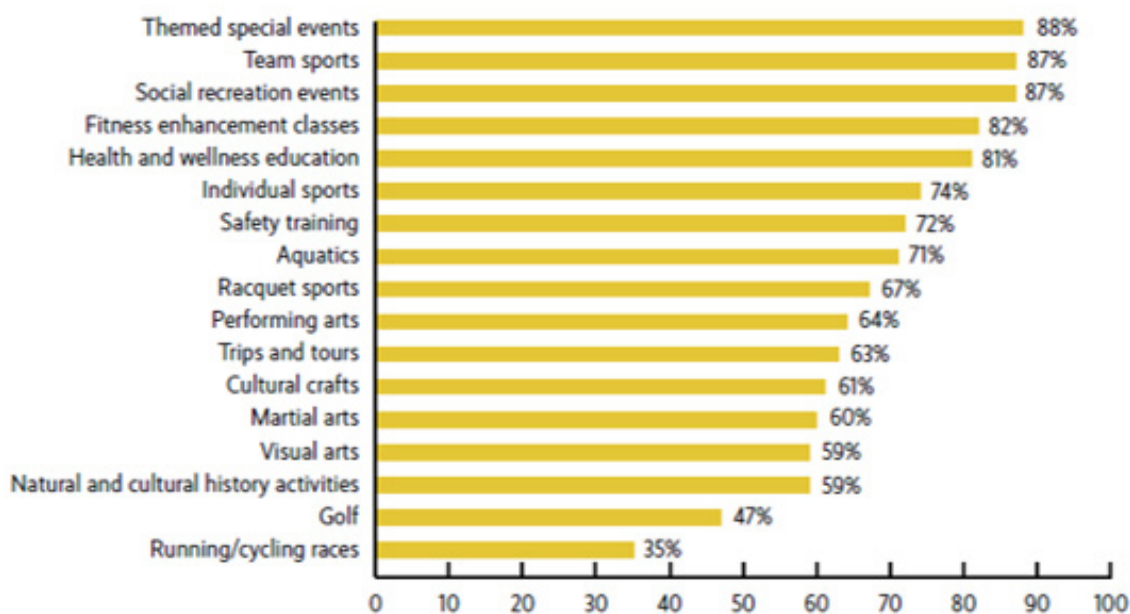
1. Family Leisure Swim/Play
2. Community Events/Festivals
3. Nature Programs
4. Silver Sneakers (Seniors)
5. Run/Walk groups

When applied to the NRPA Pillars, these top 5 programs easily fit into all 3 pillars and indicate the citizens of Camden County desire programs similar in a broader state and national audience.

The 2020 NRPA Agency Performance Review provides additional insight into the current program trends offered by parks and recreation agencies:

- The typical agency offers 187 programs each year; 120 of those programs are fee-based events.
- Programming can span a variety of park and recreation activities, with many touching one or more of NRPA's Three Pillars: Advancing Community Health and Well-being, Equity at the Center, and Climate Ready Parks.
- Key programming activities offered by at least 60 percent of park and recreation agencies shown here.

Figure 5.6 Programming Offered by Park and Recreation Agencies (Percent of Agencies)



Source: 2020 NRPA Agency Performance Review

Key CPSA Program Recommendations

- Build upon how you currently form teams and expand community special events and other programs and activities through a smaller community-based program process (take programs to the service community).
- Consider establishing programs that develop equity and inclusion of parks and programs in the established communities of Camden County.
- Consider establishing community recreation centers that are multigenerational designed and programed through utilization of existing parks or re-purposing existing commercial buildings that are easily accessible.
- Consider freeing up gym space at the county recreation center by moving the gymnastics program to a new or repurposed facility to offer more programs.
- Develop more family and community-based program options to include outdoor programming and special events.
- Partner with municipalities to plan and promote community festivals throughout the year.
- Establish a recreation-based after school program in partnership with the schools both to keep children active and engaged and to generate additional income.
- Establish an outdoor recreation program initially as a contracted/coordinated program with outdoor outfitters and expand to in-house coordination as the program grows. Consider partnership opportunities with the state and national parks in the county.
- With existing and future aquatics facilities, create opportunities for family leisure swim/play (example: summer Movie at the Pool Night).
- Review and institute the development of a Silver Sneakers contract provider to expand senior programs. This highly successful program is in many agencies across the country.
- Team up with the colleges, technical schools, and local organizations in Camden County for mountain biking, fishing, canoeing, and kayaking teams/clubs at the high school level to get high school students active in the outdoors.



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- Assess all current programs/offerings for revenue generation and attendance numbers. Each program should have goals and measurable objectives and should not receive funding without the appropriate analysis and documentation.
- Consider partnering with the local Arts Council for a variety of programs for children and adults throughout the community.
- Create programming based on community input and ability to generate revenue.
- Increase current program offerings through improved marketing techniques.
- Introduce staff to current research and curriculum about inclusive playgrounds.
- Build a relationship with the local Master Gardeners. This organization is pivotal in helping create and maintain the beautification of CPSA managed parks. Master Gardeners possess in-depth knowledge of what/where to plant, have expertise in plant information, grasses, shrubs, and trees and understand planting schedules.



6



STAFFING ASSESSMENT

6 Staffing Assessment

Camden County enacted a Public Service Authority (PSA) through the State of Georgia as a means to provide the legal, political, developmental, financing, and operational structure and authorization for those projects, public services, and facilities deemed necessary for the public health and welfare that may be undertaken through the cooperative efforts of the Board of Commissioners (BOC) of Camden County or one or more of the municipal corporations within Camden County or other agencies or organizations authorized to undertake such cooperative activities or projects. All cooperative efforts are contractually undertaken, and the authority is empowered to perform any service, function, or activity that is authorized by law for Camden County BOC, the cities of Kingsland, Woodbine, and St. Marys and other resource recovery authorities for a multitude of service-related program systems, construction and operations of public building and facilities as outlined by law in its founding. The Camden PSA is governed by a board that consists of the three city mayors (Kingsland, Woodbine, and St. Marys), the Chairman of the Camden County Board of Commissioners and five Citizens (one appointed from each City and two appointed from the BOC) and overall has a mission is to make life better for the citizens of Camden County.

It is important to understand that the Camden PSA (CPSA) serves a greater role in Camden County than just operating parks and recreation facilities and managing recreational programs for its citizens. The overarching role of the CPSA is taken into consideration for this section of the plan to document and assess staffing and operations, identify key issues, and provide recommendations with a phased implementation plan. Staffing is a significant topic which requires continuous study, discussion, and adjustment in order to meet the needs of the public and staff, in addition to being a major investment in any organization. Recruitment and retainment of top employees should be a goal for CPSA, and this section will provide general recommendations for the overall organization and focus mostly on the administration of the parks and recreation facilities and programs.



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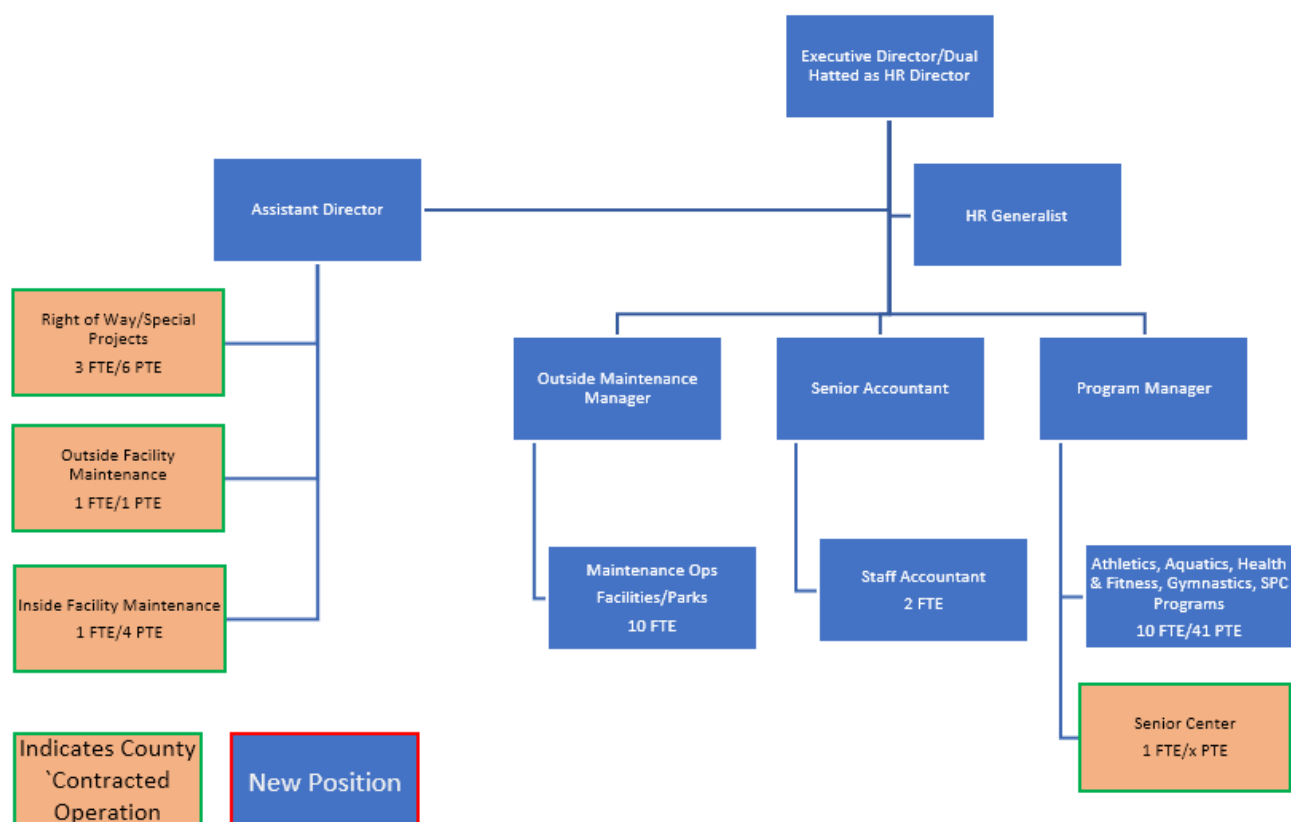
The planning team utilized input received from staff and the public engagement phase of the planning process, as well as the knowledge and experience of planning team members, to assess staffing and operations and craft recommendations. Other primary resources included:

- National Recreation and Park Association's (NRPA) Park Metrics 2020 NRPA Agency Performance Review
- NRPA's Commission for Accreditation of Parks and Recreation Agencies' (CAPRA) Standards for National Accreditation - Best Practice Standards for Parks and Recreation
- Georgia Recreation and Parks Agencies of similar size and scope

Benchmarking parks and recreation services is complex due to the variety and diversity of parks and recreation facilities and services provided by different public agencies across the country with the element of being embedded in a Public Service Authority and even more unique and complex task. Every community is distinctive and offers multiple approaches, or models, to the provision of parks and recreation programs and services. This contrasts with benchmarking local government services, such as police or fire, where the programs and services across jurisdictions are more standardized. With this caveat in mind, comparing staffing models, park facilities, service delivery models, budgets, programming, and other data provides valuable insights for communities evaluating service levels.

Existing Organizational Structure

Figure 6.1 Current Organizational Structure for Camden County PSA



Fact: CPSA has 22 Full Time Equivalent (FTE) personnel dedicated to parks/programs

The unique structure of the CPSA is viewed in the previous graphic. The Executive Director reports directly to a Board of Directors. The Executive Director currently has an Assistant Director that shares time with BOC operations and CPSA while overseeing county and municipality contracted services. Two managers report directly to the Executive Director for Parks and Recreation Programs and Facility Maintenance with corresponding staff reporting directly to the managers. Additional Executive Director Support Staff round out the administration.

When conducting an organizational assessment, it is important to understand how an agency prefers to manage the duties and responsibilities within its oversight. It is also important to understand the current and future facilities, how they operate, their purpose, and how often they are utilized. In review of the existing CPSA Organizational chart in relation to these criteria, the initial assessment is that CPSA Parks Maintenance is severely undermanned, considering the quantity of parks and sites managed and that the program and facilities staff is unable to fully support facility management, program expansion nor initiate any new programs or events without additional personnel support.

When confronted with a shortage of personnel in park maintenance, the Executive Director is forced to prioritize which facilities and buildings to minimally service and which facilities and buildings receive a higher level of service. In the case of programming and facility management, a shortage of personnel can force the Executive Director and Program Manager to accept risk in not providing park, program and/or facility management oversight to limiting how often a facility can be utilized. In both cases, the citizens pay the price for minimally maintained buildings and facilities to minimally managed or limited access to buildings, facilities, and programs. This does not correlate to the mission of making life better in Camden County.

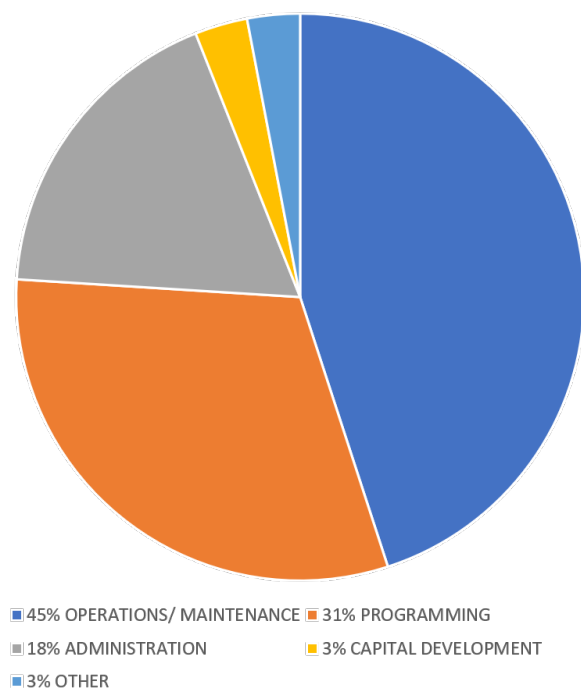
NRPA/Benchmark Comparisons

NRPA provides various models to assist with determining agency staffing. A consistency among all agencies and all staffing models is that on average, an agency's full-time staff dedicate their time to the following general activities:

- Operations/Maintenance (45 percent)
- Programming (31 percent)
- Administration (18 percent)
- Capital Development (3 percent)
- Other (3 percent)

The planning team sought additional information on Camden County in comparison to other

Figure 6.2 Full Time Staff Utilization



Source: 2020 NRPA Agency Performance Review

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agencies nationwide to inform recommendations for staff organization and application of the above staff time allocations. In review of the general statistics for Camden County and what the CPSA is charged with in managing for the BOC and the municipalities the planning team observed the following:

The typical agency participating in 2020 NRPA Park Metrics serves a jurisdiction — a town, city, county and/or region — of 42,428 people. Camden 2018 Population: 52,714

The typical park and recreation agency manages 20 parks comprising a total of 437.1 acres. After adding in non-park sites (including open space that an agency may manage, such as city-hall lawns or roadway medians), the median number of parks and non-park sites increases to 27 encompassing 530 acres. CPSA manages 27 Parks and non-park sites (346 Acres) and is contracted for managing Right-of-Way maintenance operations.

The typical agency has one park for every 2,281 residents. The number of people per park rises as the population of the town, city, county, or region served by an agency increases. The recommended minimum number of parks for Camden's current population is 23..

CPSA has 22 FTEs dedicated to parks/programs and manages 8 county program FTEs.

The typical park and recreation agency manage 9.9 acres of parkland for every 1,000 residents in its jurisdiction. CPSA manages 346 acres (less than the typical agency of 541).

There are multiple ways to view staffing allocations that NRPA agencies utilize as a means for measuring where they stand in comparison to national norms. The planning team reviewed three concepts to best inform the team on

staffing for CPSA: Service Population, Relative to Population and Population Density. The following statistics are derived for Camden County based on these concepts:

- Staffing at the typical park and recreation agency includes 41.9 full-time equivalents (FTEs) with a mix of both full-time and part-time staff. The size of a staff, however, expands rapidly as the size of the jurisdiction served by an agency expands. Park and recreation agencies serving jurisdictions with a population of less than 20,000 have a median of 10.0 FTEs on staff. Agencies serving areas with 50,000 to 99,999 people have a median of 60.2 FTEs, while those serving areas with over 250,000 residents have a median of 289.7 FTE staff.
- CPSA serves a population of 52,714. CPSA has 22 FTEs dedicated to parks/programs and manages 8 county FTEs.
- One way to view agency staffing is to measure it relative to the population that the agency serves. The typical park and recreation agency has 8.1 FTEs on staff for every 10,000 residents in the jurisdiction served by that agency. CPSA dedicated park staff (22)/using 8.1 per 10k = 42.
- Agencies operating in jurisdictions with less than 500 people per square mile have 5.1 FTEs per 10,000 people. Camden has 81.59 residents/sq/mile/using 5.1 per 10k = 27.

Comparable Agencies Staff Benchmarking

In conjunction with the CPSA staff, the planning team pursued community data from the City of Carrollton, Georgia; Glynn County, Georgia; and Beaufort County, South Carolina as a means

of providing Camden County Elected Officials, CPSA staff, and Camden County citizens with benchmarking metrics for comparable communities. Utilization of comparable community data provides decision makers the comparison metrics that combine community size, geographic location, and agency responsibilities that assist in the over assessment of staff. A holistic review of assessing staff organization and size is achieved when comparable agency metrics are combined with a review of current NRPA Park Metrics.

Table 6.1 Camden PSA Staffing Comparison to Benchmark Communities

Agency	Service Population	Typical Agency Median value Staffing Pop 50-99k (32.4-123.1)	Staffing Relative to Service Population 8.1 Factor	Staffing Relative to Population Density <500 5.1 Factor	Current Staffing
Carrollton	26,443	27.3	23	N/A	45
Camden PSA	52,714	60.2	42	27	22
Glynn County	85,219	60.2	69	44	43
Beaufort County, SC	188,715	123.2	153	97	60

In review of the above Comparison Agencies, CPSA is more aligned in size and responsibilities with Glynn County, Georgia, but, with significantly less staff. The City of Carrollton is an agency that is one that any community should choose to emulate. It is an NRPA Certified Parks and Recreation Agency that provides a high level of service in both parks and programs. They are well staffed and funded appropriately to support the community quality of life standards. In comparison, Beaufort County, South Carolina's population, when utilizing the NRPA typical agency and relative to service population, would manage significantly more personnel. It is relatively on par with Camden County with current staffing when viewing the ratio of staff to service population.

Key Observations and Summary Recommendations

The following recommendations are presented in a tiered approach to address needs in the department. They are identified as priorities, based on their impact to the operations of CPSA and the division in which they are located.

Current Staffing Assessment

When conducting a comprehensive review of the 2020 NRPA Park Metrics, Comparable Agencies and CPSA programs and managed facilities and sites (considering population served, current facilities, acres managed, program participation), the planning team assess the need for current operations to increase from 22 FTE to 35 FTE dedicated to the Parks and Recreation Division administration, Programs and Park Maintenance Support staff.

- Operations/Maintenance -Recommend 16 FTE
- Programming -Recommend 11 FTE
- Administration -Recommend 7 FTE
- Capital Development -Recommend 0 FTE
- Other -Recommend 1 FTE

**Recommended optimal
Parks and Recreation level
of staffing to phase in for
current operations is 35**

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Figure 6.2 Full Time Staff Utilization

The 35 FTEs allocations are recommended based on how the typical agency dedicates their time to general activities.

This is a conservative recommendation in comparison to the NRPA typical agency medium value (60.2 Personnel) for the existing Camden County staffing population and factors applied with Relative to Service population (69 and 44) appropriately.



- 45% OPERATIONS/ MAINTENANCE
- 31% PROGRAMMING
- 18% ADMINISTRATION
- 3% CAPITAL DEVELOPMENT
- 3% OTHER

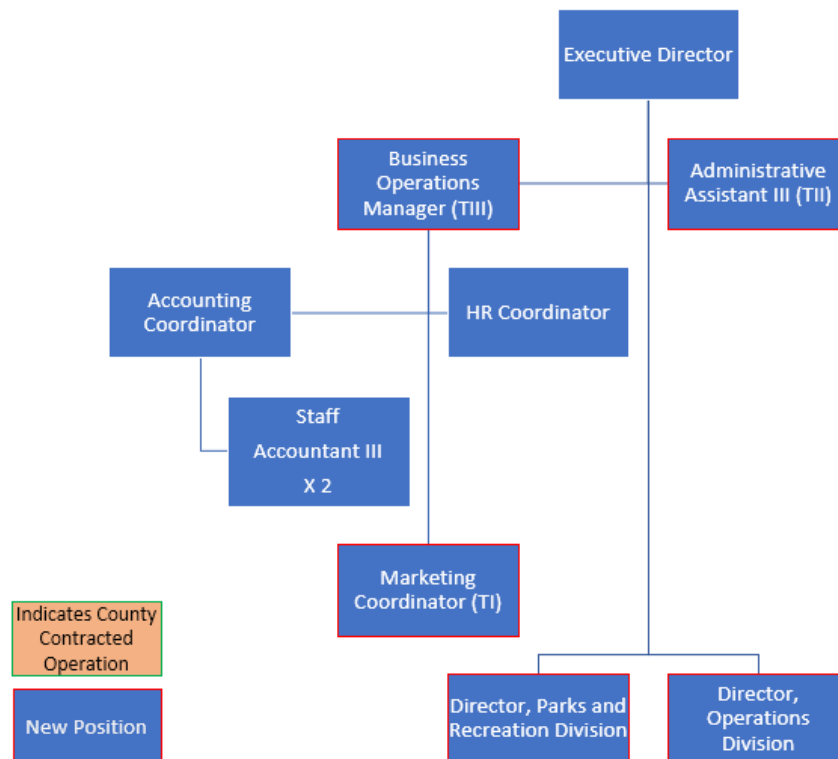
Source: 2020 NRPA Agency Performance Review

Recommended Organizational Structure

The recommended priority approach for CPSA is to make sure the organizational structure is set for optimal management for existing administration, programming, and operations. This organization forms the base for growth as new programs and facilities come online in future years and provides the Executive Director and key management staff a road map for prioritization for new personnel and options for managing contracted programs.

The recommended CPSA organizational hierarchy is annotated below.

Figure 6.3 Recommended CPSA Organizational Structure



The most significant change is developing a division-based organization where the oversight of Parks and Recreation activities are separated from Operations and managed by Division Directors. Establishing a division-based organization will establish the day-to-day management of the organization at the Division Director level and allow the Executive Director to focus their efforts on leading, resourcing, and future planning for the organization.

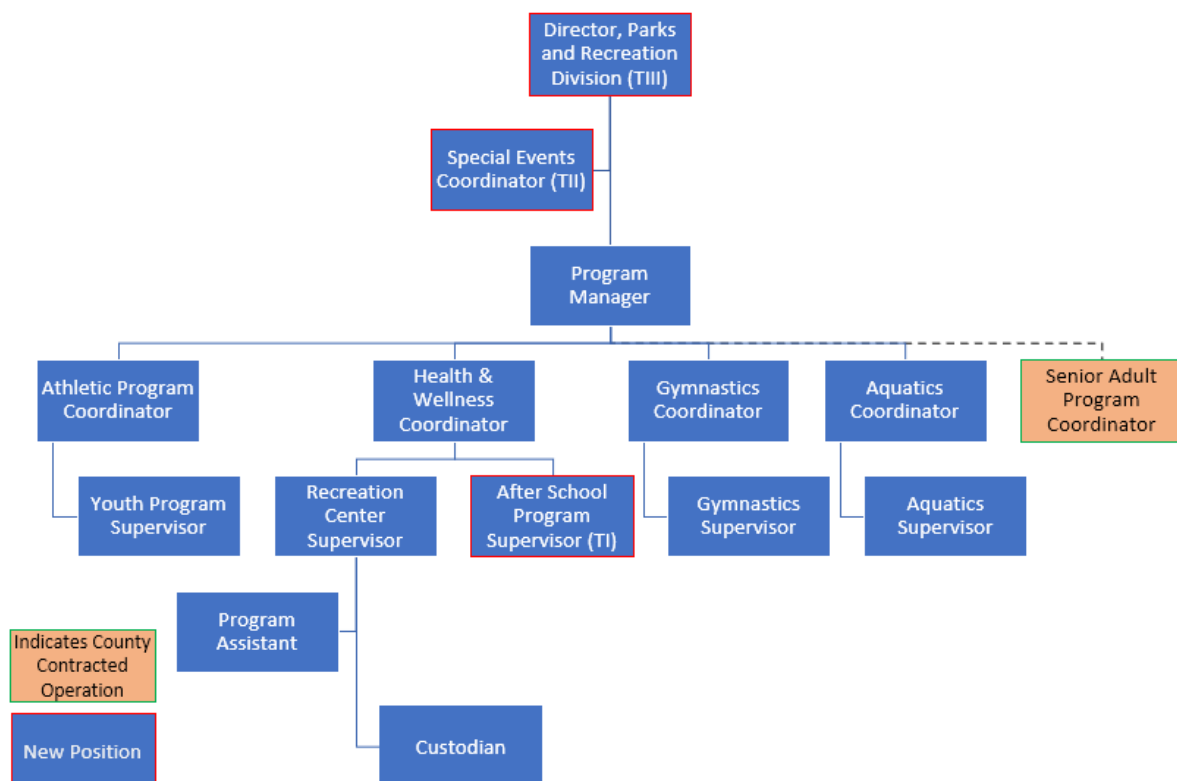
The key positions in the new organization administration include:

Administration

- **Business Operations Manager** - This position is a shared position between parks and recreation and general CPSA administration. As the CPSA growth occurs with the projected population increases and additional facilities, business management will be a critical function of the administration that will continue to allow the Executive Director to focus on leading, resourcing and planning for the future.
- **Administrative Assistant III** - Developing a hierarchy for administrative assistant in the organization allows for the growth and opportunity for advancement in this position and continuity for administrative assistants. This position becomes a shared position between the Executive Director and the Division Directors to maximize the use of the position.
- **Marketing Coordinator** - Marketing is an area of growth the agency needs to focus and is the key to increased revenue through participation and utilization of facilities. Proper marketing and messaging also provide essential transparency of operations to the citizens of Camden County and maximizes the effort CPSA plays in overall quality of life.
- **Director, Operations Division** - Re-designate CPSA Assistant Director as a Director, Operations Division. Adjust this position to full time allocated to CPSA from the current shared duties and responsibilities shared with the BOC.
- **Director, Parks and Recreation Division** - This is a significant position that is essential to the management of parks and recreation activities and operations of CPSA. It is a critical position prior to significant growth in facilities and programming and essential to relieving the Executive Director of day-to-day management.

Programming

Figure 6.4 Recommended CPSA Organization Structure - Parks and Recreation Division



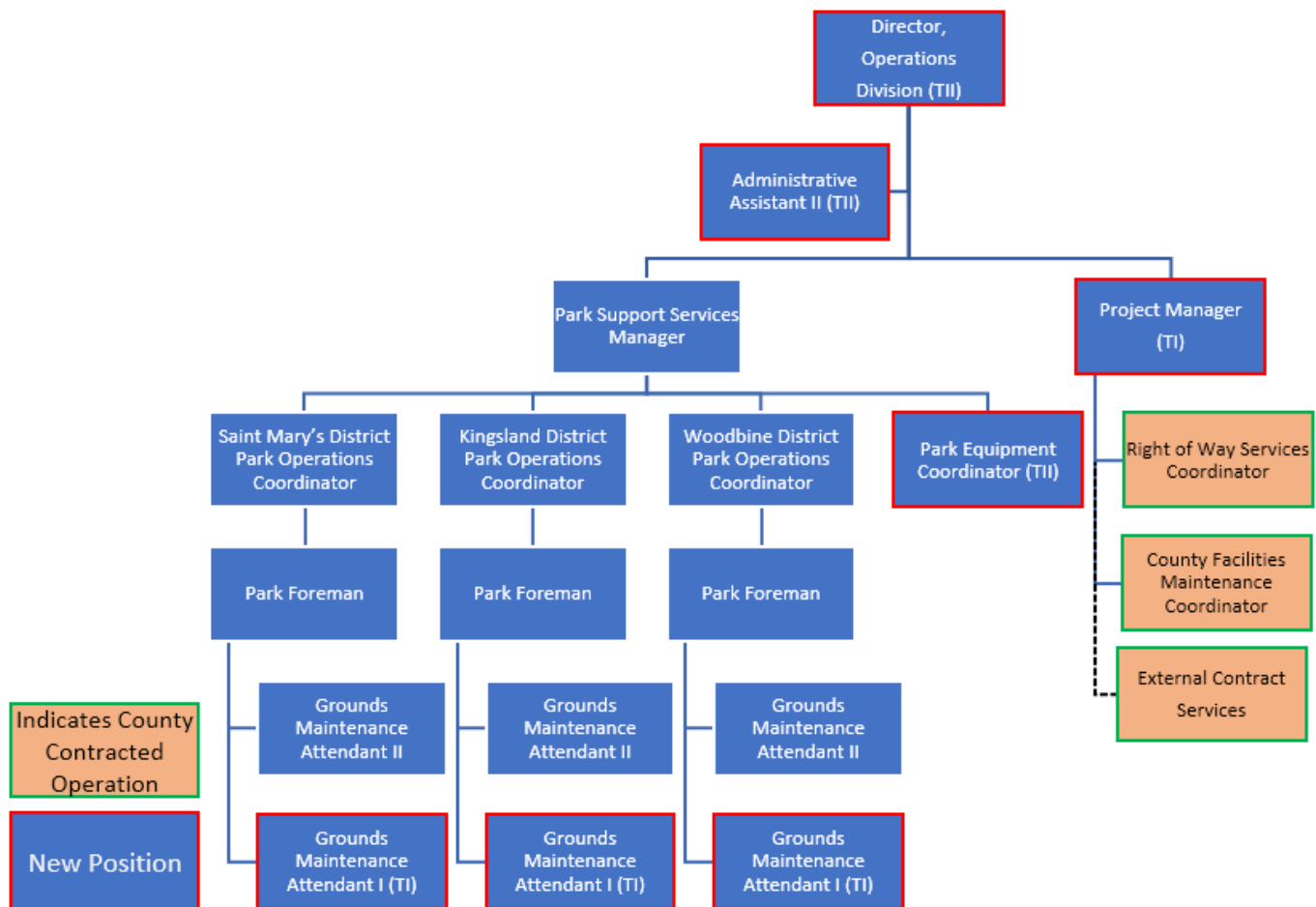
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The heart of CPSA is the Parks and Recreation Division (See Parks and Recreation Organization Chart). Under the direction of the new director, the planning team recommends re-designating existing dedicated personnel under the Program Manager. Establishing Coordinators and Supervisors is another means for distributing the management required for a vast program offering and profession development through progression as opportunities arise to grow and promote within. The key new positions in the Parks and Recreation Division include:

- **Special Events Coordinator** - Community quality of life events are key steps to “Making Life Better” for the citizens of Camden County and this position will assist in developing community events that accentuate the key pillars of parks and recreation: Conservation, Health and Wellness and Social Equity.
- **After School Program Supervisor** - A key position for increasing revenue and securing a foothold for increased health and wellness in elementary and middle school aged kids.

Operations/Maintenance

Figure 6.5 Recommended CPSA Organizational Structure - Operations / Maintenance Division

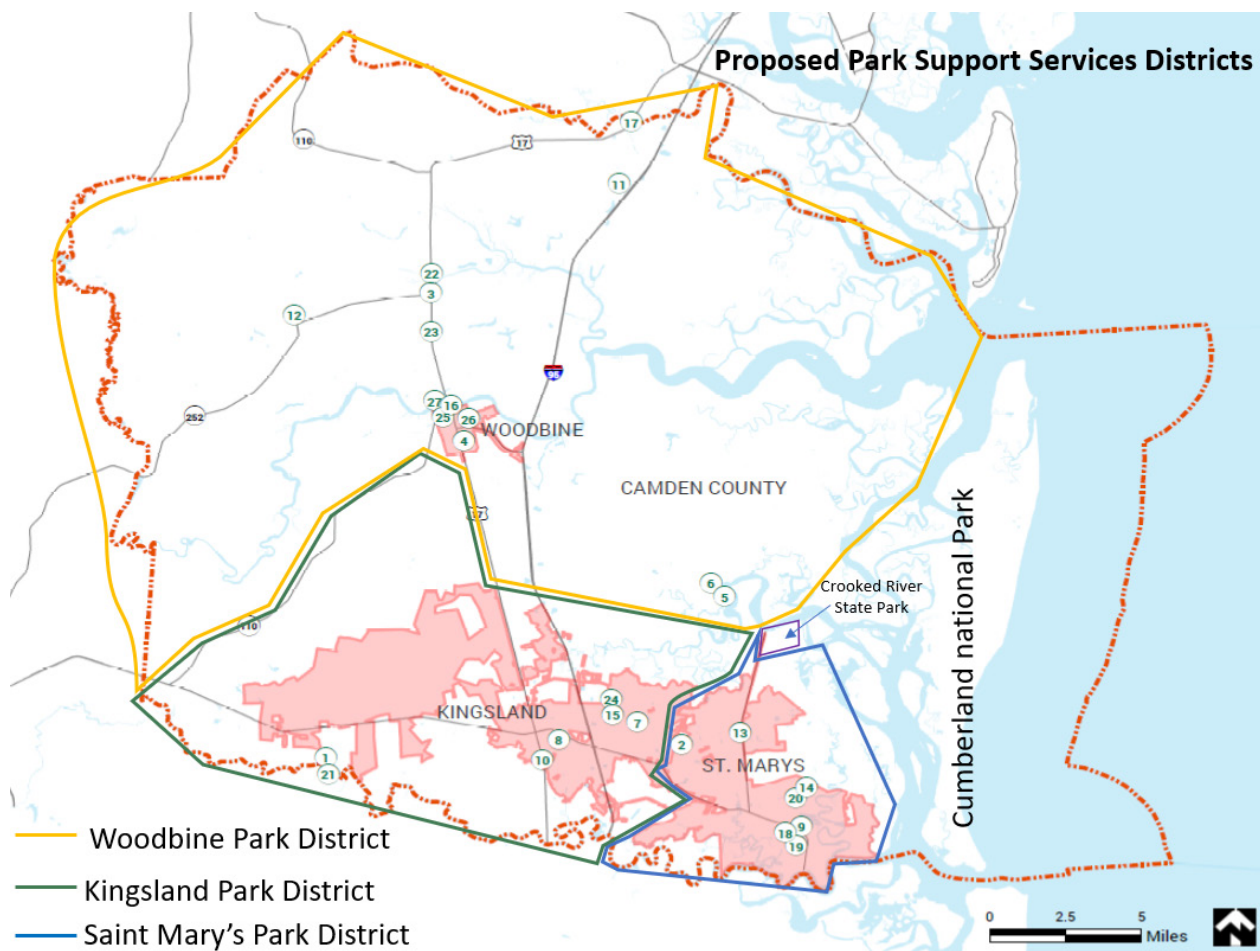


For CPSA to increase levels of service in parks and facilities, the planning team recommends building upon a district maintenance approach (See figure 6.1) and re-designating existing dedicated personnel under a re-named Park Support Services Manager and establishing a new Project Manager to facilitate the county contracted programs and provide external contract management services.

The key new positions in the Operations and Maintenance Division include:

- **Administrative Assistant II** - Increased levels of service will lead to increased work orders, repairs and maintenance expenses and coordination of resources. The successful integration of a work order system will enhance operations and provide historical labor, parts, equipment, and replacement costs. This position is a key position to the overall establishment and development of the division.
- **Project Manager** - CPSA contracts for the management of Mosquito Control, Right of Way management, and county facilities upkeep. This position aids the Division Director in the management of these contracted programs and all other external contract management services established by CPSA.
- **Park Equipment Coordinator** - This position is an essential position to keeping parks operational and supplying the Coordinators and crews with functioning equipment. This position can also be designated as the Certified Playground and Safety Administrator to ensure all existing and future playgrounds are properly maintained.
- **Grounds Maintenance Attendants (X3)** - A successful district maintenance program and increased park maintenance levels of service will require additional personnel to conduct more frequent touches of maintained parks, facilities, and sites. This can be accomplished with the direct hire of personnel or through contract management and designating park areas that could be maintained by external contractors.

Figure 6.6 Proposed Park Support Service Districts



One new and key aspect of this Division is the afterhours and weekend facility supervision by the Park Operations Coordinators and designated Part Time staff to facilitate.

**Park Operations
Coordinators provide
facility supervision with PT
Supervisors for nights and
weekends**

Pathway to Enhancing Current Operations

Personnel growth in any organization impacts the budget more than any other expense. The growth from 22 to 35 FTEs is prioritized and presented in a way to provide immediate and positive impact to operations while spreading the growth of personnel over a 10-year period. The CPSA Executive Director and key management staff will need to monitor growth, revenue, and expenditures for the appropriate timing of adding new personnel. The adjustment of priorities for additional personnel are resource-driven and recommended for overall increased levels of service provided by CPSA and implemented in the following tiers.

The CPSA Executive Director and key management staff will need to monitor growth, revenue, and expenditures for the appropriate timing of adding new personnel. The adjustment of priorities for hire are resource driven and recommended for overall increased levels of service provided by CPSA.

Tier I (Year 0 through Year 2)

Administration - Fund and hire a Marketing Coordinator to immediately promote existing program offerings and to increase participation levels. This is a key position for increase revenue and overall program of the quality-of-life opportunities CPSA provides for Camden County and supporting municipality citizens.

Operations/Maintenance - Convert and enhance funding for an existing parks maintenance personnel position to an Operations Division Project Manager. This position is key to establishing the base organization to increase park maintenance levels of service and provides an avenue for increased contracted services management. Contracted services management will also aid in increased maintenance levels of service by achieving a higher level of service without paying for significant increases in on board personnel

Operations/Maintenance - Fund and hire a new Grounds Maintenance Attendant I for each Park Operations District to increase maintenance levels of service. Each position is key to increased number of touches in parks, facilities, and sites managed by CPSA. An alternative is contracting out general grounds maintenance and/or a combination of phasing in and contracting.

Programming - Fund and hire an After School Program Supervisor and allocate part-time staff to support the program. This is a key position to implement a recreational after-school program that can instill a health and wellness cultural change in young people and generate additional revenue for the agency.

Tier II (Year 3 through Year 5)

Operations/Maintenance - Re-designate the Deputy Director and Fund the Director, Operations Division. This position is funded by the BOC and shared with CPSA. During this period of growth and CPSA development, having a dedicated Director, Operations Division will great aid in the operations management for the agency and allow the Executive Director to pull away from the day-to-day management of operations and allow a focus on leading, resourcing and planning for the future.

Programming - Fund and hire a Special Events Coordinator to plan, organize, and coordinate community events designed to build community quality of life. Some events should be geared toward generating additional revenue. This position can serve a multitude of additional duties and responsibilities to include being the power user for parks and recreation registration software and online program registration administration.

Operations/Maintenance - Fund and hire an Administrative Assistant II for the specific purpose of assisting the Director, Operations Division in the administration and management of the division. This is a key position for administration of a work order system and increased volume of invoices and purchase order management with a project higher level of service.

Administration - Fund and hire an Executive Director Administrative Assistant for direct support of the Executive Director and general support for the Parks and Recreation Division Director. This position serves as a key role for administrative matters for CPSA operations.

Operations/Maintenance - Fund and hire a Park Equipment Coordinator for maintaining and coordinating all park maintenance equipment among the 3 park districts. Additionally, this position should be trained to become the division Certified Playground Safety Administrator for inspecting, repairing, and maintaining all CPSA playgrounds.

Tier III (Year 6 through year 10)

Administration - Fund and hire a Director, Parks and Recreation Division to relieve the Executive Director of day-to-day management of parks and recreation activities so they can focus on leading, resourcing, and future planning for CPSA. By this time of implementing the comprehensive plan, programs and facilities will begin to exceed the oversight of a single manager and prepares the Division for newly constructed facilities management and program expansion. This position may need to be moved up in priority if funding of the new sports complex and new recreation center occurs during an earlier tier.

Administration - Fund and hire a Business Manager to assist the Executive Director in administrative management and operational oversight. As the agency begins construction of the new recreation center and new sports complex, the financial and human resources management will exceed existing support staff oversight and require an additional level of management. This position also may need to be moved up in priority if funding of the new sports complex and new recreation center occurs during an earlier tier.

Current Operations Staffing Summary

Table 6.2 Staffing Summary - Current Operations

New Staff	Area	Total Staff
5	Operations/Maintenance	16
2	Programming	11
5	Administration	7
1	Other (Project Management)	1
13	Totals	35

Tier I (0-2 years):

Marketing Coordinator

Operations Division Project Manager (Conversion)

Grounds Maintenance Attendant I (X3)

After School Program Supervisor

Tier II (3-5 years):

Director, Operations Division (Dedicated)

Special Events Coordinator

Admin Assistant II

Executive Director Admin Assistant III

Park Equipment Coordinator

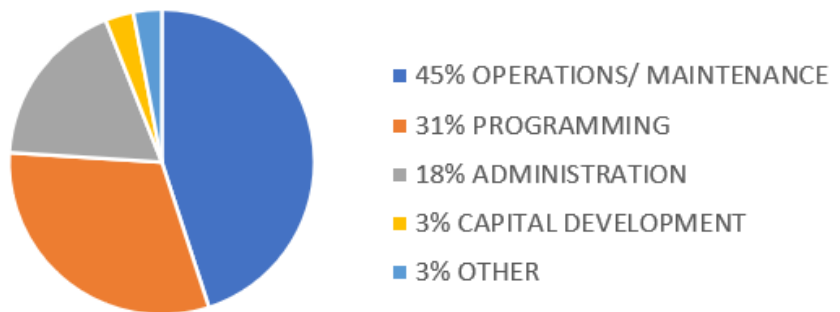
Tier III (6-10 years):

Director, Parks and Recreation Division
Business Manager

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Through the recommended implementation plan and achieving 35 FTEs by year 10, CPSA will build to the level of staffing expected for the typical agency of its size, service population, and program and operational oversight. The above Staffing Summary Table breaks down the future organization upon the key areas agency's full-time staff dedicate their time.

Figure 6.2 Full Time Staff Utilization



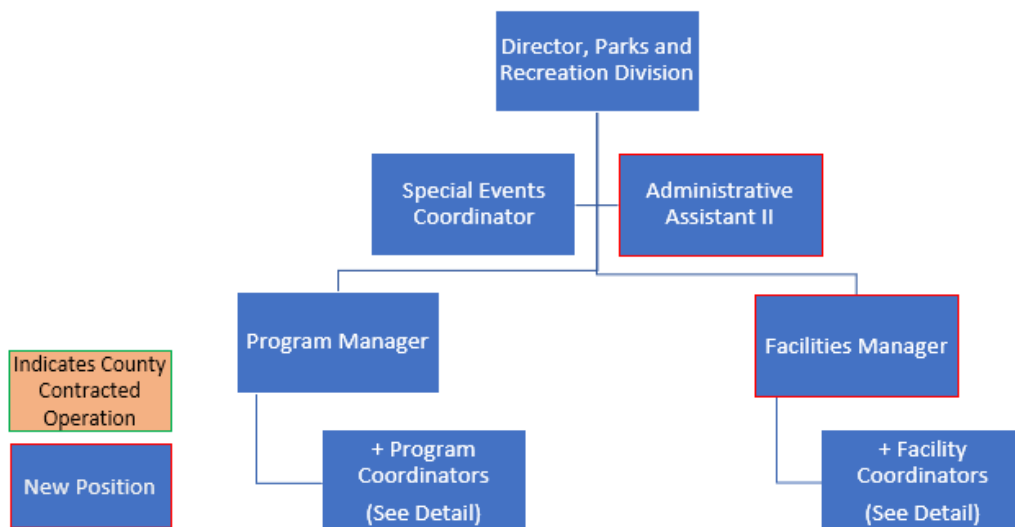
Source: 2020 NRPA Agency Performance Review

Management Paradigm Shift: When new facilities are established, create dedicated facilities staff separate from program staff

Tier IV (Year 11+)

Tier IV staffing is predicated upon full construction of the new recreation center and new sports complex and can slide left or right depending upon the date of opening and the conditions presented to the Executive Director and key management staff at the time for budget for new personnel and other operational expenses. This section will define Tier IV as the construction and opening of both new facilities. Of note, the planning team recommends a Management Paradigm shift when these new facilities are established through the creation of dedicated facilities staff separate from program staff.

Figure 6.6 Recommended CPSA Organizational Structure - Management Paradigm Shift



The above recommended Parks and Recreation Division Organization allows for the separation of facilities Management and Program Management. The typical smaller agency will utilize managers to manage both; however, as span of control increases in both facilities, activities, and programs, it is necessary to begin a separation in the management of these areas to garner efficiency of operations and to maximize talent in an area of emphasis. The key new positions in the management of the Parks and Recreation Division include:

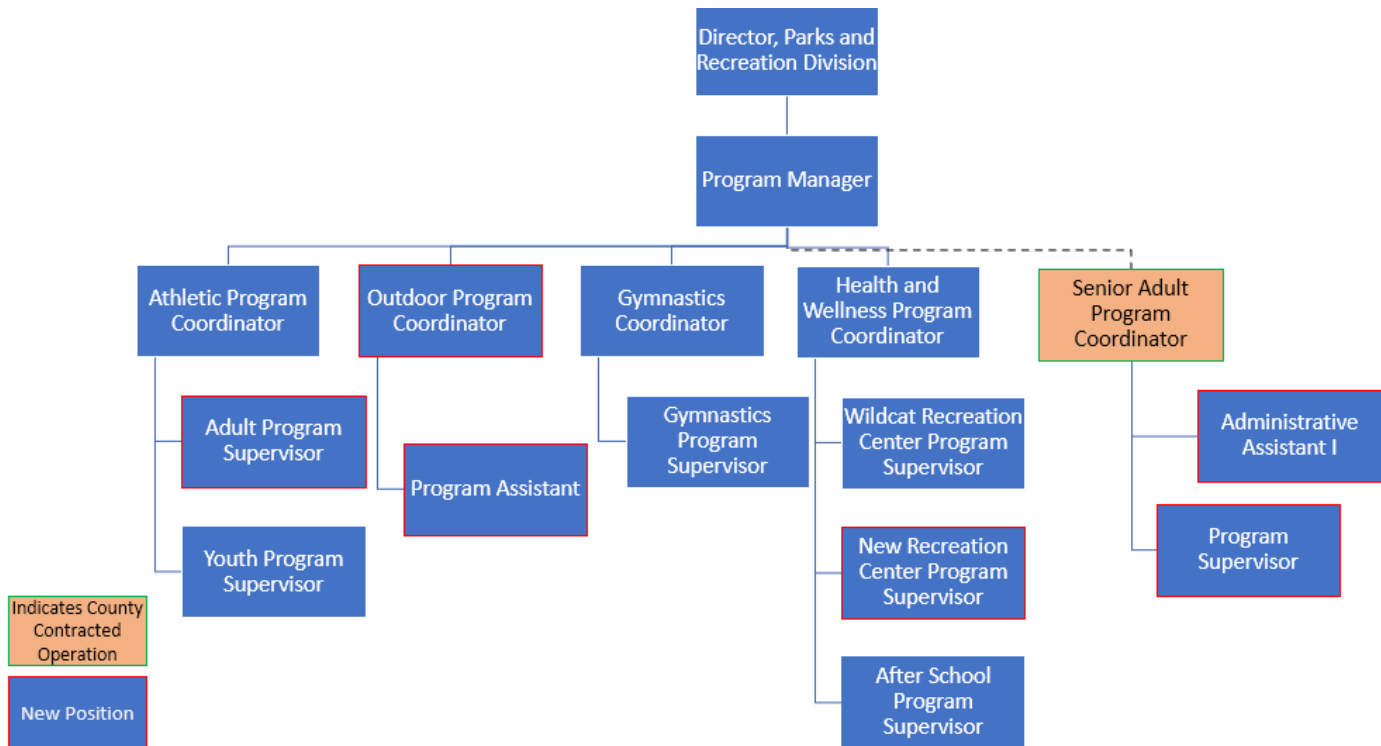
- Administrative Assistant II - By this tier, Division operations are such that additional administrative assistance is required for the Division Director. Prior to this tier, the Division Director was sharing an Administrative Assistant with the Executive Director. The intent of this position is to alleviate the Division Director of regular day-to-day administrative functions, allowing the Division Director to work closely with managers for operational oversight.
- Facilities Manager - Span of control for management begins to exceed a single manager when the new recreation center and sports complexes come online. The Facilities Manager greatly assists the Division Director in personnel management of facilities that will often operate 7 days a week for 15 hours per day.

Program Management

With new facilities, new opportunities arise for new programs and program expansion. Several programs were identified as areas for improvement and opportunities for new ventures with the citizens of the community. Adult programs are areas that could be re-invigorated with new facilities or from the freeing of existing facilities when new facilities open. Active adult programs with a variety of fitness to adult sports also help instill an environment of health and wellness and provide opportunities that otherwise may not exist for adults to get out and get active. New outdoor programs were also identified during citizen surveys and town halls. The key new positions in the program management of the Parks and Recreation Division include:

- Adult Program Supervisor - Dedicated program supervisor for active adult programming. Run program opportunities from individual participant activities like pickle ball and tennis league play to adult basketball, soccer, softball, flag football, and golf leagues.
- Outdoor Program Coordinator - Until this period, it is recommended to contractually operate Outdoor Programs with outfitters and qualified contractors. As the population grows and the interest in outdoor programming grows to ensure the program is revenue to expenditure neutral, investment in these personnel can offer significant quality of life programming and additional revenue.
- Outdoor Program Assistant - Position is added based on participation levels.
- Administrative Assistant I (Senior Adult Programs) - Provides an administrative assistant to a growing Senior Adult program as new facilities come online.
- Program Supervisor (Senior Adult Programs) - With the addition of standalone senior adult facilities or multi-generational facilities, this position assists the Senior Adult Program Coordinator in the management of facilities and the coordination of programs. Additional Program Supervisors come online as program and facility growth occurs.

Figure 6.7 Recommended CPSA Organizational Structure - Program Management Division



Facilities Management

The addition of a new recreation center, aquatics facilities, and sports complexes begins to stretch facilities management, and by establishing a facilities manager during this tier, it will establish a backbone for long range expansion in the county. In addition, new parks and facilities will require additional maintenance personnel, and the planning team recommends dedicating maintenance personnel to these new facilities versus using incorporating them into the district maintenance program. It is recommended to consolidate Aquatics Management under the Facilities manager versus programs, as management and operations of aquatic facilities is significant. The key new positions in the facilities management of the Parks and Recreation Division include:

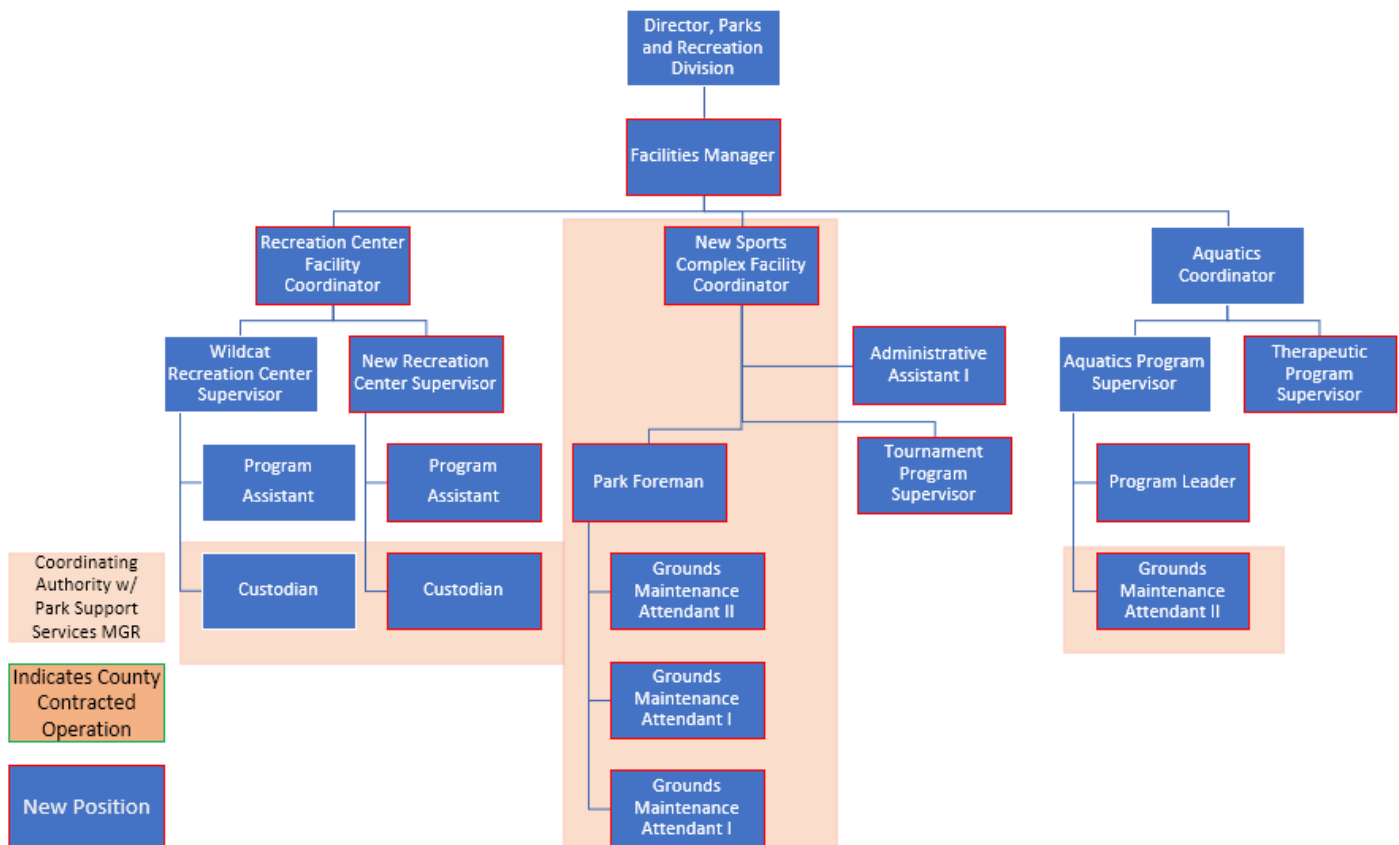
Maintenance Paradigm Shift: When new facilities are established, create dedicated maintenance staff per facility = Higher Level of Maintenance Operations per facility

- Recreation Center Facility Coordinator - With 2 Multi-use recreation centers that operate on extended hours through nights and weekends, CPSA must ensure that appropriate level of facility supervision, security and custodial support exists. Facility coordinators provide valuable management support to the facilities manager and overarching support to the facility Supervisors.
- New Recreation Center Supervisor - New facilities to support operations and supervision of the facility.
- New Program Assistant - FTE that is a direct extension of the Recreation Supervisor, providing 7-day facility supervision.
- New Custodian-Base staff for the cleanliness and minor maintenance of the new recreation center.
- New Sports Complex Facility Coordinator - Dedicated Sports Complex coordinator for the management and coordination of use. Additional Sports Complexes and be assigned for the

consistent management and supervision of common facilities.

- New Sports Complex Administrative Assistant I - Assists the Facility Coordinator in the administration of their duties.
- Tournament Program Supervisor - With new facilities and a need to generate additional revenue to fund the operations of new and existing facilities, a dedicated Tournament Program Supervisor can focus on soliciting, planning, organizing, coordinating, and supervising youth and adult tournament activities for maximum utilization of all CPSA managed facilities.
- New Sports Complex Park Foreman - Dedicated Park Services leader for the complex.
- New Sports Complex Grounds Maintenance Attendant II - Dedicated Park Services Support staff.
- New Sports Complex Grounds Maintenance Attendant I - Dedicated Park Services Support staff (2 positions with this title).
- New Therapeutic Program Supervisor - Program expansion opportunities identified in program surveys and town halls in senior adult therapeutic programs and other special needs programs will assist in “making life better” for all citizens.
- New Grounds Maintenance Attendant II - Dedicated Aquatics Maintenance personnel for filtration, pump, and chemical management of aquatics facilities.

Figure 6.8 Recommended CPSA Organizational Structure - Facilities Management Division

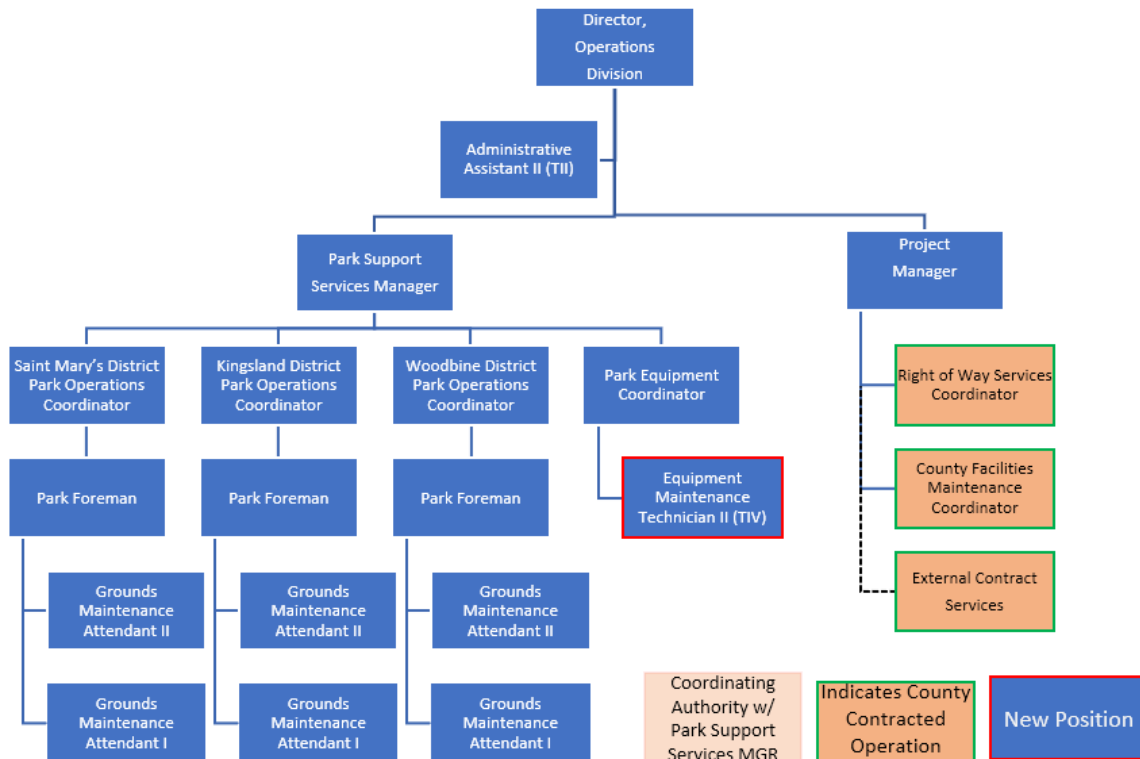


Park Operations Coordinators provide facility supervision with PT Supervisors for nights and weekends

With the expansion of facilities and the accumulation of new equipment to maintain facilities, it is recommended that the Operations Division add technical support to the Park Equipment Coordinator. The key new position in the Operations Division include:

- Equipment Maintenance technician II - Technical expert in small engine equipment for the service and repair of an expanded fleet with the addition of new facilities.

Figure 6.9 Recommended CPSA Organizational Structure - Expanded Operations Division



Tier IV Operations Staffing Summary

Tier IV (11+ years/Dependent on new facilities):

- Administration
 - Administrative Assistant II (P&R Director)
- Maintenance/Operations
 - Equipment Maintenance Technician II
- Programming
 - Adult Program Supervisor
 - Outdoor Program Coordinator
 - Program Assistant
 - Senior Adult Program Supervisor
 - Senior Programs Administrative Assistant I
 - Health & Wellness Program Supervisor
- New Recreation Center
 - Facilities Manager
 - Recreation Center Facility Coordinator
 - Recreation Center Supervisor
 - Program Assistant
 - Custodian

Tier IV (11+ years/Dependent on new facilities):

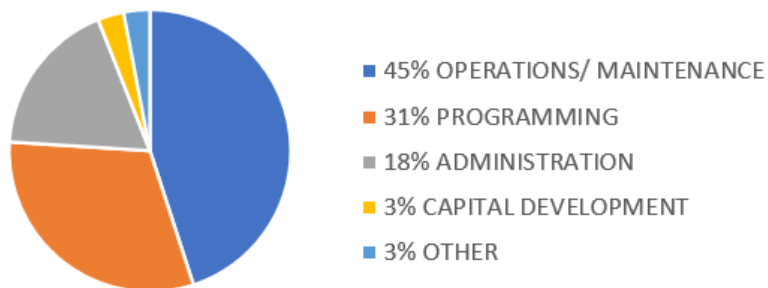
- New Sports Complex
 - Facility Coordinator
 - Administrative Assistant I
 - Tournament Program Supervisor
 - Park Foreman
 - Grounds Maintenance Attendant II
 - Grounds Maintenance Attendant I
 - Custodian
 - Therapeutic Program Supervisor
 - Aquatics Program Leader
 - Grounds Maintenance Attendant II

With the additional of a new recreation center, aquatics facility, sports complex and additional smaller facilities in existing parks, the planning team recommend expanding CPSA staffing to a total of 58 personnel. The number of anticipated personnel is still lower than a typical agency of its size, service population, and program and operational oversight. The Staffing Summary Table breaks down the future organization upon the key areas agency's full-time staff dedicate their time.

Table 6.3 Staffing Summary - Tier IV

New Staff	Area	Total Staff
14	Operations/Maintenance	30
8	Programming	19
1	Administration	8
0	Other (Project Management)	1
23	Totals	58

Figure 6.2 Full Time Staff Utilization



Source: 2020 NRPA Agency Performance Review

Staffing Assessment Conclusion

Table 6.4 Camden PSA Staffing Comparison to Benchmark Communities - Tier IV

Agency	Service Population	Typical Agency Median value Staffing Pop 50-99k (32.4-123.1)	Staffing Relative to Service Population 8.1 Factor	Staffing Relative to Population Density <500 5.1 Factor	Current Staffing
Carrolton	26,443	27.3	23	N/A	45
Camden PSA	52,714	60.2	42	27	22
Glynn County	85,219	60.2	69	44	43
Beaufort County, SC	188,715	123.2	153	97	60
Future Camden PSA Staffing Projections					
Camden Tier III (2030)	55,715	60.2	45	29	35
Camden Tier IV (2035)	60,000+	60.2	49	31	58

The CPSA Executive Director and key management staff will need to continue to gauge the personnel needs of the organization and shift priorities of adding positions based on the needs of the community, available funding, projected opening of new facilities, and pulse of the organization. The leadership team must find a balance in attaining maximum effort out of their existing personnel structure and exceeding capacity to the point of decreased morale, high turnover, and health related issues from overworked and stressed staff. As indicated in the summary table above, personnel growth from 22 FTE to 58 is significant and will require significant resourcing to achieve a level of staffing commensurate with the quality-of-life opportunities CPSA provides and envisions as they "Make Life Better" for the citizens of Camden County.



7



BUDGET ASSESSMENT

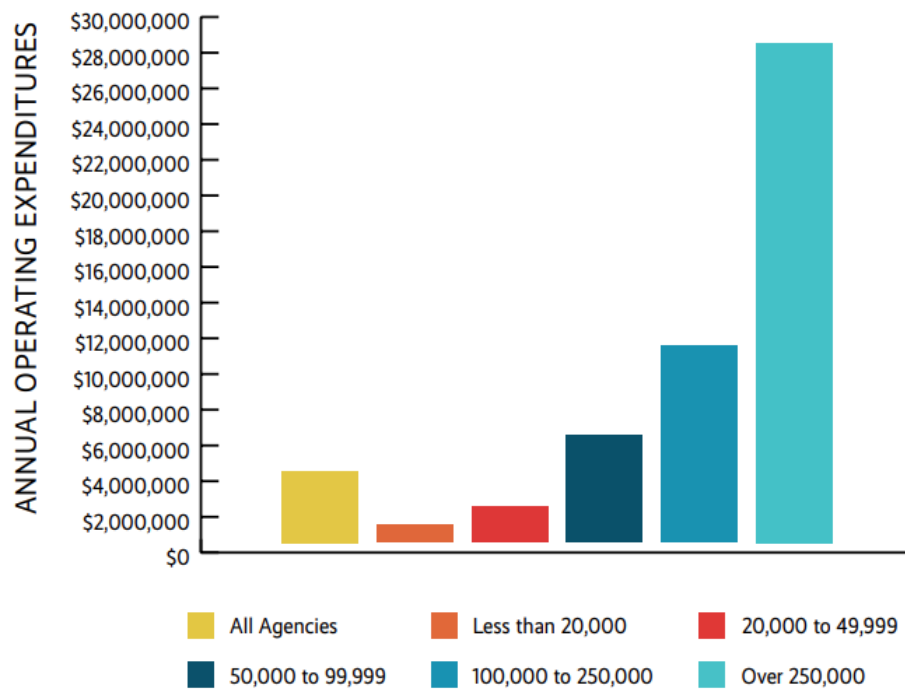
7 Budget Assessment

This section of the study reviews CPSA funding for Parks and Recreation, provides benchmark comparisons, evaluates expenditures and revenue, offers alternative funding sources, and makes key recommendations.

Benchmarking

CPSA Fiscal Year 2019 General Fund operating budget was \$2,549,044 (Includes Administration, Programs, Special Events, Aquatics, Recreation Center Operations, and Park Maintenance). According to the 2020 NRPA Agency Performance Review, the typical park and recreation agency has current annual operating expenditures of \$4,342,495 with the median budget for agencies with populations of 50-99,999 as \$6,185,614.

Figure 7.1 Annual Operating Expenditures



	All Agencies	Less than 20,000	20,000 to 49,999	50,000 to 99,999	100,000 to 250,000	Over 250,000
Median	\$4,342,495	\$1,075,780	\$2,885,847	\$6,185,614	\$11,795,773	\$28,664,747
Lower Quartile	\$1,487,022	\$496,365	\$1,587,057	\$3,292,562	\$6,054,529	\$10,929,857
Upper Quartile	\$11,833,313	\$1,997,524	\$5,497,877	\$11,005,308	\$19,906,718	\$47,492,476

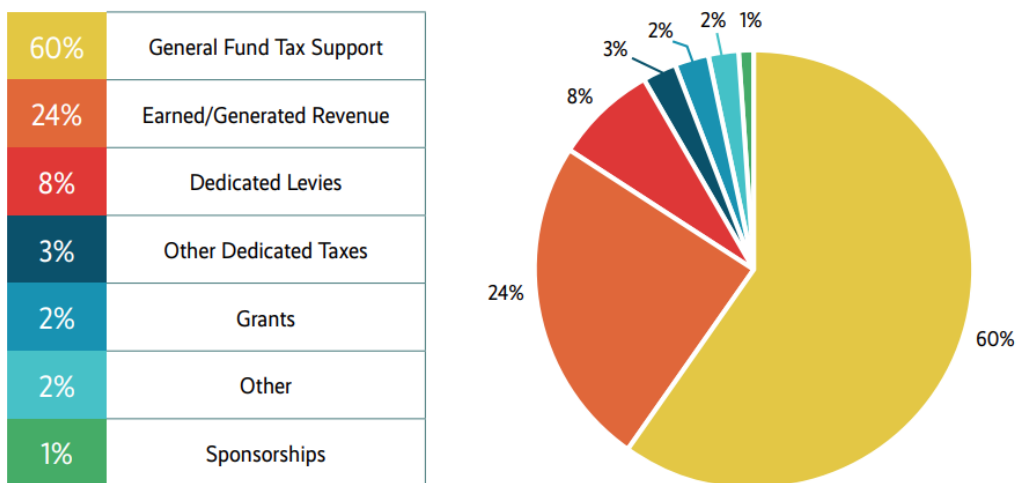
Source: 2020 NRPA Agency Performance Review

2 Camden County PSA Park Master Plan

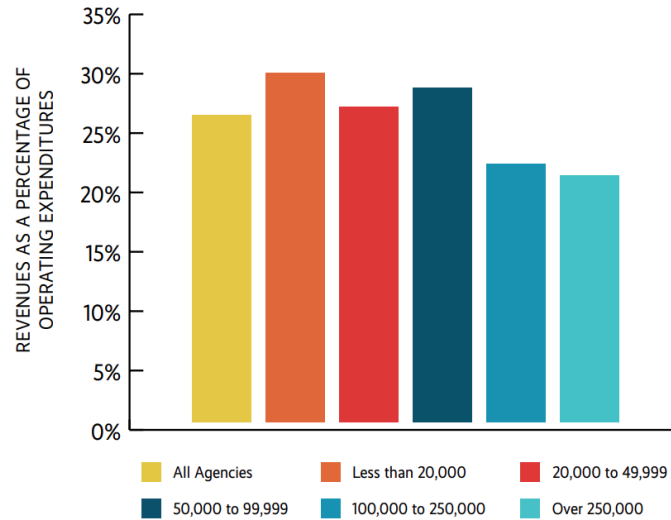
The 2020 NRPA Agency Performance Review of Park and Recreation Agency Performance Benchmarks provides national data on spending levels as well as funding sources for parks and recreation agencies. On average, park and recreation agencies derive three-fifths of their operating expenditures from general fund tax support, although the percentage of funding from general fund tax support tends to be lower at agencies with larger operating budgets. The second-largest source of revenue for most agencies is earned/generated revenues, accounting for an average of 24 percent of operating expenditures. Many agencies have access to special, dedicated taxes that cover a part of their budgets, while others obtain much of their funding from tax levies dedicated to park and recreation purposes approved by citizen referenda.

The current level of general fund tax supported funding is 64% of the total CPSA operations budget. Balance between supported funding and self-generated revenues is necessary to expand programs and services. Currently, CPSA is generating 18% of the overall budget (19% with the Senior Center), which is slightly below the national average of 25.9%. The amount of cost recovery differs greatly from agency to agency, based on an agency's portfolio of facilities and programming, the demographics of the populace served, agency mission, and possible revenue mandates from the agency's governing jurisdictions. Figure 7.2 illustrates the national average of sources of operating expenditures and Figure 7.3 indicates revenues as a percentage of operating expenditures for typical agencies.

Figure 7.2 Sources of Operating Expenditure



Source: 2020 NRPA Agency Performance Review

Figure 7.3 Revenues as a Percentage of Operating Expenditures (Cost Recovery)

	All Agencies	Less than 20,000	20,000 to 49,999	50,000 to 99,999	100,000 to 250,000	Over 250,000
Median	25.9%	29.4%	26.6%	28.2%	21.8%	20.8%
Lower Quartile	12.3%	12.1%	13.5%	13.7%	11.2%	9.5%
Upper Quartile	44.0%	48.5%	45.2%	49.7%	37.5%	36.9%

Source: 2020 NRPA Agency Performance Review

Normalizing operating expenditure data by population served by an agency is a much more accurate and meaningful way of articulating and comparing spending. Figure 7.4 provides a per capita and per acre comparison for the typical park and recreation agency in comparison to CPSA.

Figure 7.4 Normalizing Operating Expenditure Data

Per Capita

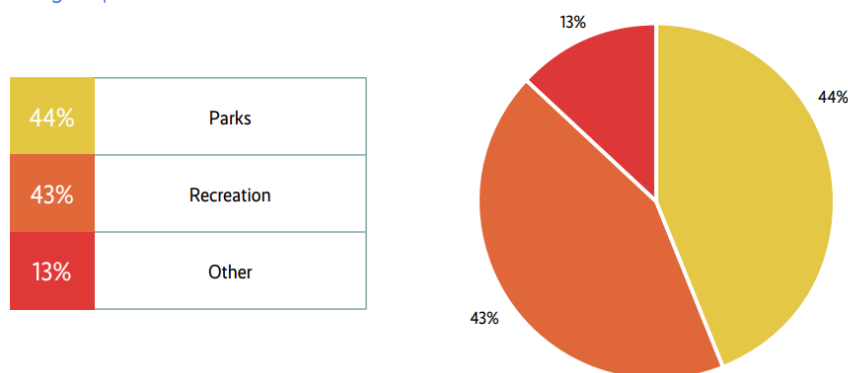
- The typical park and recreation agency has annual operating expenses of \$81.19 on a per capita basis.
- CPSA Dedicated Parks and Recreation expenditure per capita is \$48.36 in 2019

Per Acre

- The median operating expenditure is \$7,160 per acre of park and nonpark sites managed by the typical agency.
- CPSA per acre expenditure is \$7,367 per acre in 2019
(Note: CPSA per acre expenditure is higher as a result of managing less acres than the typical agency)

The typical park and recreation agency dedicate 44 percent of its annual operating budget to the management and maintenance of parks and open space. Agencies spend a median of 43 percent of their annual operating expenditures to support recreational offerings, including programming (e.g., out-of-school time activities, sports leagues, health, and wellness programs) and the facilities for such activities. Figure 7.5 indicates the typical distribution of operating expenditures.

Figure 7.5 Operating Expenditures Dedicated to Parks or Recreation

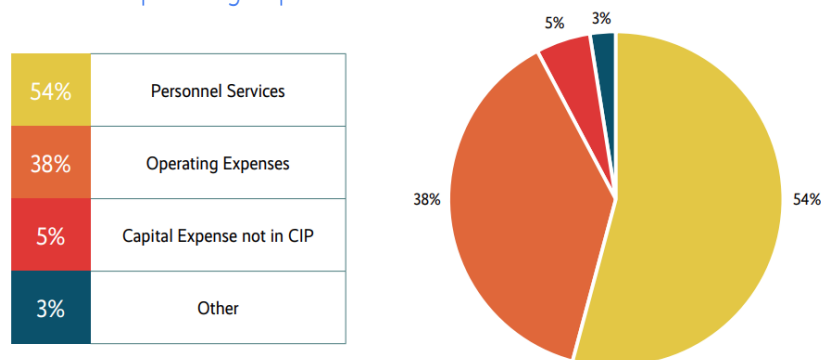


Source: 2020 NRPA Agency Performance Review

Personnel services account for the largest share of the operations budget at the typical park and recreation agency.

- Personnel services (54 percent of the operating budget) include expenditures for all salaries, wages, and benefits for both full-time and non-full-time personnel, along with contracted individuals.
- Operating expenditures (38 percent of the operating budget) fund the agency operations, including operational support for force-accounted employees.
- Capital funds repay the operating budget, all enterprise funds, interdepartmental transfers, and, in some cases, the capital debt service. This represents around 5 percent of the operating budget. A portion of the operations spending includes capital expenses that are not part of the agency's capital improvement plan (CIP), such as expenditures for capital equipment (e.g., computers, vehicles, large-area mowers, tractors, boats), some periodic cyclical maintenance (e.g., carpets, conference chairs, push mowers) and, perhaps, debt services paid from the agency's operating funds.

Figure 7.6 Distribution of Operating Expenditures



Source: 2020 NRPA Agency Performance Review

For further benchmarking, the planning team reviewed Operating Expenditures of several comparable agencies in Georgia and South Carolina. Both Glynn County, GA and Beaufort, SC are coastal communities similar in nature to Camden County; however, Beaufort has a larger service population. Table 7.1 provides a summary data table for the typical agency and includes data from comparable agencies.

Table 7.1 Comparable Agencies' Operating Expenditures

Agency	Service Population	Typical park and recreation annual operating expenditures \$4,342,495	Typical agency annual operating expenses (\$81.19/per capita)	Acres Managed	Median operating expenditure is \$7,160 per acre of park and nonpark sites
Carrollton	26,443	\$5,724,632	\$216.49	425	\$13,469
Camden PSA	52,714	\$2,549,044	\$48.36	346	\$7,367
Glynn County	85,219	\$3,899,622	\$45.76	1720	\$2,267
Beaufort County, SC	188,715	\$4,420,437	\$23.42	1047	\$4,222

Evaluation

The CPSA Executive Director and key management team can surmise from Table 7.1 and the typical parks and recreation data presented from the 2020 NRPA Agency Performance Review that the primary difference in operating expenditures and generated revenues is level of service. For example, the City of Carrollton has a smaller population; however, operating annual operating expenditures, per capita expenditures and per acre expenditures far exceed the typical parks and recreation agency. The planning team views the City of Carrollton as a "Gold Standard Agency" that achieved NRPA's Commission for Accreditation of Park and Recreation Agencies (CAPRA) Agency Accreditation and in review of their administrative and operational aspects, provides a higher level of service for the citizens of Carrollton. Beaufort, SC, with triple the population of Camden County, operates a lower level of service provision in comparison to the typical and comparable agencies. The challenge for any agency is finding the right balance for the community they serve.

Alternate Funding Sources

The CPSA Executive Director and governing board should embark on a dialogue with the three city mayors and councils (Kingsland, Woodbine, and St. Marys), the Camden County Board of Commissioners in conjunction with several community town halls to gain a sense of what level of service the elected officials and citizens expect of the parks and recreation facilities and programs. Once a determined level of service is codified, the CPSA Board then will be able to pursue funding levels commensurate with the level of service expected. Any increase in the current level of service will require alternative, annual operational funding sources.

Base Operations

- Consider dedicated property tax for base operations to maintain parks and recreation facilities and for management operations (Determine what program staff is base management for operations) while ensuring all direct costs for programs and events are covered with fees or sponsorships.
- Consider an Accommodation Excise Tax (AET) to collect revenue from an AET (bed tax). Costs for recreational and tourism-related programming and facilities, such as sport tourism and

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outdoor adventure sports, can be covered with this fund.

- Consider a Parks Maintenance, Restoration, and Enhancement Levy to fund preservation, maintenance, and enhancement of CPSA parks, sites and natural areas.

Additional Operational Recommendations

- Explore sports tourism opportunities for large scale tournaments/events for increasing SPLOST/LOST funds.
- Consider a detailed and separate fee study for market price for programs/activities:
 - Use zero based (cost based) budgeting principles with direct cost of providing service. Further refine all of the expenses considered “direct costs” vs. “indirect costs” for programs and services.
 - Set fees using a Pricing Strategy, allowing staff to respond to market conditions, opportunities, and service demands in a timely manner.
 - Categorize fees by using a citizen-to-community value pyramid approach and establish cost recovery rates appropriately
- Expand and designate special revenue funds that collect unanticipated revenues from fees charged for these services intended to assist individuals who are unable to pay for camps and programming
- Promote CPSA Parks, Sites, Facilities and Programs
 - Publish a dynamic Annual Report
 - Build and publish an Annual Parks and Recreation Metrics sheet
 - Publish local and use online programs for digital semi-annual or quarterly activity guides
 - Publish on your website a park map that has links to detailed information on each park/facility



- Establish a Parks and Recreation Parks Foundation. The foundation needs to be a crucial partner in helping the Executive Director identify and raise funds for critically needed projects
- Develop a revenue generating mindset for activities/programs/ events in order to stabilize and grow the department
- Establishment of a new electronic registration system is critical to department operations. All rentals, classes, and programs should be available for online registration and payment. Critical to establishing large scale after school and summer day camp programs
- Seek and collaborate on grants; consider hiring a grant writer who funds their own salary if the grants are received
- Offer instructors a percentage of fees for classes above their hourly rate, to encourage them to promote class offerings. Typical fee splits for programs/classes are 25% / 75% and 40% / 60%.
- Consider launch and/or parking fees at managed sites. Make sure online electronic payment options available
- Create and/or expand programming opportunities for fee generation



8



CAPITAL IMPROVEMENTS

8 Capital Improvements

Introduction

As with any parks and recreation department, the planning and implementation of capital improvements for the CPSA are critical to the execution of its service delivery to the community. The Authority is tasked with managing and scheduling costs associated with facility renovations, maintenance, and expansion to address aging facilities and the changing needs of the community. In addition to the recommendations for existing facility improvements, Section 4 of this planning document has also recommended the development of several new facilities to address deficiencies in the Authority's established levels of service, as well as its service area coverage. In response to these recommendations, a ten-year spending plan has been created, which defines costs for recommended improvements to existing and proposed parks and park facilities.

Capital Improvement Plan

A ten-year Capital Improvement Plan for spending has been provided to serve as a potential guide for fiscal planning. The spending plan reflects the improvements needed to execute the recommendations at both existing and future facilities. The costs are based on current construction costs; therefore, cost escalation will likely occur during the plan's life.

An initial spending plan was prepared showing all of the identified improvements within the 10 year period of this Master Plan. The following provides a summary of the total costs identified:

Existing park renovations and improvements:	\$23,945,000
New park facility development:	\$55,450,000
New trail and greenway development:	\$15,000,000
Other recommendations:	\$235,000

The total identified need is \$94,630,000 in deferred maintenance, existing facility improvements, and new facility costs, which would require dedicated average funding of approximately \$9,463,000 on an annual basis over the 10-year planning period of this master plan.

A draft of the spending plan was provided to the Authority for review and discussion. The Authority indicated that the available budget for Park and Recreation improvements should be estimated at \$2,500,000 per year. Discussion followed about how best to allocate those funds to meet the identified needs of the community. Proposed parks and larger capital items at existing parks were identified for Future Development after the 10-year planning period.

The spending plan attempts to address the safety and ADA items that were identified during the facility site visits and discussed in the facility assessments. Those items are generally identified

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for potential spending in the first 2 years of the spending plan, as well as several maintenance issues at existing facilities. Other expenditures are distributed over the course of the remaining years.

The following provides a summary of the total costs identified in the revised spending plan:

Existing park renovations and improvements:	\$20,645,000
New trail and greenway development:	\$5,000,000
Other recommendations:	\$235,000
Existing park renovations and improvements (future):	\$3,300,000
New trail and greenway development (future):	\$10,000,000
New park facility development:	\$55,450,000

The total identified need over the next 10 years is \$25,880,000 in deferred maintenance and existing facility improvements, which would require dedicated average funding of approximately \$2,588,000 on an annual basis over the 10-year planning period of this master plan. An additional \$68,750,000 is identified for larger capital improvements at existing parks and future park development after the 10 year period.

Table 8.1: CPSA, 10-year Spending Plan identifies projects over the next 10 years for potential funding. Those projects in Tier 1 address safety, maintenance, and ADA Accessibility in the parks, as well as planning initiatives for projects identified by the community for implementation (New Neighborhood Park, New Recreation Center, etc.). Projects in Tier 2 begin to provide more substantial renovations and addition of new facilities at existing parks. Tier 3 projects include significant renovations to existing parks and accumulation of capital funding for new facilities. Future items include the development of the new facilities in identified in Section 4 of this report.

Table 8.1: Camden County PSA -- 10 -Year Spending Plan

	TIER 1		TIER 2			TIER 3						
EXISTING PARK RENOVATIONS	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Future	TOTAL
Browtown Wilderness Park	\$110,000	\$540,000										\$650,000
CCPSA Soccer Complex		\$100,000	\$200,000			\$750,000		\$200,000	\$1,250,000		\$1,500,000	\$4,000,000
Charlie Easterling Memorial Park	\$300,000						\$300,000				\$300,000	\$900,000
Cornelia Jackson Memorial Park			\$300,000				\$150,000	\$800,000				\$1,250,000
Harriett's Bluff Boat Ramp			\$250,000									\$250,000
Harriett's Bluff Community Park		\$100,000		\$150,000			\$450,000					\$700,000
Howard Peeples Park	\$300,000					\$150,000			\$550,000	\$1,000,000	\$1,500,000	\$3,500,000
Kingsland Lions Park						\$300,000	\$500,000	\$1,000,000				\$1,800,000
Lake St. Marys and St. Marys Civic Park	\$150,000					\$350,000				\$1,000,000		\$1,500,000
Little Catfish Creek Park	\$100,000			\$400,000					\$300,000			\$800,000
Maple Ford Park	\$100,000		\$300,000									\$400,000
Mary B. Smart Park		\$200,000					\$450,000					\$650,000
McIntosh Sugarmill Ruins			\$100,000	\$50,000			\$100,000					\$250,000
Notter Pond			\$150,000	\$100,000								\$250,000
Satilla River Waterfront Park and Boat Ramp	\$100,000				\$75,000							\$175,000
Spring Bluff Boat Ramp		\$110,000			\$210,000							\$320,000
St. Marys REC Authority Park	\$150,000											\$150,000
Sweetwater Park	\$100,000					\$250,000	\$100,000					\$450,000
White Oak Boat Ramp	\$150,000				\$200,000							\$350,000
Wildcat Drive Recreation Complex	\$750,000			\$1,600,000	\$600,000							\$2,950,000
Woodbine 110 Community Park	\$180,000		\$300,000	\$270,000	\$500,000							\$1,250,000
Woodbine Lions Park		\$800,000	\$400,000			\$200,000						\$1,400,000
EXISTING PARK RENOVATIONS TOTAL	\$2,490,000	\$1,850,000	\$2,000,000	\$2,570,000	\$1,585,000	\$2,000,000	\$2,050,000	\$2,000,000	\$2,100,000	\$2,000,000	\$3,300,000	\$23,945,000
NEW PARK AND FACILITY CAPITAL COSTS												
Mini Park - NW											\$650,000	\$650,000
Mini Park - SW											\$900,000	\$900,000
Mini Park - West at Blueway											\$700,000	\$700,000
Mini Park - East at Blueway											\$700,000	\$700,000
NE Neighborhood Park											\$2,500,000	\$2,500,000
Woodbine Recreation Center											\$9,000,000	\$9,000,000
Sports Complex and Aquatics near Kingsland											\$41,000,000	\$41,000,000
New Park and Facility Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,450,000	\$55,450,000
TRAIL AND GREENWAY CAPITAL COSTS												
Maint. of Existing Trails / Greenways												\$0
Additional Trails / Greenways (15 miles)	\$0	\$600,000	\$600,000	\$0	\$1,000,000	\$600,000	\$600,000	\$600,000	\$500,000	\$500,000	\$10,000,000	\$15,000,000
NEW TRAILS AND GREENWAYS TOTAL	\$0	\$600,000	\$600,000	\$0	\$1,000,000	\$600,000	\$600,000	\$600,000	\$500,000	\$500,000	\$10,000,000	\$15,000,000
OTHER CAPITAL COSTS												
County Wide Park Security System (Budget)	\$50,000	\$150,000										\$200,000
Facility Design Standards Manual	\$35,000											\$35,000
OTHER TOTAL	\$85,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$235,000
YEARLY TOTAL	\$2,575,000	\$2,600,000	\$2,600,000	\$2,570,000	\$2,585,000	\$2,600,000	\$2,650,000	\$2,600,000	\$2,600,000	\$2,500,000	\$68,750,000	\$94,630,000

Tier 1 and Tier 2 TOTAL \$12,930,000
Tier 3 TOTAL \$12,950,000
TOTAL \$25,880,000

GRAND TOTAL \$94,630,000

Land acquisitions costs not included
Opinion of cost estimates as of December 2020
*Based on current market trends, anticipate construction cost escalation of approximately 5-7% annually for budgeting

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Capital Development Funding

A desire for improved and increased recreational opportunities for Camden County's residents was expressed during the public outreach efforts of this master plan. Improving the county's parks and recreation system will require additional funding levels.

To meet the expressed goals, a combination of funding resources is necessary, which includes increasing revenues, considering utilization of special taxes, and securing grants and private funding. The combination of these funding sources would increase the ability to make identified improvements.

A number of funding options are available that the county should explore and consider for increasing funding to support capital improvements of parks and recreation facilities. Several of these options were discussed in the budget portion of this document. Other sources of capital funding for parks and recreation agencies in the state of Georgia are:

- General Fund Tax Dollars
- Dedicated Millage
- General Obligation Bond
- Special Purpose Local Option Sales Tax (SPLOST)
- Hospitality Tax
- Impact or Other Development Fees
- State and Federal Grants

General Fund Tax Dollars and Dedicated Millage

These options offer relatively stable funding for parks and recreation departments to cover operational costs and some capital improvements associated with routine maintenance projects or minor renovation projects. In general, these funding sources may not support larger initiatives and there would likely be little support to increase funding from these sources.

General Obligation Bond and SPLOST Program

Alternative funding programs to address specific capital development programs are often a preferred source of supplemental revenue for capital parks and recreation departments. General Obligation Bonds can help support the current funding infrastructure and assist in addressing specific development goals within a set time frame.

The use of a bond program would be a viable option to initiate a major capital program for parks and recreation facilities. The County could issue bonds to fund a portion of the capital projects outlined in this master plan. The bond would be paid back over a 20 or 25-year period and would allow the city to begin to meet the facility needs of the community.

Alternatively, a Special Purpose Local Option Sales Tax program in conjunction with Camden County could support the Authority's capital funding needs over a period of four or five years. Funding through this program would be shared between residents and visitors, alike, with the opportunity

for increased revenue generation in conjunction with an increase in sports tourism.

Hospitality Tax

Many parks and recreation departments utilize funding from hospitality taxes, such as hotel/motel taxes and food/beverage taxes, to support their capital development programs. These revenue streams are particularly beneficial to departments that enhance the local economy through sports tourism. Hospitality taxes perform in a similar manner as a sales tax program, but tend to rely less on local dollars and have little or no sunset requirements for the tax program to expire. Furthermore, the value of this approach tends to increase as sports tourism continues to grow in the community.

Impact or Other Development Fees, Parkland and Greenway Easement Dedication

The employment of regulatory means to aid the development of parks and greenways is used by many city and county governments across the country. In the case of parks, land set aside or a fee in lieu of land set aside are common and would provide either needed parkland or funds for acquisition of parkland.

Many communities use mandatory parkland or greenway dedication as part of land development procedures to acquire land for extensions of greenway and trail networks and to have available lands for park development. There are currently no provisions for mandatory dedications for parks and recreation in the Camden County.

In a similar manner, many parks and recreation departments rely on impact fees or other development fees generated by the city or county to help offset costs associated with additional demand on a park and recreation systems due to development within a community.

Grants

Grant programs for parks and recreation improvements are available through various state and federal agencies. Many state agency grants allocate federal dollars for projects such as transportation enhancement grants, trails and greenways, and parks improvements. Grants are also available through non-profit and not-for-profit agencies, as well as some businesses and corporations.

Because grants are typically highly competitive, any pursuit to acquire grant funding should begin with an understanding of the grant requirements, including matching fund requirements, understanding what the grant will and will not cover, the time-frame for completion, and what obligations may be required in the future, such as deed restrictions, maintenance and reporting. A few examples of alternative funding sources include the following:

- Site Development Grant Program
- Tourism Rebate Program
- Community Development Block Grants (CDBG)
- Community Improvement Districts
- Development Infrastructure Grant Program

Capital Fundraising and Corporate Grants

Private dollars can also be sought for capital projects, including fundraising efforts and corporate grants. The information below demonstrates several examples.

Fundraising

Local fundraising is a mechanism that has worked effectively in communities across the country. Although a strong local effort is involved, this mechanism typically generates a vast amount of support and publicity. Local businesses, organizations, and private individuals can pledge funding over a specific period of time.

In most communities, a recreation and parks advisory board plays an active role in fundraising for their department. Advisory board members can be more proactive by initiating a variety of fundraising tasks, such as collaborating with current and future “Friends of Parks” groups, to promoting sponsorship of programs, seeking in-kind donations, hosting special events (e.g., golf tournaments, fundraiser dinners, events to honor volunteers, silent auctions and themed socials), and soliciting charitable donations of money and lands.

Corporate Partner Grant Programs

Many corporations around the country offer grants to contribute to parks, recreation and cultural programming. Companies such as LL Bean, Purina, and KEEN have a history of such grant programming. Below are just three examples, but many others are available.

The KEEN Effect: KEEN Footwear Company has launched a program to help fund projects designed to get people outside and responsibly enjoy the outdoors. The program supports projects and initiatives that result in an increase of responsible outdoor participation as a way to work towards building a strong community.

PetSafe Bark for your Park: This grant program selects 13 communities annually to build new off-leash dog parks and to maintain and upgrade existing parks. Applications are competitive, and accepted on an annual basis.

KaBOOM! Playground Grants: KaBOOM!, is the national non-profit dedicated to bringing balanced and active play into the daily lives of all kids, particularly those growing up in poverty in America. KaBOOM!, partnering with for-profit organizations and communities, provides grant opportunities for playground and play areas.

Summary

The identified capital improvements needed to address current deficiencies is \$25,880,000 for the next ten years. An additional \$68,750,000 has been identified for future additional parks and larger capital improvements at existing facilities needed to meet the full, unified vision for the CPSA. Additional, alternative funding sources should be explored for land acquisition, planning and design, and development of identified future improvements.

9



APPENDIX

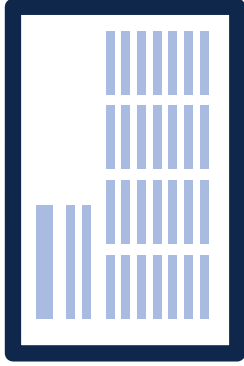
WELCOME

PUBLIC INPUT MEETING

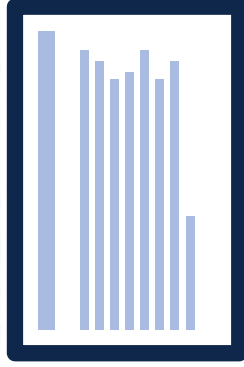
CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY



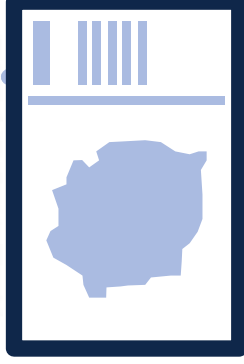
STATION 1:
SIGN IN



STATION 5:
COMMENT CARDS



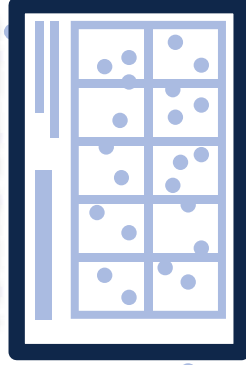
STATION 2:
PARK MAPPING



STATION 4:
SPENDING BUCKETS



STATION 3:
VOTING BOARDS



DIRECTIONS:

PLEASE SIGN IN AT STATION 1 AND PROCEED THROUGH STATION 5.

SEE A LOSE DESIGN STAFF MEMBER FOR ASSISTANCE IF NEEDED.

YOUR PRESENCE IS APPRECIATED. WE LOOK FORWARD TO YOUR INPUT!



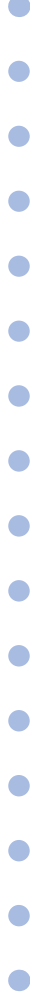
LOSE
DESIGN
SPACES FOR LIFE



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SIGN IN



2

**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



PARK MAPPING



3

**CAMDEN COUNTY
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VOTING BOARDS

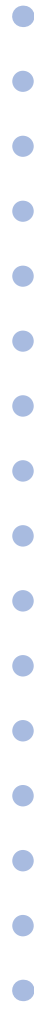


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SPENDING BUCKETS



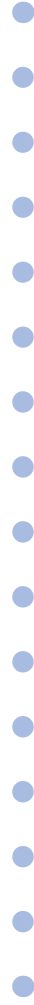


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COMMENTS

LEAVE 1 COMMENT PER STICKY NOTE.
THANK YOU FOR YOUR INPUT.





WATER RECREATION



PROGRAMS

Directions: Place a sticker on each program you want to see more of in Camden County.
Remember: You have a limited number of stickers.

KAYAK/CANOE LESSONS	FISHING LEAGUE	COMPETITIVE SWIMMING	FAMILY LEISURE SWIM/PLAY	WATER FITNESS
				
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BOATER EDUCATION	COMPETITIVE ROWING	SWIM LESSONS/EDUCATION	OTHER ITEMS	
				
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PROGRAMS

LOSET DESIGN
FILL | BOSS | SPACES



Directions: Place a sticker on each program you want to see more of in Camden County.

Remember: You have a limited number of stickers.

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OTHER ITEMS

Place a sticker and write-in your own idea next to it.

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PROGRAMS

INDOOR RECREATION



Directions: Place a sticker on each program you want to see more of in Camden County.
Remember: You have a limited number of stickers.

PROGRAMS

SILVER SNEAKERS (SENIORS)	THERAPEUTIC PROGRAMMING	FITNESS CLASSES	WEIGHTLIFTING	GYMNASTICS														
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PROGRAMS

FIELD SPORTS

CAMDEN COUNTY PUBLIC SERVICE AUTHORITY



Directions: Place a sticker on each program you want to see more of in Camden County.
Remember: You have a limited number of stickers.

PROGRAMS

ADULT BASEBALL/SOFTBALL 	YOUTH BASEBALL/SOFTBALL 	YOUTH FOOTBALL 	ADULT SOCCER LEAGUE 	YOUTH SOCCER LEAGUE 
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LACROSSE LEAGUE 	DISK GOLF LEAGUE 	TRACK AND FIELD 	OTHER ITEMS	
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PROGRAMS

COURT SPORTS



PROGRAMS

Directions: Place a sticker on each program you want to see more of in Camden County.
Remember: You have a limited number of stickers.

TENNIS LEAGUE	BASKETBALL LEAGUE	PICKLEBALL LEAGUE	VOLLEYBALL LEAGUE	RACQUETBALL LEAGUE
				
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OTHER ITEMS				
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PROGRAMS



Remember: You have a limited number of stickers.



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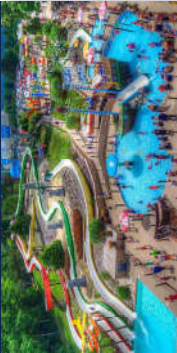




Place a sticker and write-in your own idea next to it.

FACILITIES

WATER RECREATION

Directions: Place a sticker on each facility you want to see more of in Camden County.
Remember: You have a limited number of stickers.

FACILITIES

<div>BOAT RAMP</div> 	<div>FISHING PIER</div> 	<div>CANOE/KAYAK LAUNCH</div> 	<div>OUTDOOR WATER PARK</div> 	<div>SPLASH PAD</div> 														
PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE														
<div>THERAPY POOL</div> 	<div>BLUEWAY TRAILHEAD</div> 	<div>COMPETITIVE POOL</div> 	<div>OTHER ITEMS</div> <p>Place a sticker and write-in your own idea next to it.</p> <table><tr><td>PLACE STICKER HERE</td><td>PLACE STICKER HERE</td></tr><tr><td>PLACE STICKER HERE</td><td>PLACE STICKER HERE</td></tr><tr><td>PLACE STICKER HERE</td><td>PLACE STICKER HERE</td></tr><tr><td>PLACE STICKER HERE</td><td>PLACE STICKER HERE</td></tr><tr><td>PLACE STICKER HERE</td><td>PLACE STICKER HERE</td></tr><tr><td>PLACE STICKER HERE</td><td>PLACE STICKER HERE</td></tr><tr><td>PLACE STICKER HERE</td><td>PLACE STICKER HERE</td></tr></table>		PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE
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FACILITIES

EDUCATION/ARTS



Directions: Place a sticker on each facility you want to see more of in Camden County.
Remember: You have a limited number of stickers.

FACILITIES


INSTRUCTIONAL KITCHEN	COMPUTER LAB	AUDITORIUM	DANCE STUDIO	ART STUDIO
				
PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE
PERFORMING ARTS CENTER	CLASSROOM	DAYCARE FACILITY	AMPHITHEATER	OTHER ITEMS
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FACILITIES

PASSIVE RECREATION

Directions: Place a sticker on each facility you want to see more of in Camden County.
Remember: You have a limited number of stickers.

FACILITIES

<div>TRAILS/GREENWAYS</div> 	<div>PICNIC PAVILION</div> 	<div>PLAYGROUND</div> 	<div>OPEN GREENSPACE</div> 	<div>COMMUNITY GARDEN</div> 
PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE
<div>DOG PARK</div> 	<div>CAMP GROUNDS</div> 	<div>NATURE CENTER</div> 	<div>OTHER ITEMS</div> <p>Place a sticker and write-in your own idea next to it.</p>	
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FACILITIES

INDOOR RECREATION



Directions: Place a sticker on each facility you want to see more of in Camden County.
Remember: You have a limited number of stickers.

FACILITIES

FACILITIES			
<div>GYMNASTICS STUDIO</div> 	<div>INDOOR COURTS</div> 	<div>GYMNASIUM</div> 	<div>SENIOR CENTER</div> 
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<div>MEETING ROOM</div> 	<div>INDOOR WALKING TRACK</div> 	<div>WEIGHT ROOM</div> 	<div>OTHER ITEMS</div>
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FACILITIES

FIELD SPORTS

**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



Directions: Place a sticker on each facility you want to see more of in Camden County.
Remember: You have a limited number of stickers.

FACILITIES

BASEBALL/SOFTBALL FIELD 	FOOTBALL FIELD 	SOCCER FIELD 	LACROSSE FIELD 	CRICKET FIELD 
PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE
RUGBY FIELD 	DISC GOLF 	TRACK AND FIELD 	MIRACLE FIELD 	OTHER ITEMS Place a sticker and write-in your own idea next to it.
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FACILITIES

RACQUETBALL COURT



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OTHER ITEMS



PLACE
HERE

LOSET DESIGN
SPACES FOR LIFE

FACILITIES

ADVENTURE/OUTDOOR RECREATION FACILITIES

CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY



Directions: Place a sticker on each facility you want to see more of in Camden County.
Remember: You have a limited number of stickers.

SKATEPARK	MOUNTAIN BIKE TRAILS	CHALLENGE COURSE	BMX/PUMP TRACK	ROPES COURSE
 PLACE STICKER HERE	 PLACE STICKER HERE	 PLACE STICKER HERE	 PLACE STICKER HERE	 PLACE STICKER HERE
CLIMBING FACILITIES	ARCHERY RANGE	OTHER ITEMS		
 PLACE STICKER HERE	 PLACE STICKER HERE	Place a sticker and write-in your own idea next to it.		
				
				
				
				
				
				
				

CONCERNS

WHAT ARE YOUR TOP 3 CONCERNS ABOUT EXISTING PARKS?

CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY



Directions: Place a sticker on 3 aspects of existing parks that you want improved.
Remember: You have a limited number of stickers.

PARKING	ACCESSIBILITY (ADA)	SAFETY	LIGHTING	MAINTENANCE
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AGE OF FACILITIES	DIVERSITY OF FACILITIES	INADEQUATE SIGNAGE	WALKABLE/BIKEABLE	OTHER ITEMS
PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	PLACE STICKER HERE	Place a sticker and write-in your own concern next to it.
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PASSIVE RECREATION





**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



WATER RECREATION





**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



EDUCATION/ ARTS





**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



COURT SPORTS





**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



FIELD SPORTS





**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



INDOOR RECREATION





**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



ADVENTURE/ OUTDOOR RECREATION



**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



FACILITIES MAINTENANCE

(IMPROVEMENTS AND MAINTENANCE FOR
EXISTING PARKS AND RECREATION FACILITIES)





**CAMDEN COUNTY
PUBLIC SERVICE AUTHORITY**



PARKLAND ACQUISITION

(BUYING NEW PARK PROPERTY)



COMMENTS/SUGGESTIONS

COMMENTS/SUGGESTIONS



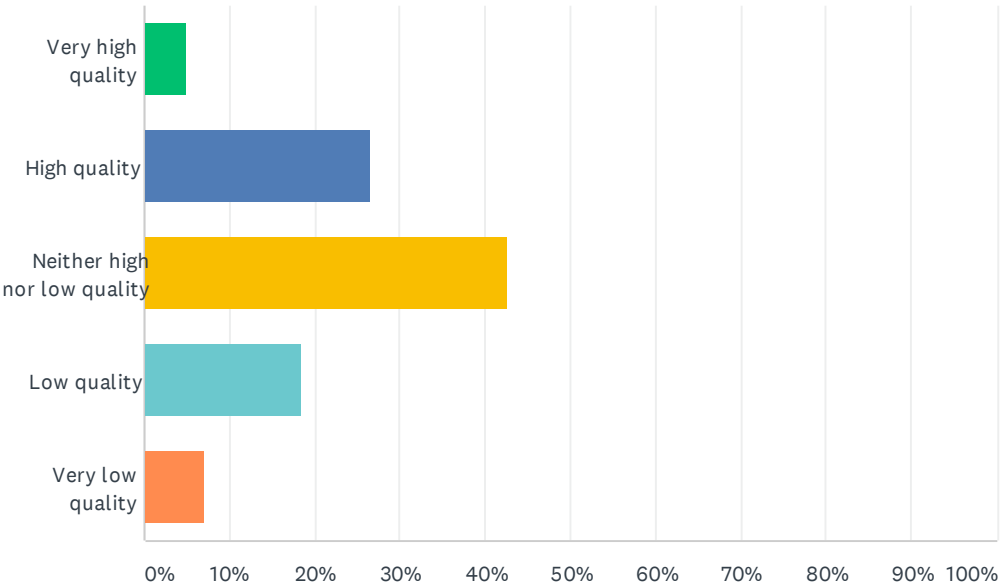
COMMENTS/SUGGESTIONS

COMMENTS/SUGGESTIONS



Q1 How would you rate the condition of Camden PSA parks and facilities?

Answered: 420 Skipped: 2



ANSWER CHOICES	RESPONSES	
Very high quality	5.00%	21
High quality	26.67%	112
Neither high nor low quality	42.62%	179
Low quality	18.33%	77
Very low quality	7.14%	30
TOTAL		420

Camden PSA Parks and Recreation Master Plan Update Public Survey

#	COMMENTS (PLEASE SPECIFY)	DATE
1	Some things are very nice. New improvements are amazing. New things to do like Frisbee golf course are great new ideas. Would like see more like this.	7/7/2020 8:31 PM
2	Nothing I have seen is in terrible shape but I have seen many park areas that seem to be neglected as far as up keep. Nothing dangerous. Just old and lacking repairs and attention.	7/6/2020 12:20 PM
3	Glad to see St Marys fields being updated.	7/6/2020 6:50 AM
4	Facilities are fine I guess. Parks need better upkeep or maybe even completely redone. I'm 26 and these parks have been around since I was little.	7/6/2020 1:32 AM
5	Not enough shade for parents to watch children. Bathrooms are gross, never any soap, if they're not locked to begin with! Broken equipment and rigged with plywood and plastic mesh tape. Broke and cracked slides.	7/5/2020 9:35 PM
6	Both. Some are decent, but some really need some work.	7/5/2020 9:49 AM
7	They're good a first but get run down with no upkeep	7/4/2020 10:19 AM
8	The tennis courts in Woodbine are shameful. For some reason, there are no basketball courts in Woodbine.	7/4/2020 7:32 AM
9	Totally ignored park in our community. Just because we are not in the City Limits of any town in this county we are ignored except for a half way right of way grass cut every three months ,maybe.	7/2/2020 5:31 AM
10	Limited and expensive. Lack swimming in summer for working adults.	6/29/2020 9:56 AM
11	In a time when parks can be safe for kids as its outside easy to social distance, put in sanitation areas. So the kids can play	6/28/2020 5:58 PM
12	Many are run down or outdated. For instance the tennis courts in Woodbine	6/28/2020 11:51 AM
13	Need to be remodeled and upgraded with more things to do	6/27/2020 2:10 PM
14		
15	Soccer field needs to be monitored en ensure there is toilet paper, paper towels and hand soap. Also they need to put up lights at the field	6/25/2020 5:32 PM
16	Some parks are nice & new... others have not had much attention in years (not being critical, I know that everything cannot be new all of the time)	6/25/2020 3:07 PM
17	Equipment in the gym is old and outdated. Native landscaping should be added to open spaces in parks to provide rest areas for passive recreation and wildlife habitats.	6/25/2020 2:13 PM
18	There is trash, no landscaping, sometimes broken play ground equipment, and playgrounds need more enjoyable and more interesting for all ages.	6/24/2020 1:47 PM
19	Work is still being done to overcome years of little maintenance. The parks I have seen are outstanding, I have seen about 7 parks	6/24/2020 8:58 AM
20	I cant wait to see St. Mary's fields completed.	6/24/2020 7:59 AM
21		
22	My children have played rec sports for several years now, I had no idea how bad our facilities were till we traveled with all stars to other counties. Ware county and Glenn county have amazing facilities and parks compared to Camden County. We recently traveled up to Richmond Hill for soccer and their county recreation complex was amazing! The Camden County recreation facilities do not even compare to our surrounding counties, it's really sad.	6/22/2020 2:05 PM
23	Middle of the road	6/22/2020 12:26 PM
24	Some are significantly better than others (Lions Park ballfields in much better shape than say Howard Peeples park in general).	6/22/2020 9:42 AM
25	Many of the parks have restroom issues, playgrounds with broken items, or lack of safe	6/21/2020 10:22 PM

Camden PSA Parks and Recreation Master Plan Update Public Survey

ground covering, also possible spraying for bugs.

26	Facilities are always clean and have maintained landscaping.	6/21/2020 5:12 PM
27	Tennis courts need resurfacing in St. Marys and Woodbine. It is an eyesore in the county. I would suggest making it into tennis courts with pickleball lines also. I absolutely love the new pickleball complex at Howard Peeples Park but also want others to have tennis courts available at other parks in the county,	6/20/2020 8:32 PM
28	Bathrooms are outdated (Howard people's) or closed (sweet water) during park hours It took two years to get mulch at sweet water park. The play sets at Howard people's are wearing out and unimaginative, with one bench near play sets.	6/20/2020 7:34 PM
29	Lacks space and need some sprucing up	6/20/2020 8:29 AM
30	The condition of the baseball and football fields is quite disappointing. They are definitely not up the condition of any of the surrounding countries. There may not be funds to build new facilities but the could at least maintain the ones we have.	6/19/2020 9:57 PM
31	Bathrooms could be cleaned more frequently	6/19/2020 7:40 PM
32	They are not bad, need some minor work on playgrounds.	6/19/2020 7:01 PM
33	Most of the equipment is super old. At least 10 years or more	6/19/2020 6:41 PM
34	Parks need to be updated and fixed.	6/19/2020 6:12 PM
35	I feel like the Rec Center could be more modern. It needs an update along with the pools. The parks are fine although we haven't been to them in awhile.	6/19/2020 2:44 PM
36	Low but improving	6/19/2020 2:30 PM
37	The parks are not let up very regularly. The PSA building is always cold, the gym needs update as well as the pool area.	6/19/2020 2:19 PM
38	Some more than others.	6/19/2020 11:30 AM
39	Equipment could be kept up better at playgrounds	6/19/2020 9:52 AM
40	When will the disc golf course be done?	6/19/2020 7:34 AM
41	To much is wasted with Kingsland area parks	6/18/2020 11:00 AM
42	Facility hasn't been updated since it opened. Needs expanded workout areas with more machines (treadmills, elliptical a)	6/18/2020 10:53 AM
43	Need to update some equipment	6/18/2020 10:20 AM
44	Basketball courts need to all have nets	6/18/2020 10:05 AM
45	Although the lark by st marys aquatic center really needs a facelift. We play tennis there and those need a lot of help!	6/18/2020 10:05 AM
46	The PSA facility on wildcat Drive is Very dated , the Locker room and showers need to be renovated. Howard peoples park bathrooms are disgusting, the pavilions need to be repainted lights installed. General cleanliness of the park is a joke along with the workers it clean it up and get paid. The workers really don't clean the park they're just there to get a paycheck at Taxpayer expensive. And why should the workers really care when the people that work there don't care either from the top all the way to the bottom. The PSA should be sold to the YMCA or a private fitness center who can run a proper fitness center an updated it with Hot tubs and saunas you know like a real fitness center has. The Good Old Boys of Camden can Not do that , got to waste more Taxpayer dollars to fill there pockets and there Good old Boy Friends. Any questions please [REDACTED] Thank you	6/18/2020 7:37 AM
47	Rec center needs a complete overhaul.	6/18/2020 7:33 AM
48	Not well maintained	6/18/2020 6:39 AM
49	Our baseball facilities are in need of major improvements and upgrades. The skate park in St Marys needs upgrades.	6/18/2020 3:38 AM
50	Howard people's park needs some work.	6/18/2020 12:27 AM
51	The playgrounds are rusted and broken. I don't take my children to any of the psa playgrounds	6/17/2020 7:22 PM

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anymore. The last time I went I considered finding a number to call and report the neglect before someone got hurt or worse.

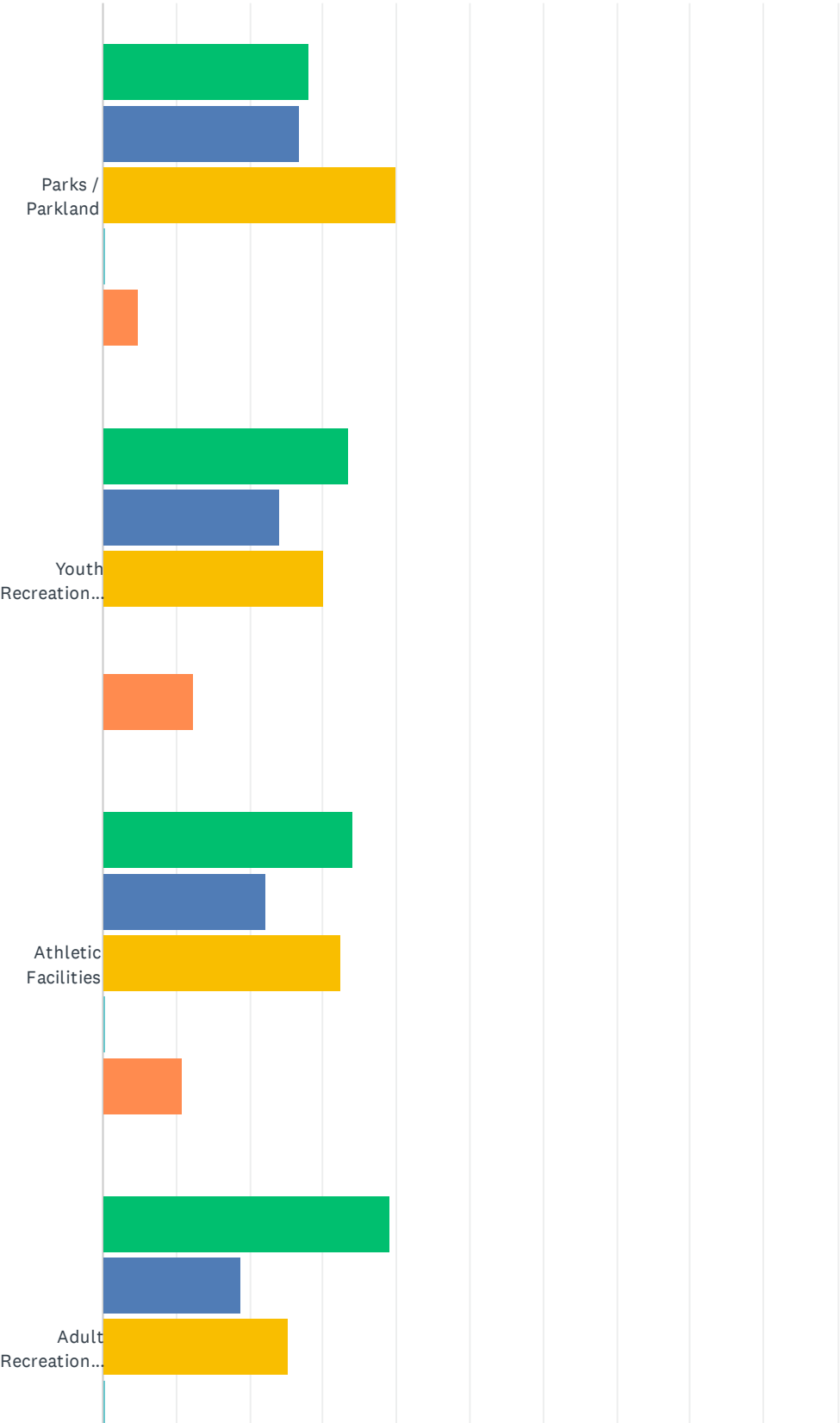
52	They suck	6/17/2020 6:55 PM
53	The playgrounds look worn down and not maintained. The ball field in Saint Mary's looks like a makeshift ball park made by kids in the neighborhood in an abandoned part of town. We have not been impressed with the parks and playgrounds in kingsland and St. Marys since moving here.	6/17/2020 5:54 PM
54	Wish that both the Rec pool and St. Marys City Pool were a little better maintained. Wish that there was a shade awning at the Rec Pool.	6/17/2020 2:33 PM
55	All baseball/softball fields are horrendous.	6/17/2020 1:18 PM
56	Have not used/did not know they existed.	6/17/2020 11:01 AM
57	The bathrooms are typically very nasty.	6/17/2020 10:43 AM
58	Most facilities are not well-maintained and could definitely use a face lift	6/17/2020 10:08 AM
59	Average but could use upgrading	6/17/2020 9:18 AM
60	Some seem in better condition than others. The bathrooms at St. Marys park are awful.	6/17/2020 9:17 AM
61	I'm a member at the gym and think floors especially need to be swept before mopping! More cleaning should be happening!	6/17/2020 8:46 AM
62	Generally clean & attractive, usable space, some older structures need repair/refurbished	6/17/2020 4:43 AM
63	Our baseball grounds are the worst around every neighboring county has better facilities.	6/16/2020 10:54 PM
64	The Rec. Center is average.	6/16/2020 10:29 PM
65	Specifically the parks in unincorporated Camden county	6/16/2020 9:44 PM
66	Could use some updated weight machines, but love the staff	6/16/2020 9:34 PM
67	Swings always broken, graffiti on pavilions and restrooms	6/16/2020 9:02 PM
68	I recently had to use a restroom at the boatramp in Woodbine. Happy to report they were clean & had toilet paper. Very Happy!	6/16/2020 8:52 PM
69	Some are worse than others. Many playgrounds still lack engineered mulch required for safety. Bathrooms are never accessible.	6/16/2020 8:50 PM
70	There are great improvements going on but there is a ways to go.	6/16/2020 6:05 PM
71	The exercise room and equipment are both filthy.. I mean disgusting!	6/16/2020 5:36 PM
72	The ball fields had rocks, the turf on the football fields is ruined, the turf on the soccer field is infected with bugs and weeds. Bathrooms are always discusting and unkempt	6/16/2020 5:10 PM
73	Having been to parks in other cities, I think ours are very basic here in Camden.	6/16/2020 4:07 PM
74	Fields are full of weeds	6/16/2020 3:55 PM
75	Things like the pickle ball courts are open, swimming and workout facilities yet no baseball!!! You don't even have fields ready if you were to do it!	6/16/2020 3:47 PM
76	The parks and fields are not kept up very well at all.	6/16/2020 3:40 PM
77	Worst quality fields I have ever seen. Go to any surrounding counties and look at their baseball, basketball, football facility. Truly sad	6/16/2020 3:33 PM
78	Lots of potential	6/16/2020 3:31 PM
79	Clean the bathrooms and have toilet paper and soap! Especially with covid this should be a priority!	6/16/2020 3:21 PM
80	Bathrooms tend to be barely maintained. We ratgerusecrooked River State park as their facilities are wellkept.	6/16/2020 3:13 PM
81	The baseball/football fields/parks pale in comparison to ALL the counties around us! All the baseball fields that we go to have 8, 12, 16 fields going in one area at a time. There are safety	6/16/2020 2:47 PM

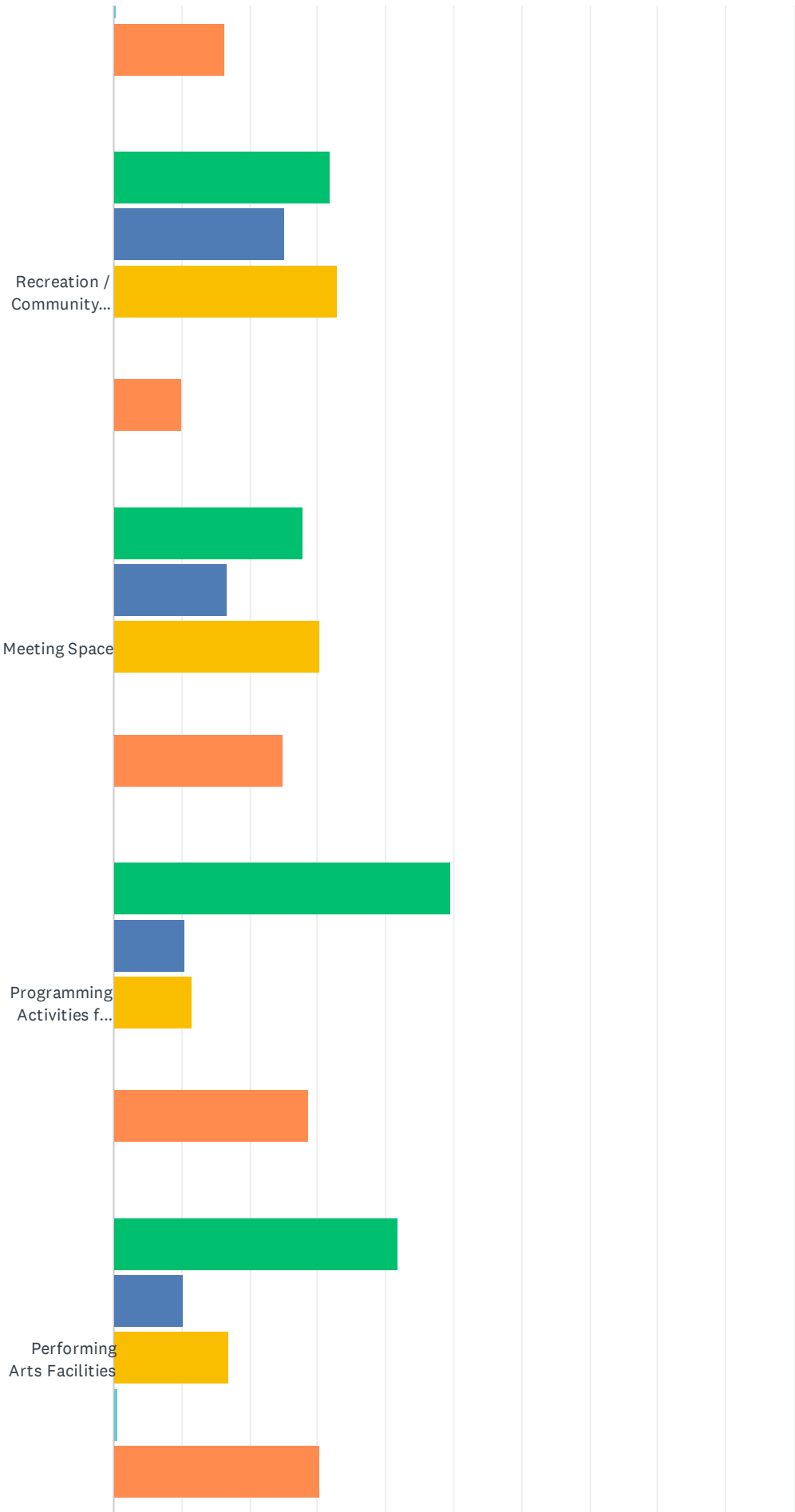
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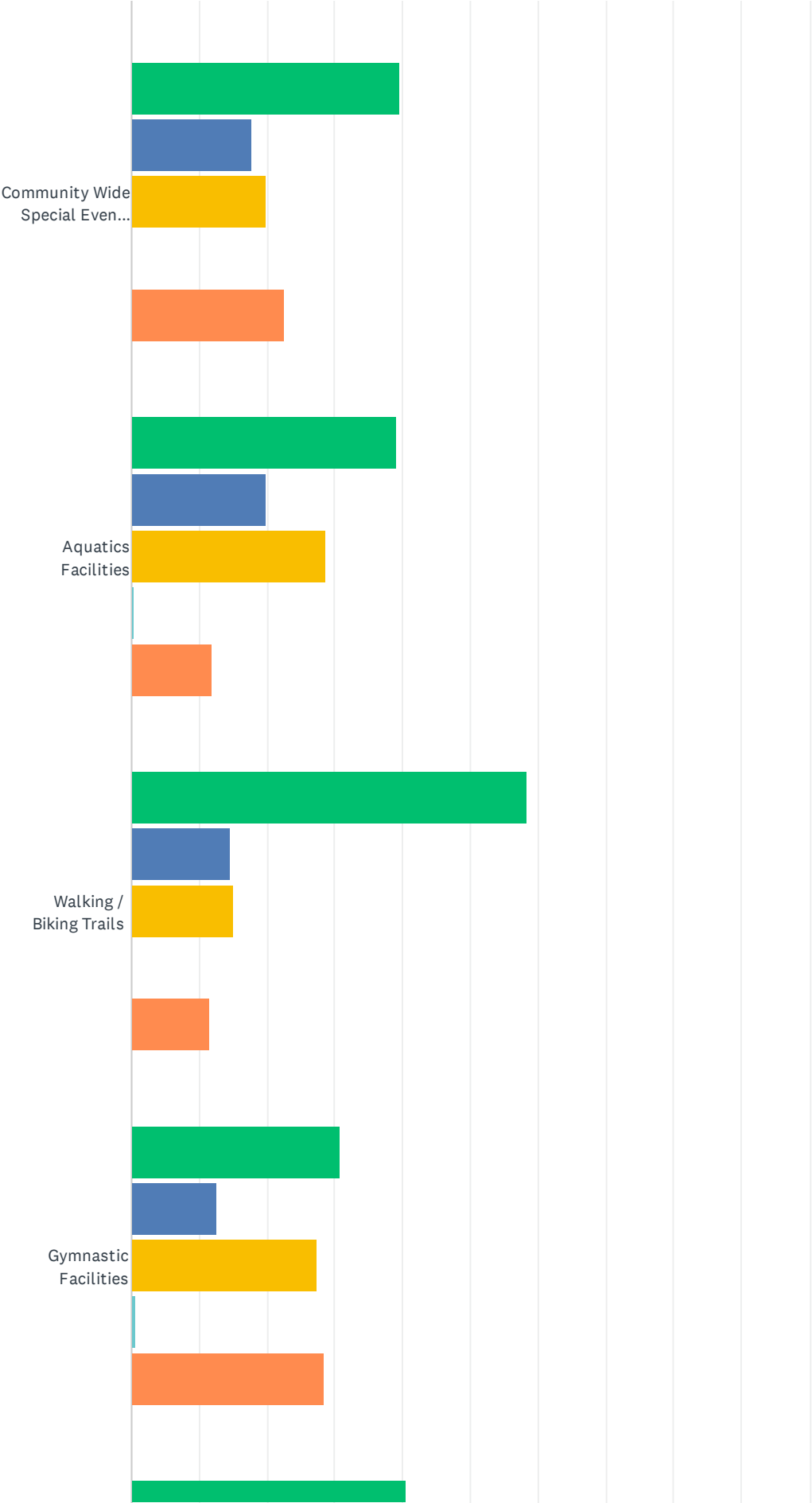
	nets nice huge playgrounds for little ones to play on!	
82	Fields and facilities are maintained at minimum use/playing expectations.	6/16/2020 2:44 PM
83	Soccer fields are the worst in the immediate and intermediate area. There is a small concession stand and minimal bathroom facilities.	6/16/2020 2:41 PM
84	I don't have children so I'm not close to playground equipment. But each park appears safe, clean & family friendly.	6/16/2020 2:10 PM
85	1. Howard Peeples- some parks of the playground are worn out and could use updating. Playground pieces are missing or broken off. Playground turf is worn as well. I don't know if this is already being done- but spraying for fire ant hills would be appreciated- my 4 year old son has stepped in a few over the last few months. Install new basketball hoops with fresh nets. 2.Requesting a Slash pad at Crooked River park would be wonderful and increase visitors!	6/16/2020 1:59 PM
86	Broken sections of playgrounds	6/16/2020 1:47 PM
87	Everything is great, but the rec center could use more machines and weights.	6/16/2020 12:47 PM
88	Never been.	6/16/2020 12:38 PM
89	Some of the playground are in really bad shape and restrooms are not maintained well.	6/16/2020 10:55 AM
90	Not well taken care of. Fields are in poor shape. Could bring in so much money if parks were maintained and updated properly. Could hold tournaments that go to Waycross, Brunswick and Jacksonville.	6/16/2020 10:21 AM
91	Needs some updated equipment in the gym. Diving board for the pool.	6/16/2020 8:00 AM
92	New equipment and better rooms for classes.	6/16/2020 7:31 AM
93	Gymnastics gym smells like mold	6/15/2020 9:02 PM
94	Old equipment in the gymnastics area	6/15/2020 6:46 PM
95	I have been a member of the rec center for many years and have yet to see the quality of the athletic center go up. Even with the increase in our monthly fees I still see rusted equipment, equipment that dosent work, spin bikes that were "updated" but not enough bikes to hold a full class. Even with the Covid 19 the weight room should of been rearranged in the time you were closed to Facilitate all of the cardio equipment to be utilized. Even on a slow day most treadmills and cardio equipment are taken because of their location.	6/15/2020 5:32 PM
96	Average	6/15/2020 3:26 PM
97	Many parks could use an update.	6/15/2020 3:08 PM
98	Many parks are not well maintained, the gym equipment at the PSA is very old (including the gymnastics/cheer equipment), projects were started but not completed	6/15/2020 3:00 PM
99	Restrooms need remodeling at the rec and especially at the parks.	6/15/2020 12:38 PM
100	I wouldn't consider them run down but they could definitely be updated. Ripped up playground areas specifically.	6/15/2020 11:40 AM
101	Gym equipment is low quality and there wasted space. There are huge areas that used by the few when it can be turned into something special for the greater good.	6/15/2020 11:16 AM
102	They are average	6/15/2020 9:46 AM
103	I feel that the upkeep of the fields at the parks are not the best and the fields are not in the best of conditions.	6/15/2020 9:32 AM
104	Parks look nice but i would not make the park signs white such as at howard peeples park because white get easily dirty overtime and does not look clean. A different color would be better or treated wood.	6/15/2020 9:27 AM

Q2 Overall, how well do you think the following existing facilities and programs meet the needs of the community?

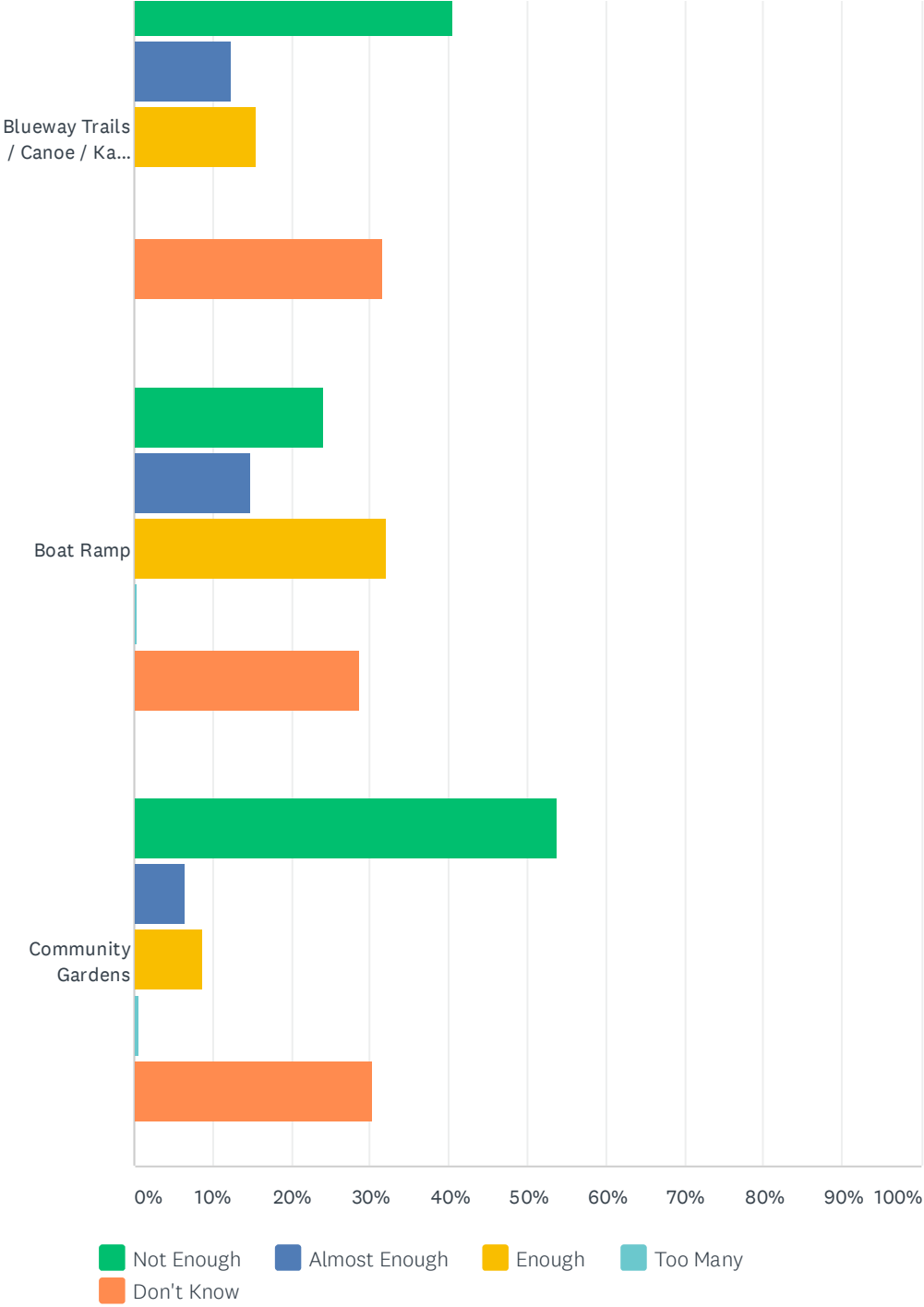
Answered: 418 Skipped: 4







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	NOT ENOUGH	ALMOST ENOUGH	ENOUGH	TOO MANY	DON'T KNOW	TOTAL
Parks / Parkland	27.98% 115	26.76% 110	39.90% 164	0.49% 2	4.87% 20	411
Youth Recreation Programs/Activities	33.50% 138	24.03% 99	30.10% 124	0.00% 0	12.38% 51	412
Athletic Facilities	34.06% 140	22.14% 91	32.36% 133	0.49% 2	10.95% 45	411
Adult Recreation Programs/Activities	39.04% 162	18.80% 78	25.30% 105	0.48% 2	16.39% 68	415
Recreation / Community Center	31.81% 132	25.06% 104	32.77% 136	0.24% 1	10.12% 42	415
Meeting Space	27.80% 114	16.83% 69	30.24% 124	0.24% 1	24.88% 102	410
Programming Activities for Teens	49.51% 204	10.44% 43	11.41% 47	0.00% 0	28.64% 118	412
Performing Arts Facilities	41.89% 173	10.17% 42	16.95% 70	0.73% 3	30.27% 125	413
Community Wide Special Events / Gathering Space	39.56% 163	17.72% 73	19.90% 82	0.24% 1	22.57% 93	412
Aquatics Facilities	39.08% 161	19.90% 82	28.64% 118	0.49% 2	11.89% 49	412
Walking / Biking Trails	58.45% 242	14.73% 61	14.98% 62	0.24% 1	11.59% 48	414
Gymnastic Facilities	30.83% 127	12.62% 52	27.43% 113	0.73% 3	28.40% 117	412
Blueway Trails / Canoe / Kayak Launch	40.53% 167	12.38% 51	15.53% 64	0.00% 0	31.55% 130	412
Boat Ramp	24.03% 99	14.81% 61	32.04% 132	0.49% 2	28.64% 118	412
Community Gardens	53.75% 222	6.54% 27	8.72% 36	0.73% 3	30.27% 125	413

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#	OTHER (PLEASE SPECIFY)	DATE
1	Fine Arts facility expansion at the HS needs a split staffed (Camden Co HS/PSA) facilities employee for post 5pm and weekend/holiday events	7/10/2020 1:32 AM
2	There is so much more that can be done in Camden County especially for the youth.	7/7/2020 1:38 PM
3	Would just like to see more for teens and youth to stay busy and focused. Fun athletic activities during off-season for sports. There isn't much in Camden for youth to do.	7/6/2020 6:50 AM
4	Upgrade existing parks and the rec center and rec center pool please!	7/5/2020 9:35 PM
5	PSA is useless in its present form. So are the Commisioners that do nothing to improve our county. All of this is a shame.	7/2/2020 5:31 AM
6	To live this close to water and have so few places to access it unless you own a boat....(And there should be sidewalks leading to every school	7/1/2020 9:52 AM
7	Need: 1. Shooting range/firearms safety programs; and 2. Indoor year round lap pool facility.	6/29/2020 10:33 AM
8	Park or playground needed out at New Point Peter area.	6/29/2020 10:09 AM
9	As a working adult I feel robbed that the aquatics center do not take working adults in to consideration, and this was before COVID 19 the Ashley Street pool is limited use or closed. New management not (Joey Gas in) open to hearing questions or critisms and is argumentative and non receptive. To use pool this year I would need to purchase a full membership. My tax dollars are wasted!	6/29/2020 9:56 AM
10	If you continue to let this man coach the public will find out what kind of people you let around there kids. The kind of person that will ruin a home. If you let him coach again this will get out.	6/26/2020 9:08 AM
11	Soccer complex needs more attention. This gets neglected every year. You allow youth football to play on a tax payer field, but neglect the youth soccer fields. Makes no sense	6/26/2020 5:46 AM
12	I don't know where these gardens are at	6/25/2020 5:32 PM
13	The parks NEED Wi-Fi and maybe a splash pad for kids because the aquatic Center cost to much for large families. We need more nature trails. We need more things for teenagers like regularly scheduled movie in the park days, camping events in the park for families, park concerts, halloween party in the park, kids fishing dirbys in ponds, fun and exciting kids related scavenger hunts, a small interactive children's museum. This community really needs more free family related activities so parents don't have to spend so much money every weekend!	6/24/2020 1:47 PM
14	I would like to get involved to revitalize our community gardens, I have been unable to locate them in the greater woodbine area	6/24/2020 8:58 AM
15		
16	I have wanted to express my opinion on our youth recreation programs for years, thank you for offering this survey. If you are on the parks and recs committee I highly recommend you visit the counties I mentioned in this survey. It will blow your mind!	6/22/2020 2:05 PM
17	The PSA is a pathetoc organization and needs to be turned over to the YMCA or some other entity that can provide the resoirces this county needs and mansge the finding the PSA pisses away.	6/20/2020 6:14 PM
18	Need fruit trees in parks	6/19/2020 12:05 PM
19	Gardens for enjoyment and peace. Not vegetable gardens.	6/19/2020 11:30 AM
20	Would like to see more variety in youth activities. More affordable family rates.	6/19/2020 9:52 AM
21	St Marys pool should have remained open with slide and diving board. Parks need to have sufficient mulch and maintenance to remain safe.	6/19/2020 6:56 AM
22	We NEED a youth sports complex....our facilities are embarrassing	6/18/2020 5:15 PM
23	General comment regarding all topics, I think a lot of the info is difficult to find info on. Maybe having info more accessible	6/18/2020 10:20 AM
24	The PSA is not the YMCA , they actually know how to run a fitness center please sale it to	6/18/2020 7:37 AM

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YMCA and stop the waste of Taxpayer Money NOW.

25	Rec center needs to be updated.	6/18/2020 7:33 AM
26	Make Camden Walk-able. There are no sidewalks, Hwy 40 from 95 to Kings Bay rd is absurdly dangerous. That is where most of our traveling visitors stay. We need a rails to trail program there.	6/18/2020 6:42 AM
27	Need to fire everyone there and start over with a born and raised	6/17/2020 6:55 PM
28	Would love to see the soccer complex space expanded (the entire old PAR3 space) to include a playground (for kids not playing soccer), 3mile or greater trail loop, and an adult "playground" for those to use for fitness fun, spartan/CrossFit/obstacle training.)	6/17/2020 11:17 AM
29	My family has lived here for 2 years and had no idea this all was available. We would be very interested in knowing more. Maybe occasionally mail out a flyer locally with information.	6/17/2020 11:01 AM
30	Camden has very little to offer in regards of things to do. The rec center is a joke and pricing is awful for this community.	6/17/2020 9:18 AM
31	Why didn't you have rec sports for kids over 12? That	6/17/2020 9:17 AM
32	I have been very disappointed with the amount of problems with streaming the classes online. So much so that I cancelled my membership there after 3 years. The class schedule is changing every week and then half of the classes aren't streamed due to technical difficulties.	6/17/2020 9:11 AM
33	The North End seems to be forgotten. What's new? Please bring more quality to the North End!	6/17/2020 8:45 AM
34	Rookery access needs to be explored. It is literally a hidden gem which could be a great resource for the community and visitors.	6/17/2020 7:18 AM
35	Many of the things on this list I had no clue about. The other activities on this list need to be updated and transformed into better effective spaces.	6/16/2020 10:29 PM
36	Please give the tennis courts back. It's ridiculous that have ALL been made into pickleball courts. We have a LOT of tennis players in the county that dont live in Laurel or osprey where they cant play. The existing courts in st Mary's are trash	6/16/2020 9:20 PM
37	PSA is a pathetic excuse for a monopoly on all childhood activities. The entire program needs to be scrubbed from the top down and reorganized. The amount of money expected to be able to participate and then the fields and properties not even being maintained is ridiculous!	6/16/2020 9:02 PM
38	Would love for Howard peeples park to be updated!! It is such a busy and vital park to our community. Also more areas to walk and ride bikes please	6/16/2020 8:55 PM
39	Youth soccer facilities need more attention and investment ASAP	6/16/2020 8:28 PM
40	The prorams at the rec center are to expensive. And unless they startbatbthe competitive level the do not learn any new. My daughter wasnin gymnastics for two year and did the same thing every week. They didn't even teacher her a back bend	6/16/2020 7:13 PM
41	More baseball and summer activites	6/16/2020 3:31 PM
42	The weightlifting and cardio areas should be expanded and maybe then there could be a real gym in Camden that isn't on Base. It's a good start but needs to grwo	6/16/2020 3:30 PM
43	I get it, small town. All leagues/activities myself and children have been involved in spell small town. Not sure if the Splost tax goes to any of this or not, but would be a great tool. This town is cheap so I understand. I have moved my children to Jax leagues and activities as they are better funded, and quite frankly better ran.	6/16/2020 2:41 PM
44	Would be interested in adult, non-competitive sports on Saturdays. I'd like to see programs for adults & children w/ special needs. Would like more info & maybe guided tours on blue way trails & bike & hiking trails. If we could have the St. Marys downtown pool open I think there would be enough aquatics facilities. I Love that pool! I Also LOVE our rec center: facility, equipment, staff & Awesome classes & instructors!!	6/16/2020 2:10 PM
45	I wish there were more shaded walking trails around kingsland / St Mary's area. The city recently cut down trees near Lake Wellington which was a shame because there are few places mothers can walk with their small children without being indirect sunlight during the summer months.	6/16/2020 1:59 PM
46	Baseball program is still a joke and a manipulated racket by the travel ball leagues. This needs	6/16/2020 1:58 PM

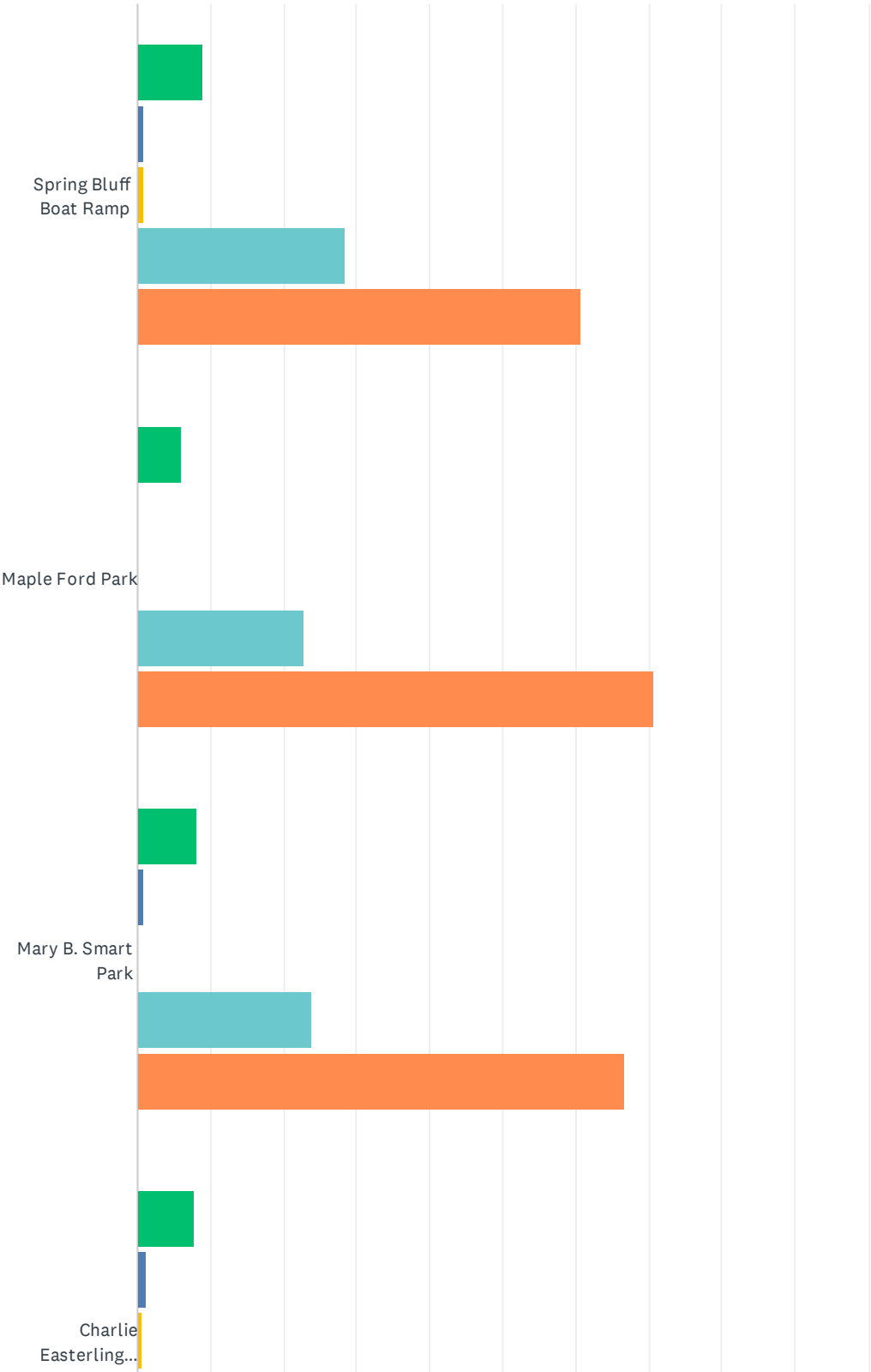
Camden PSA Parks and Recreation Master Plan Update Public Survey

to be addressed.

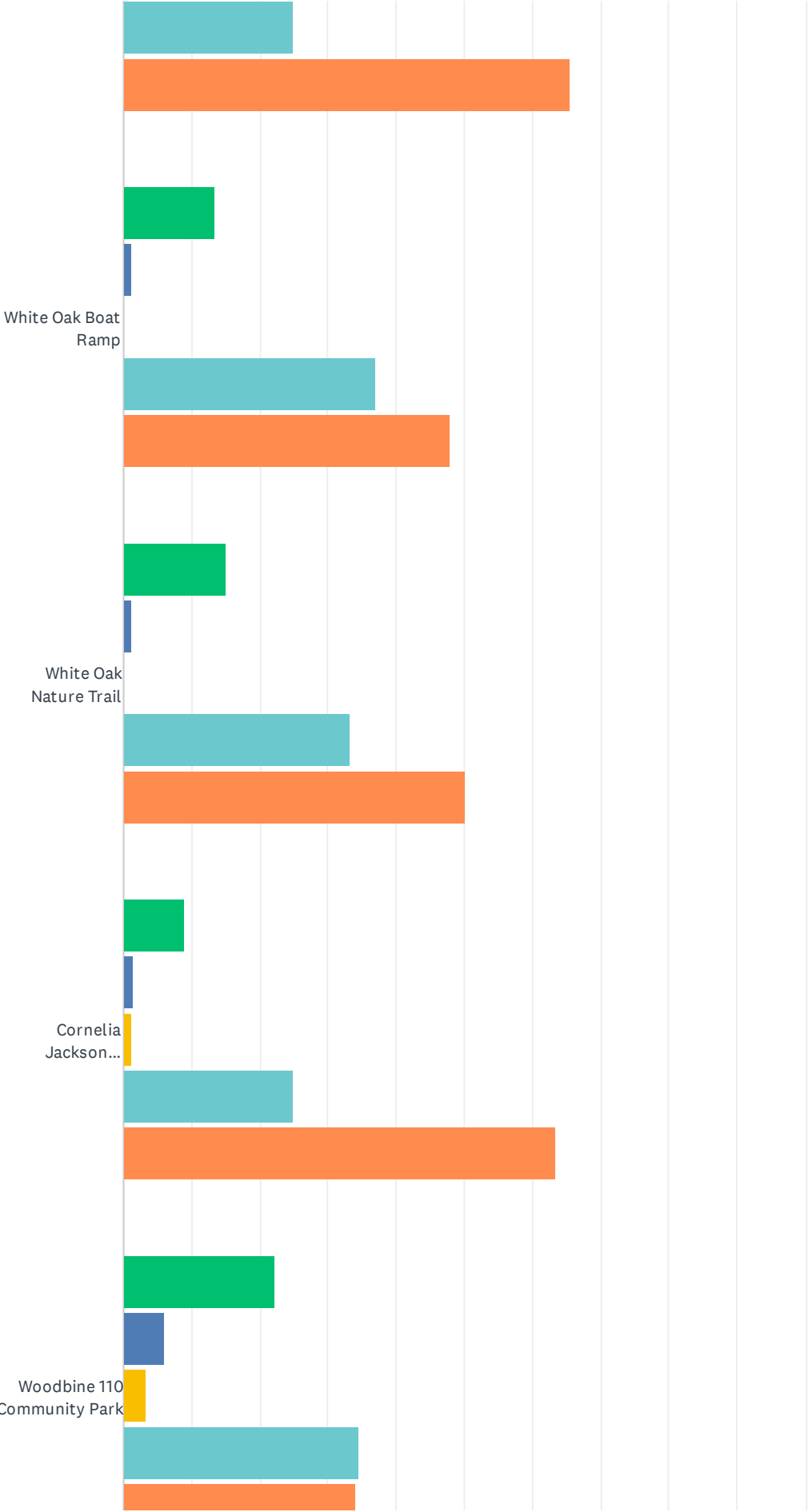
47	It's hard to know what is available - very little publicity or advertisements	6/16/2020 12:53 PM
48	To be honest I only filled this survey out for the rec center. It would be really nice to have some more equipment—specifically more ellipticals, another cable machine, and more lower free weights. There's only one set of 15lbs and 20pounds, which many people use, but there are several sets of heavier weights.	6/16/2020 12:47 PM
49	Add some new sports. Lacrosse, shuffleboard, field hockey	6/16/2020 8:00 AM
50	Gymnastics need an overhaul. Smalls improvements have been made. But more is in need!	6/15/2020 9:02 PM
51	Need newer gymnastics equipment. More coaching of coaches. Teams evenly distributed instead of stacked teams. More programs for teens.	6/15/2020 7:09 PM
52	Overcrowding in the gym during gymnastics and cheer. Need separate facilities or times.	6/15/2020 6:46 PM
53	There are absolutely no activities for teens. No recreational league sports, no teen center, nothing at all. Youth sports are all "daddy ball" with very corrupt officiating.	6/15/2020 3:56 PM
54	There should be year around wifi access at all parks and splash pads during the Summer months. The pool should be an indoor facility to allow swimming during all business hours.	6/15/2020 12:59 PM
55	If funds were available an indoor pool would be great. That way swim practice won't interfere with the community usage of the pool. It would also be nice if Woodbine had an updated park area that included a pool so people living on that end would not always have to travel to Kingsland or St. Mary's.	6/15/2020 12:38 PM
56	Tennis courts should not have been removed entirely from howard peeples park. There should have at least been one court left or half and half tennis and pickleball. That took away from community options and recreational activities. The more gardens and trails like the new trail at howard peeples park and satilla waterfront the better. However i recommend incorporating outdoor exercise bars and stations at the parks such as howard peeples park like pull up bars push up handlesand various parallel outdoor bars known as a calisthenics outdoor gym. This will promote exercise and greatly benefit the community	6/15/2020 9:27 AM

Q3 For each of the parks, facilities and trails listed below, please indicate how often you, or members of your household, have visited in the last 12 months.

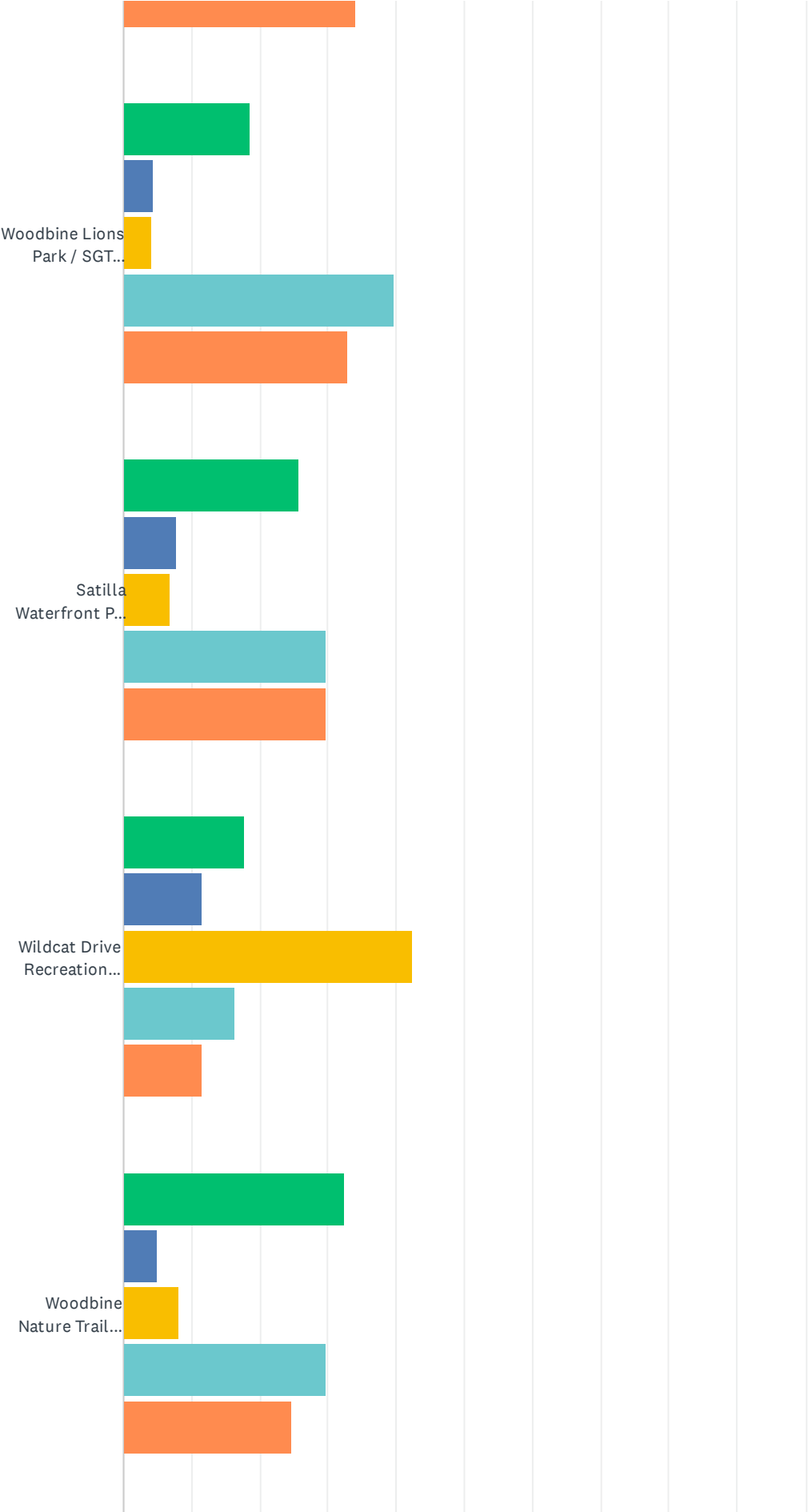
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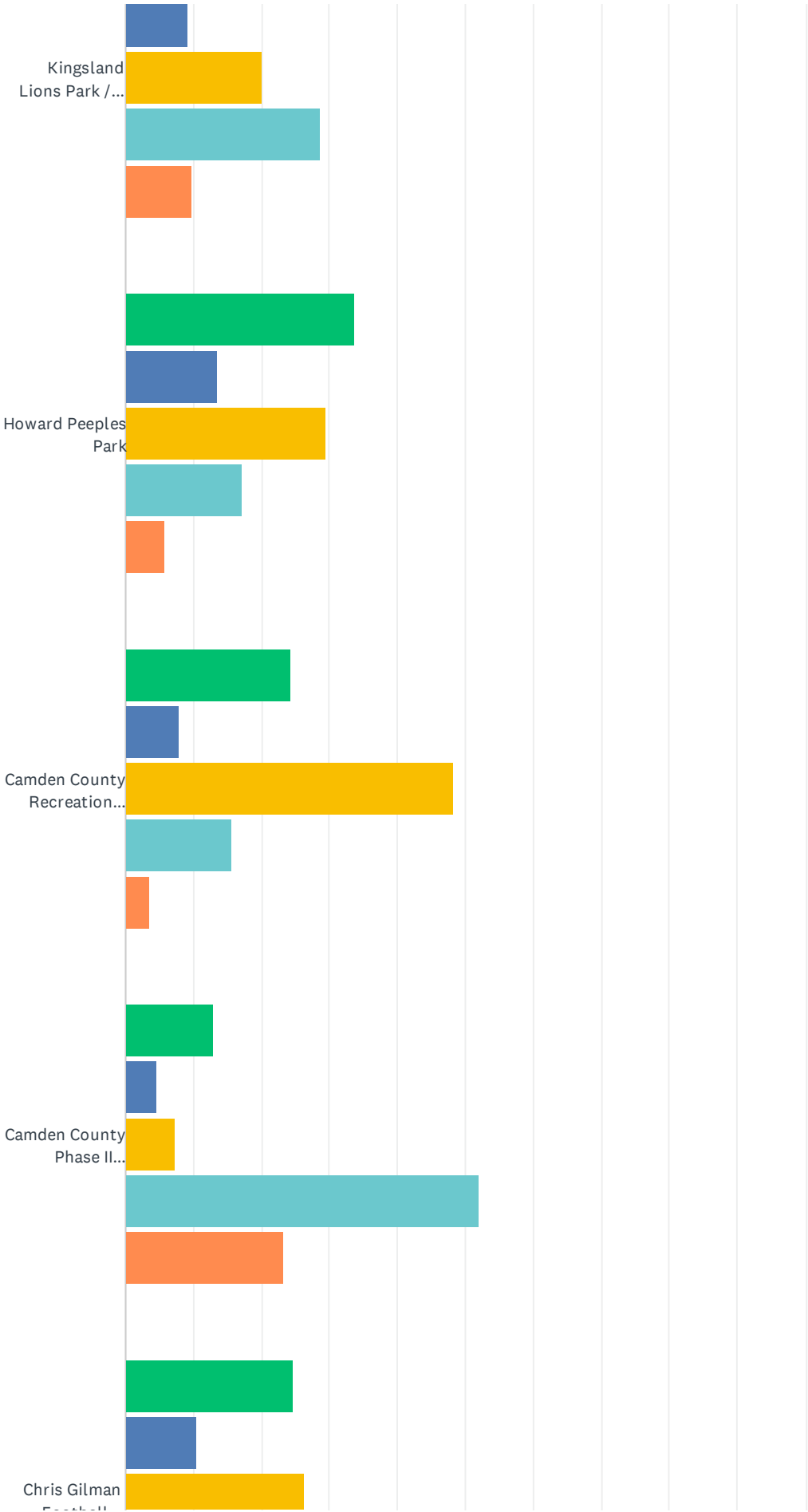
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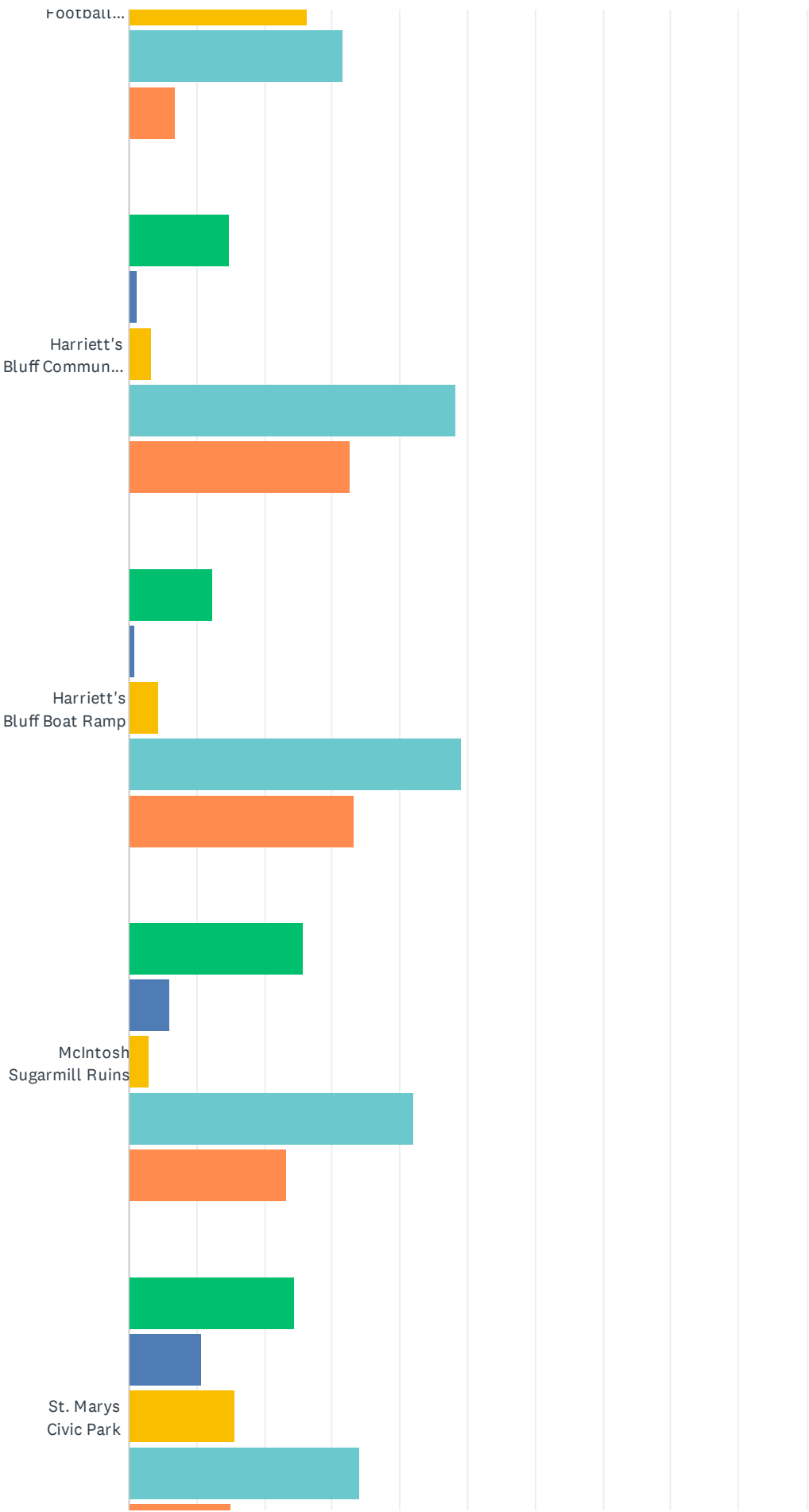
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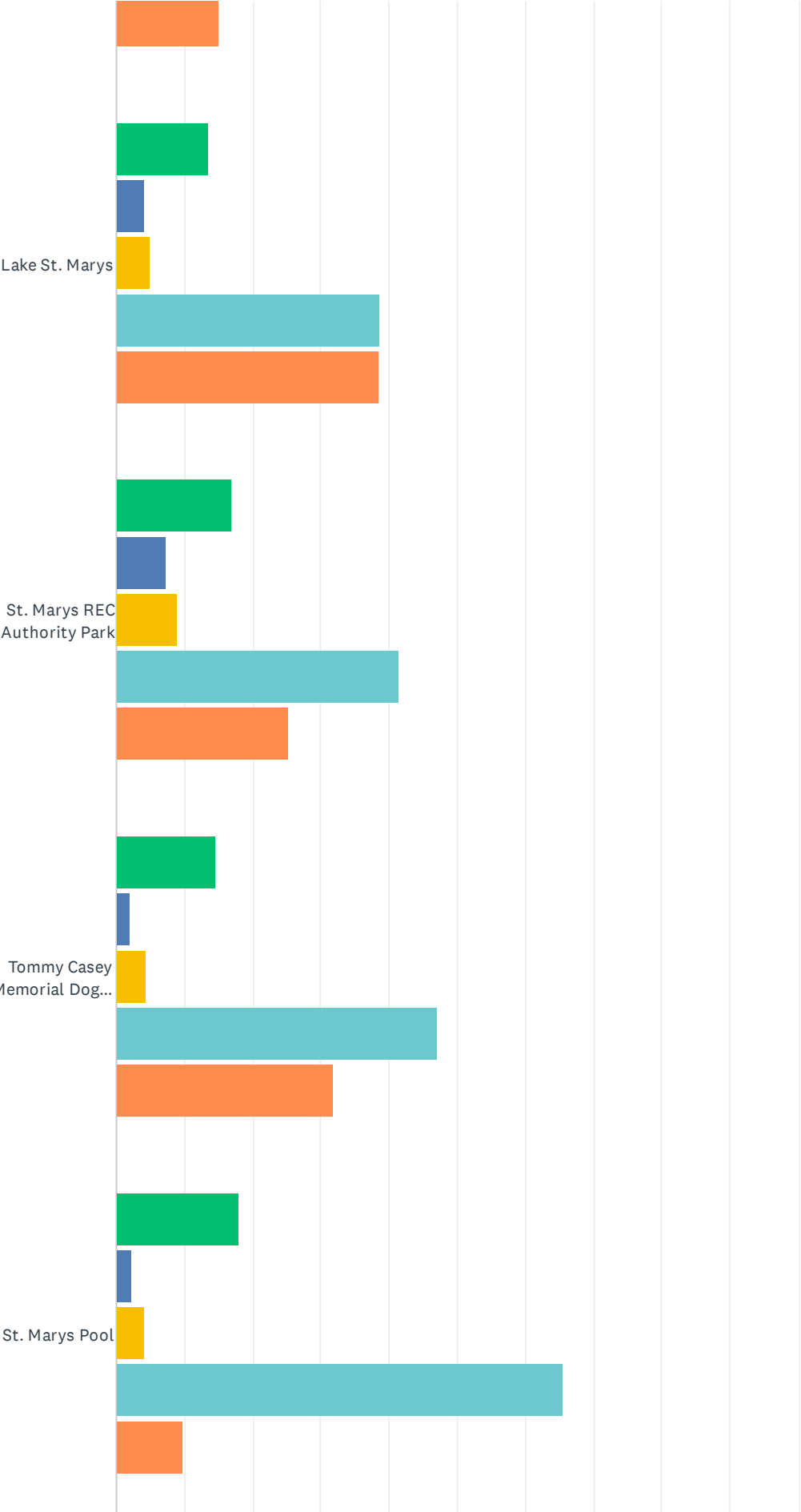
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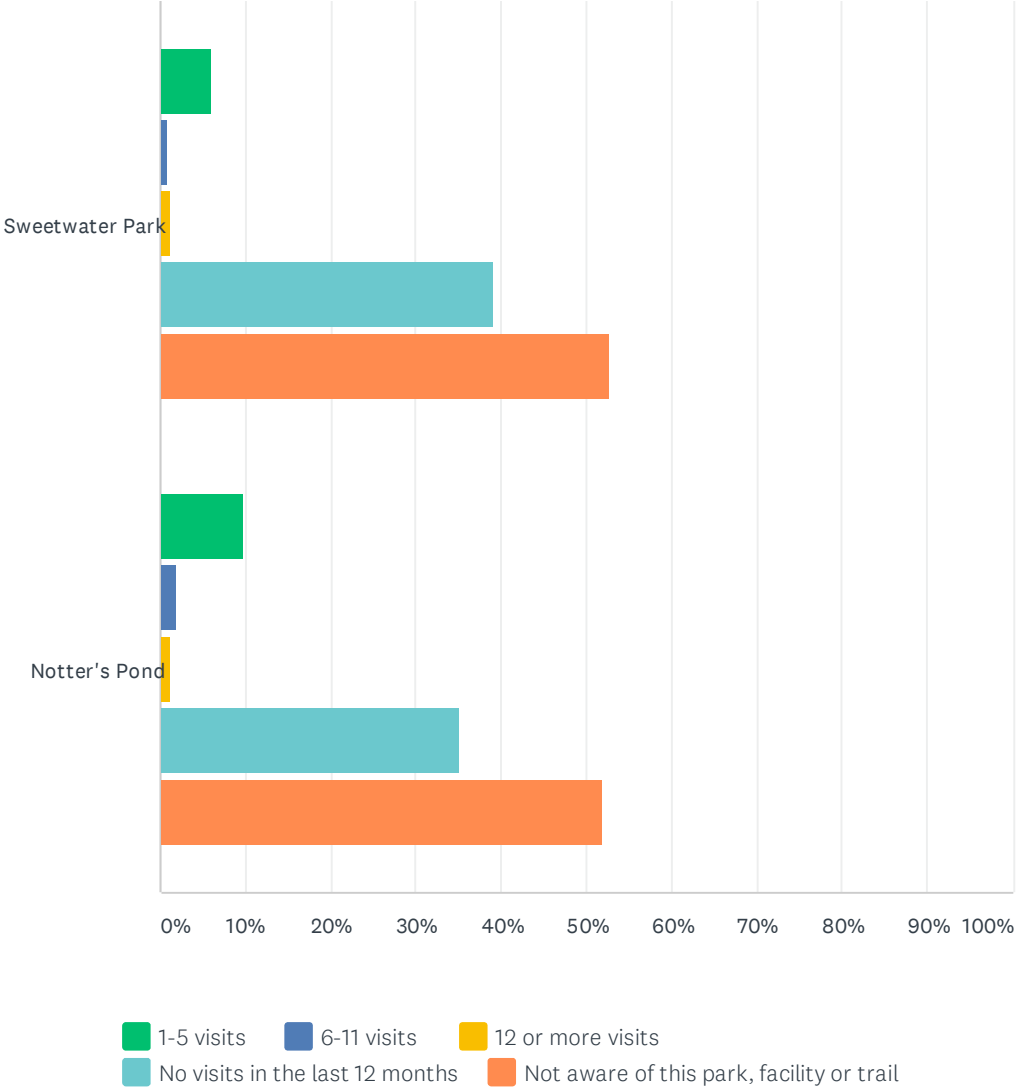
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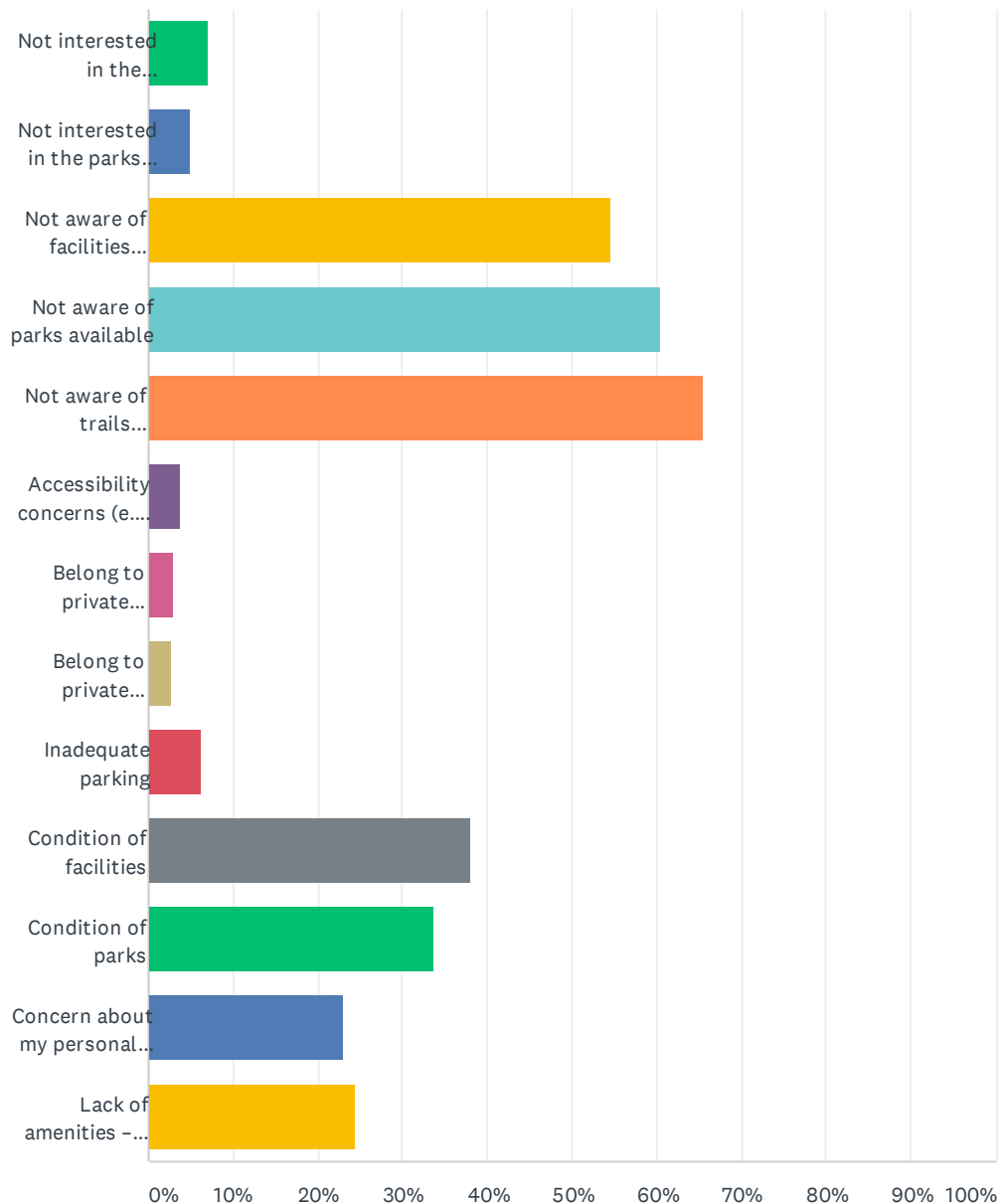
	1-5 VISITS	6-11 VISITS	12 OR MORE VISITS	NO VISITS IN THE LAST 12 MONTHS	NOT AWARE OF THIS PARK, FACILITY OR TRAIL	TOTAL
Spring Bluff Boat Ramp	9.01% 30	0.90% 3	0.90% 3	28.53% 95	60.66% 202	333
Maple Ford Park	5.99% 20	0.30% 1	0.30% 1	22.75% 76	70.66% 236	334
Mary B. Smart Park	8.16% 27	0.91% 3	0.30% 1	23.87% 79	66.77% 221	331
Charlie Easterling Memorial Park	7.78% 26	1.20% 4	0.60% 2	24.85% 83	65.57% 219	334
White Oak Boat Ramp	13.47% 45	1.20% 4	0.30% 1	37.13% 124	47.90% 160	334
White Oak Nature Trail	14.97% 50	1.20% 4	0.30% 1	33.23% 111	50.30% 168	334
Cornelia Jackson Memorial Park	8.98% 30	1.50% 5	1.20% 4	24.85% 83	63.47% 212	334
Woodbine 110 Community Park	22.16% 74	5.99% 20	3.29% 11	34.43% 115	34.13% 114	334
Woodbine Lions Park / SGT Kevin Barber Memorial Dog Park	18.56% 62	4.49% 15	4.19% 14	39.82% 133	32.93% 110	334
Satilla Waterfront Park and Boat Ramp	25.83% 86	7.81% 26	6.91% 23	29.73% 99	29.73% 99	333
Wildcat Drive Recreation Complex	17.86% 60	11.61% 39	42.56% 143	16.37% 55	11.61% 39	336
Woodbine Nature Trail and River Walk	32.43% 108	5.11% 17	8.11% 27	29.73% 99	24.62% 82	333
Browntown Wilderness Park	10.81% 36	1.50% 5	2.10% 7	34.53% 115	51.05% 170	333
CCPSA Soccer Complex	11.11% 37	5.41% 18	19.52% 65	48.35% 161	15.62% 52	333
Temple Landing Boat Ramp	5.97% 20	2.09% 7	1.79% 6	40.00% 134	50.15% 168	335
Little Catfish Creek Park	13.51% 45	1.20% 4	0.90% 3	42.04% 140	42.34% 141	333
Kingsland Lions Park / Miracle Field	32.24% 108	9.25% 31	20.00% 67	28.66% 96	9.85% 33	335
Howard Peeples Park	33.73% 114	13.61% 46	29.59% 100	17.16% 58	5.92% 20	338
Camden County Recreation Center	24.33% 82	8.01% 27	48.37% 163	15.73% 53	3.56% 12	337
Camden County Phase II Baseball Complex	12.95% 43	4.52% 15	7.23% 24	52.11% 173	23.19% 77	332
Chris Gilman Football Stadium and Track	24.78% 83	10.45% 35	26.27% 88	31.64% 106	6.87% 23	335
Harriett's Bluff Community Park	14.79% 50	1.18% 4	3.25% 11	48.22% 163	32.54% 110	338
Harriett's Bluff Boat Ramp	12.28% 41	0.90% 3	4.49% 15	49.10% 164	33.23% 111	334

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McIntosh Sugarmill Ruins	25.83% 86	6.01% 20	3.00% 10	42.04% 140	23.12% 77	333
St. Marys Civic Park	24.47% 81	10.57% 35	15.71% 52	34.14% 113	15.11% 50	331
Lake St. Marys	13.51% 45	4.20% 14	5.11% 17	38.74% 129	38.44% 128	333
St. Marys REC Authority Park	16.92% 56	7.25% 24	9.06% 30	41.39% 137	25.38% 84	331
Tommy Casey Memorial Dog Park	14.67% 49	2.10% 7	4.49% 15	47.01% 157	31.74% 106	334
St. Marys Pool	17.96% 60	2.40% 8	4.19% 14	65.57% 219	9.88% 33	334
Sweetwater Park	5.99% 20	0.90% 3	1.20% 4	39.22% 131	52.69% 176	334
Notter's Pond	9.91% 33	1.80% 6	1.20% 4	35.14% 117	51.95% 173	333

Q4 Camden PSA parks, facilities, and trails may not be utilized because of some concerns, barriers or other factors. Which, if any, of the following, prevents you or members of your household from using Camden PSA owned and managed parks, facilities and trails? Please check all that apply.

Answered: 299 Skipped: 123



Camden PSA Parks and Recreation Master Plan Update Public Survey

ANSWER CHOICES	RESPONSES	
Not interested in the facilities available	7.02%	21
Not interested in the parks available	5.02%	15
Not aware of facilities available	54.52%	163
Not aware of parks available	60.54%	181
Not aware of trails available	65.55%	196
Accessibility concerns (e.g., pool lifts)	3.68%	11
Belong to private organization that meets my park needs	3.01%	9
Belong to private organization that meets my facility needs	2.68%	8
Inadequate parking	6.35%	19
Condition of facilities	38.13%	114
Condition of parks	33.78%	101
Concern about my personal safety at facilities and parks (e.g., crime, off-leash dogs, unsafe equipment)	23.08%	69
Lack of amenities – please explain	24.41%	73
Total Respondents: 299		

Camden PSA Parks and Recreation Master Plan Update Public Survey

#	LACK OF AMENITIES – PLEASE EXPLAIN	DATE
1	All need more consistent patrolling	7/10/2020 1:37 AM
2	Poor field conditions at all parks and restrooms are not open for public use	7/9/2020 2:36 PM
3	Camden PSA parks are all car centric . We need each park to be connected to neighborhoods by way of a greenway or trail. Connectivity is vital. Cars and Parking should not be the priority. People and Parks. https://www.tpl.org/city/kingsland-georgia	7/7/2020 9:36 AM
4	Bathroom are locked or no soap	7/6/2020 3:49 PM
5	At lions park the bathrooms are always locked. We also have to go when no one is there because people playing basketball yell and cuss the whole time they're there. Sometimes parents sit in the car and let their kids play and leave other people to deal with their kids. Mine are ages 2,5&7 and I had to get onto a couple of kids maybe a few years older for using vulgar profanity in front of my children. At Howard Peeples, during baseball season there is absolutely not enough parking spaces.	7/6/2020 1:39 AM
6	Bathrooms are closed. My small child has to go frequently.	7/5/2020 9:41 PM
7	I'd love a street hockey court.	7/3/2020 9:42 PM
8	Any walk/bike trails and playgrounds listed that we have not visited is because I have yet to be able to find the location or we've heard it's not suitable for play due to maintenance issues so we simply haven't visited.	6/29/2020 4:02 PM
9	look at the quality of the baseball/football fields. horrible-go to any surrounding county and compare our quality of fields vs their.	6/29/2020 3:48 PM
10	Need: 1. Shooting range/firearms safety programs; and 2. Indoor year round lap pool facility.	6/29/2020 10:35 AM
11	Pool time! The temp is in the 90's every day and no swimming without full membership. Neighboring counties have day passes. We need new management or a YMCA for aquatics so working adults can have swim time at a reasonable price. I pay property taxes and am tired of getting screwed by the PSA.	6/29/2020 10:02 AM
12	Bathrooms	6/28/2020 11:57 AM
13	Need to be published and advertising about everything in the county for the public to use. Inside pool needed, more tracks for walking, exercise room update and many more things needed	6/27/2020 2:38 PM
14		
15	Time.	6/26/2020 5:50 AM
16	We have been using the baseball fields to keep our kids practicing baseball. The weeds are so bad the balls pop up and hit our kids. Also the restrooms should be maintained.	6/25/2020 9:07 PM
17	I use the state park amenities every week... trails, exercise equipment. I would use PSA facilities if they were comparable & convenient (I know that Woodbine has comparable trails but I am not going to drive to the north end to use)	6/25/2020 3:10 PM
18	Some parks only have a slide or 1 small thing so it's not fun	6/24/2020 1:57 PM
19	I almost didn't do this survey. The last time i was asked and expressed my needs I was told ok I'll pass that on and nothing happened. I have other problems that I will not express here because it wouldn't do any good. Transportation is also a problem for the elderly who can't afford 3 dollars one way.	6/23/2020 8:36 PM
20	Joey has ran off the two programs I used for my children	6/22/2020 9:00 PM
21	The skatepark is one of our favorites but has continued to be locked. The st. Marys rec park could use some TLC. It is lacking in equipment and cleanliness.	6/22/2020 7:20 AM
22	Another pool to be used by summer guests. Or the pool to be opened to summer passes with an outdoor entrance to the pool to verify pool only membership.	6/21/2020 10:28 PM
23	Bathroom sweet water,	6/20/2020 7:38 PM
24	You offer nothing	6/20/2020 6:18 PM

Camden PSA Parks and Recreation Master Plan Update Public Survey

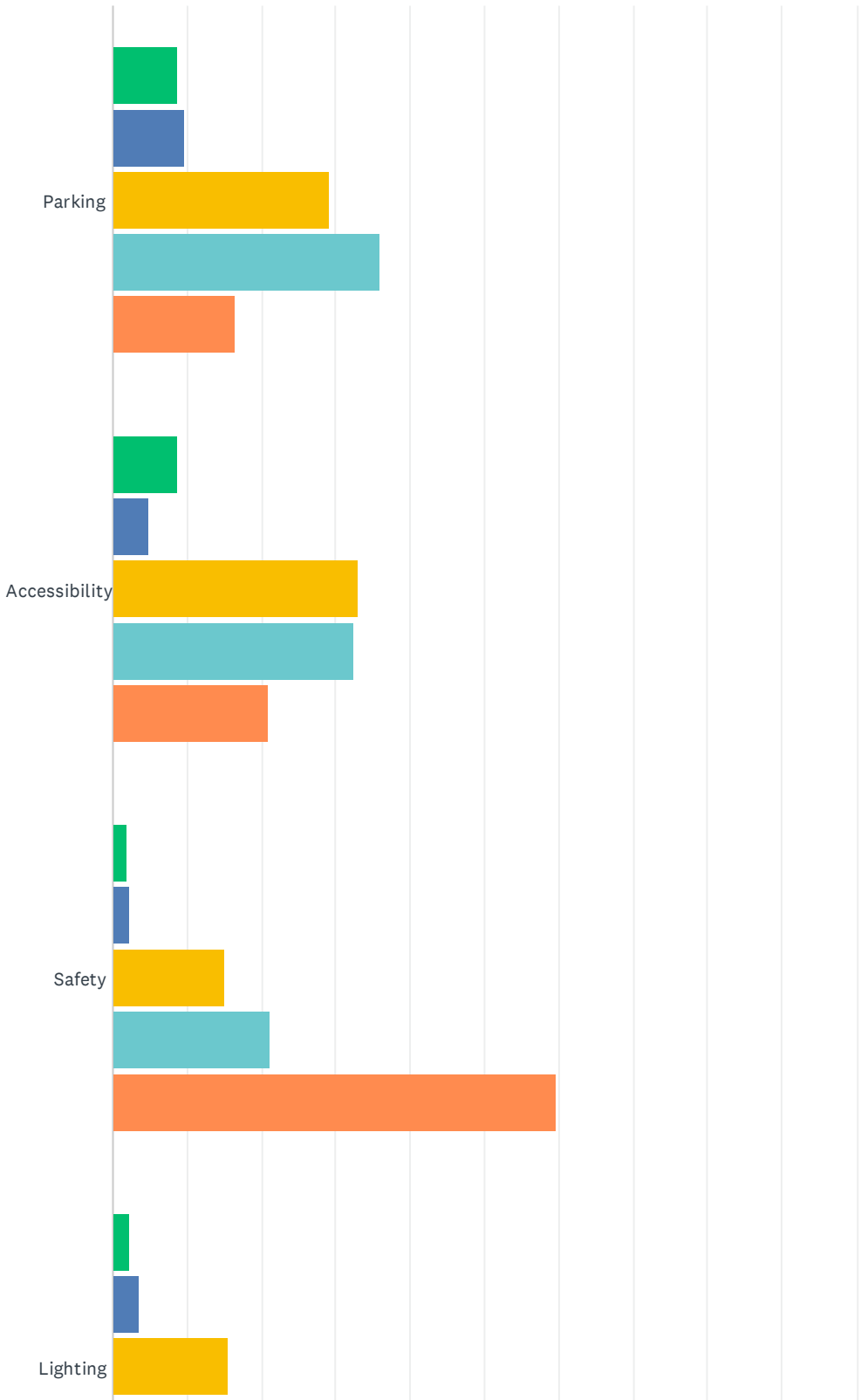
25	I have searched for parks, why is none of this information readily available??	6/20/2020 3:08 PM
26	.	6/20/2020 8:31 AM
27	Bathrooms	6/19/2020 2:20 PM
28	No public RR at St Marys civic park	6/19/2020 1:37 PM
29	Not used because I don't live in those areas.	6/19/2020 11:34 AM
30	City pool should never have removed diving board or slide.	6/19/2020 7:01 AM
31	Not very handicapped grieny in anything you are all about football	6/18/2020 11:07 AM
32	We use to go to st marys pool but that was closed down last year for maintenance and I don't believe it opened back up.	6/18/2020 10:11 AM
33	Off-leash dogs	6/18/2020 10:10 AM
34	The PSA locker room is dated there is No sauna or hot tub like the YMCA , but there sure is a waste of Taxpayer dollars at the PSA with NO budget or audit oversight by design . Got to take care of the Good old Boys of Camden at Taxpayer Expense of course.	6/18/2020 7:42 AM
35	Most of the parks I have visited in Camden are not beautiful. Withholding the St Marys waterfront park, they are actually ugly. We desperately needed landscape architect with vision and creativity. Parks should be places that create wonder and an appetite to learn and explore. They should captivate the imagination and engage the mind. I believe the return on investment would be profound.	6/18/2020 6:55 AM
36	lack of concern for the park amenities, grass gets cut, trash collected little more, facilities are kept locked, no security	6/18/2020 6:43 AM
37	I would love to see improvement/addition to the weightlifting room/overall gym situation	6/17/2020 11:06 PM
38	Bathrooms always dirty with no toilet paper or locked. Sinks don't work and no hand soap	6/17/2020 8:50 PM
39	They suck worst psa	6/17/2020 6:58 PM
40	While at baseball at the Saint Mary's field the restrooms were locked. The ball facilities at the kingsland ball field were disgusting.	6/17/2020 5:58 PM
41	Many of the parks on the north end I've never heard of. My children play softball, baseball, football and have in the past played soccer. My husband and I also participate in adult sports when available.	6/17/2020 1:07 PM
42	Many things are not in the best condition.	6/17/2020 8:52 AM
43	Trails not long enough for cycling	6/17/2020 8:33 AM
44	I would like to see the St Marys pool open before Memorial Day and stay open past Labor Day.	6/17/2020 7:23 AM
45	Batting cages at Lions are in terrible condition. The floor is muddy and rutted instead paved and the netting is falling down everywhere.	6/16/2020 10:59 PM
46	...	6/16/2020 10:40 PM
47	Needs more handicap packing	6/16/2020 10:28 PM
48	Harrietts bluff park has no restrooms available	6/16/2020 9:49 PM
49	No tennis courts or walking trails. paved skate trails. We used to love roller blaring but there really isnt anywhere to do it. Lived here 14 yrs and never even heard of over half of these places	6/16/2020 9:25 PM
50	No restroom	6/16/2020 9:09 PM
51	Restrooms always locked	6/16/2020 9:05 PM
52	Bathrooms are always locked. No water fountains.	6/16/2020 8:55 PM
53	Horrible bathroom conditions	6/16/2020 7:27 PM
54	The rsteooms are always closed	6/16/2020 7:16 PM
55	Walking, running, and biking trails are high on my priority list!	6/16/2020 6:12 PM

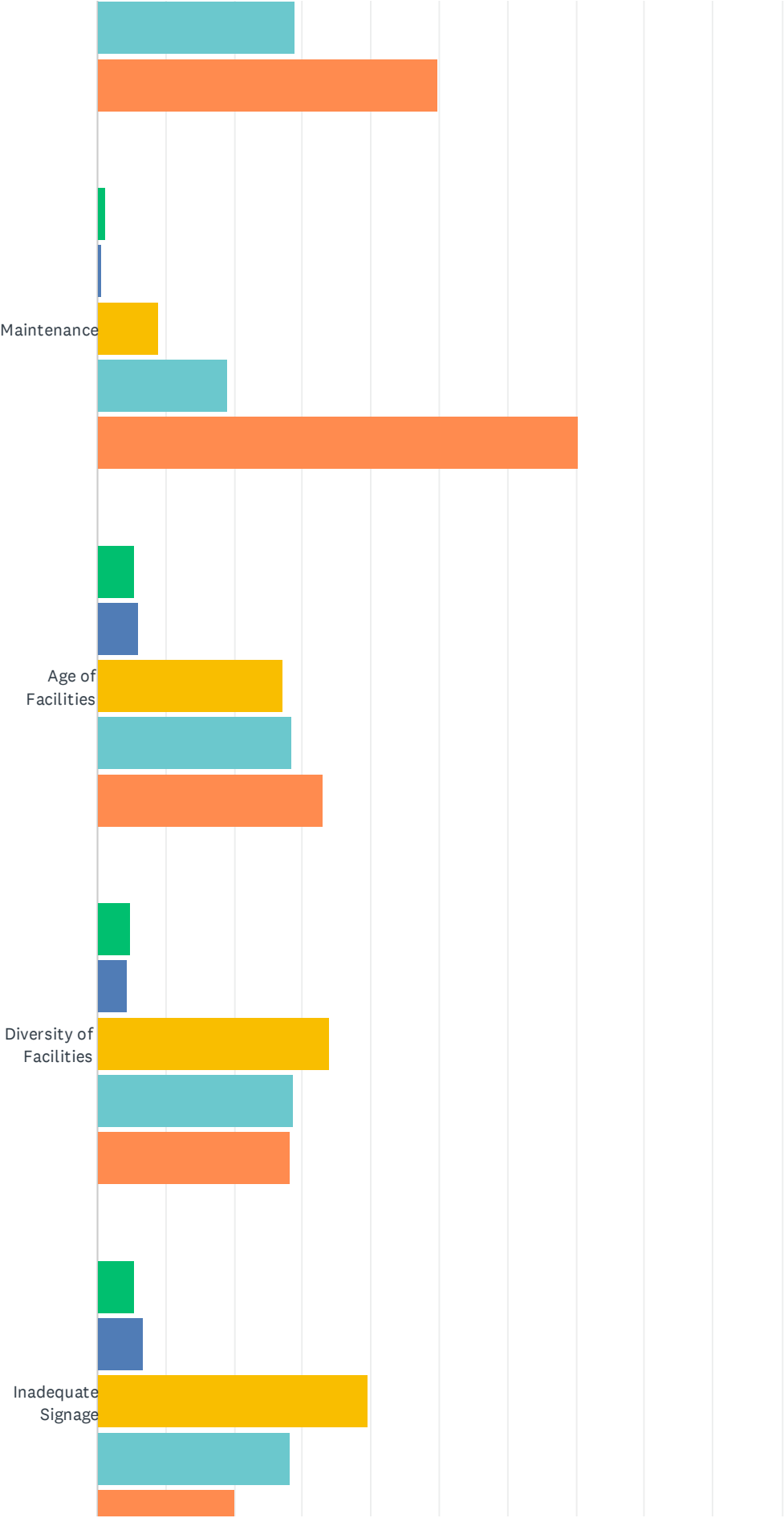
Camden PSA Parks and Recreation Master Plan Update Public Survey

56	The parks that are in use are poorly maintained.	6/16/2020 3:44 PM
57	M	6/16/2020 3:38 PM
58	Oh well kept; or not a lot of amenities	6/16/2020 3:12 PM
59	Safety nets at ALL baseball fields for pop flies	6/16/2020 2:52 PM
60	Tommy Casey Memorial Dog Park is Not maintained, cleaned, cared for. I often use the one on the Base, because of this. :(6/16/2020 2:13 PM
61	Bathrooms not available during visits	6/16/2020 2:06 PM
62	Bathroom facilities at parks are usually dirty and unkempt. Park equipment gets extremely hot during the summer and burns the skin. In Florida most parks have big canopies over the park to provide shade and cooling. Also in Florida they have artificial turf/grass vs. mulch, sand or dirt.	6/16/2020 2:04 PM
63	Tennis courts, clean bathrooms.	6/16/2020 1:58 PM
64	The facilities are filthy and bathrooms are not safe for children use.	6/16/2020 1:52 PM
65	I like to walk at the Kingsland Lions park but do not feel safe there	6/16/2020 12:43 PM
66	I honestly had no idea you had so many parks, ponds, and trails! You need to advertise more in the community and military community, so we can all start using these more. You are evidently an untapped resource as I've heard people constantly ask what to do in this area, or what parks they can go to, and nobody mentions 90% of those! In addition, our cub scouts could easily enjoy your paths/hiking trails, but we didn't know about them. Please advertise more so we as a community can start utilizing what's in town and not driving 1 hour away to go to other facilities.	6/16/2020 12:10 PM
67	Parks near the aquatic center need additional mulch around play areas. Ideally, these areas would be upgraded with padded ground, better and safer play sets. We need more and better soccer fields so that multiple teams are not having to share small field space. We need lighting on those PSA soccer fields so that practices and games could be held after dark. That would alleviate some of the crowding.	6/16/2020 10:35 AM
68	Wheelchair access to parks and restrooms.	6/15/2020 8:29 PM
69	Parks are vandalized or used for drug activity. Many of them like the one on Harriet's bluff and the one on 17 are unsafe and frequently used as a place to get high.	6/15/2020 4:00 PM
70	St Marys pool is in complete disrepair and cant be utilized	6/15/2020 3:04 PM
71	No wifi No splash pads Boring play equipment Lack of shade No flea/tick control (dog park) Boring play equipment (dog park)	6/15/2020 1:13 PM
72	The Rec center needs to have a workout room that ages 10 and up can use with parents. There are no training camps for youth or adults to try new sports or hone in skills without committing to a season.	6/15/2020 12:08 PM
73	Not enough workout stations no tennis courts not enough adult league options	6/15/2020 9:38 AM

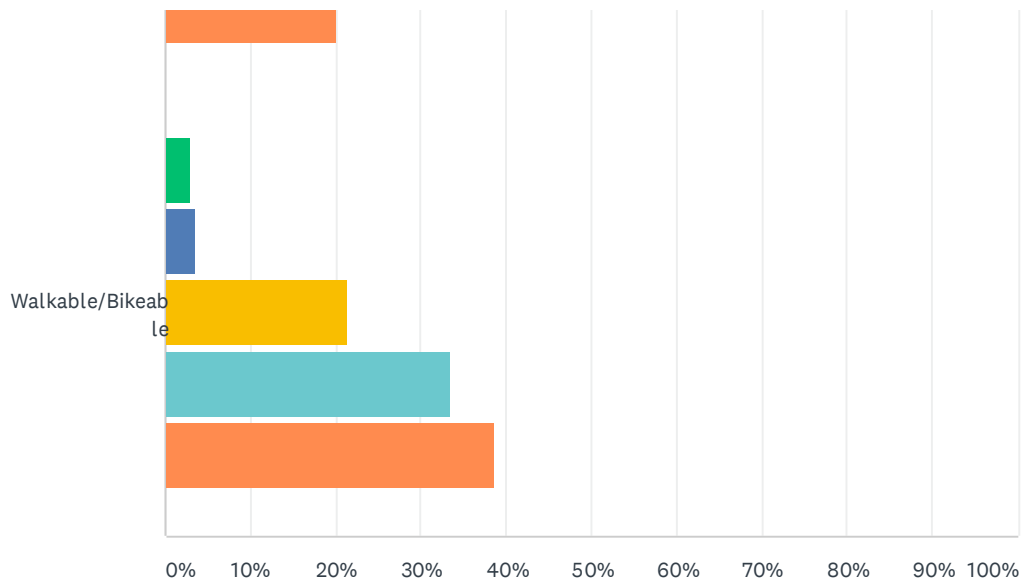
Q5 What are your top concerns about Camden PSA's existing parks? How important is it to you that each of these be incorporated into the PSA's capital improvement program?

Answered: 341 Skipped: 81





Camden PSA Parks and Recreation Master Plan Update Public Survey

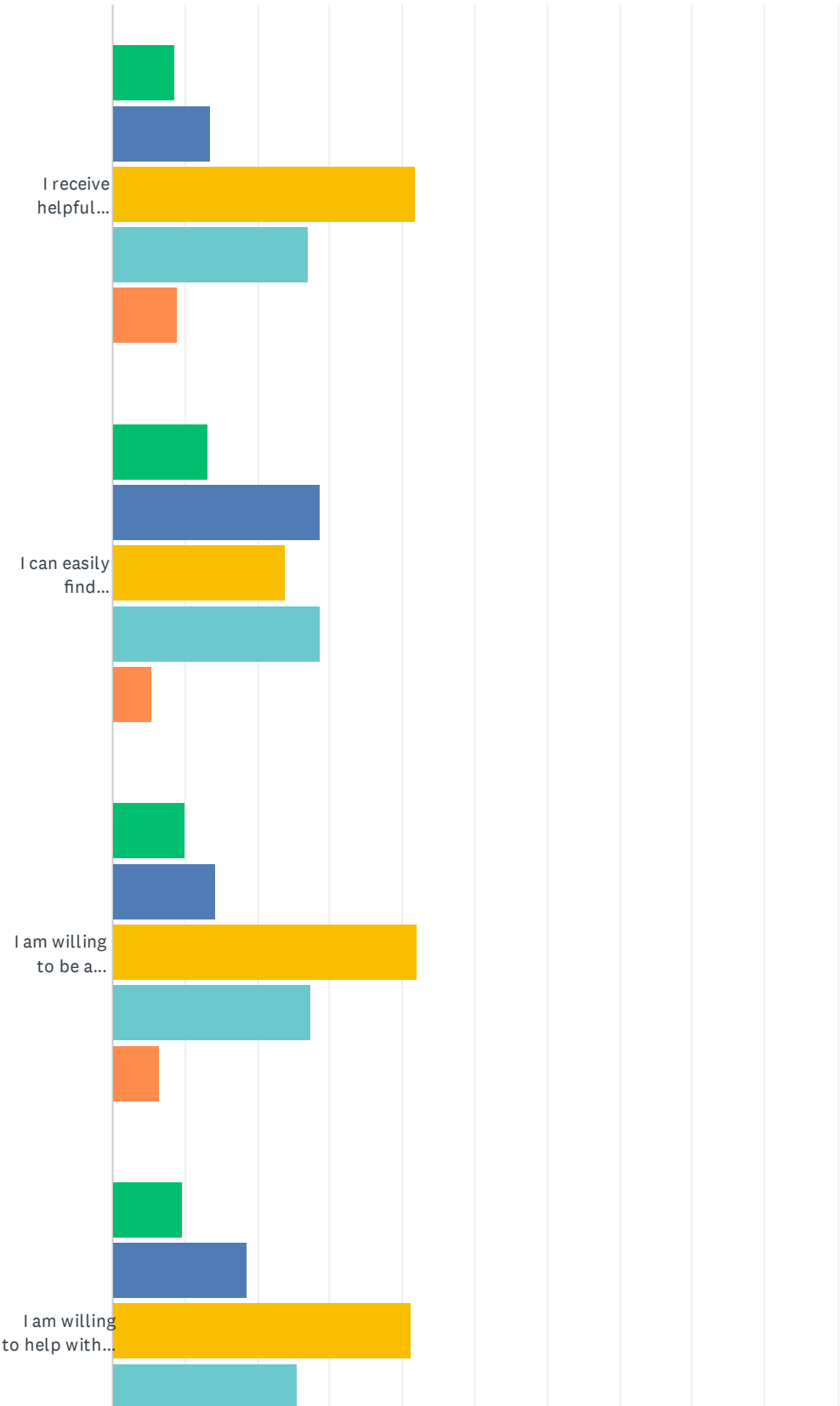


■ 1 (Not at all important)
 ■ 2 (Relatively unimportant)
 ■ 3 (Neutral/No opinion)
 ■ 4 (Relatively important)
 ■ 5 (Extremely important)

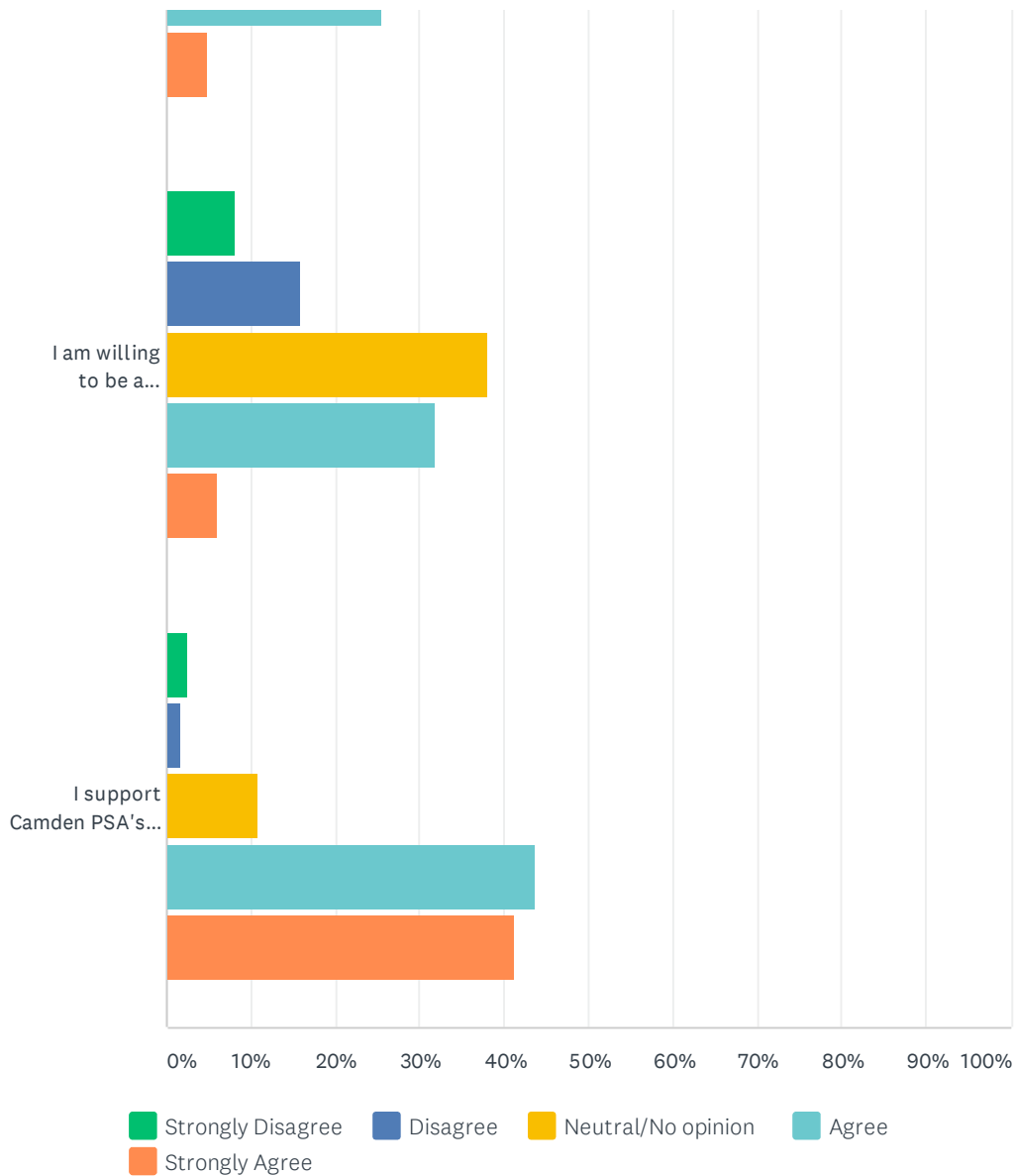
	1 (NOT AT ALL IMPORTANT)	2 (RELATIVELY UNIMPORTANT)	3 (NEUTRAL/NO OPINION)	4 (RELATIVELY IMPORTANT)	5 (EXTREMELY IMPORTANT)	TOTAL	WEIGHTED AVERAGE
Parking	8.71% 29	9.61% 32	29.13% 97	36.04% 120	16.52% 55	333	3.42
Accessibility	8.79% 29	4.85% 16	33.03% 109	32.42% 107	20.91% 69	330	3.52
Safety	1.78% 6	2.37% 8	15.13% 51	21.07% 71	59.64% 201	337	4.34
Lighting	2.38% 8	3.57% 12	15.48% 52	28.87% 97	49.70% 167	336	4.20
Maintenance	1.19% 4	0.59% 2	8.90% 30	18.99% 64	70.33% 237	337	4.57
Age of Facilities	5.37% 18	5.97% 20	27.16% 91	28.36% 95	33.13% 111	335	3.78
Diversity of Facilities	4.79% 16	4.49% 15	33.83% 113	28.74% 96	28.14% 94	334	3.71
Inadequate Signage	5.42% 18	6.63% 22	39.46% 131	28.31% 94	20.18% 67	332	3.51
Walkable/Bikeable	2.99% 10	3.59% 12	21.26% 71	33.53% 112	38.62% 129	334	4.01

Q6 Please indicate your level of agreement/disagreement with each of the following statements for Camden PSA parks and recreation.

Answered: 312 Skipped: 110



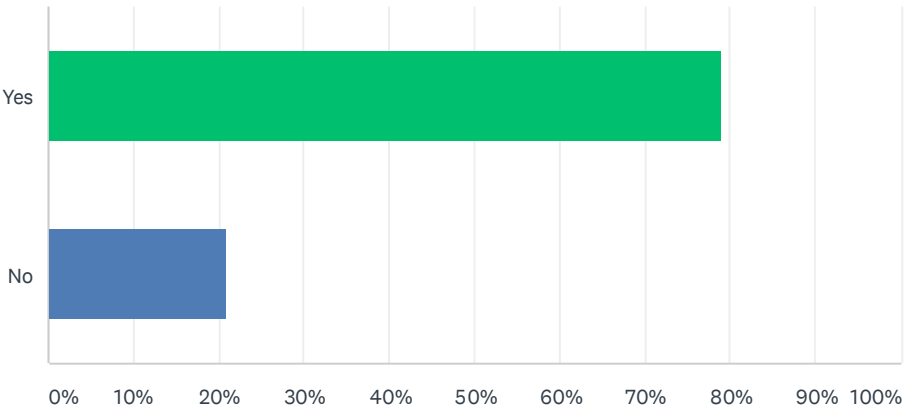
Camden PSA Parks and Recreation Master Plan Update Public Survey



	STRONGLY DISAGREE	DISAGREE	NEUTRAL/NO OPINION	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
I receive helpful assistance from the parks and facilities staff.	8.68% 27	13.50% 42	41.80% 130	27.01% 84	9.00% 28	311	3.14
I can easily find information (e.g., hours availability, reservations) about facilities and parks.	13.23% 41	28.71% 89	23.87% 74	28.71% 89	5.48% 17	310	2.85
I am willing to be a volunteer to improve existing and future facilities and parks.	9.97% 31	14.15% 44	42.12% 131	27.33% 85	6.43% 20	311	3.06
I am willing to help with fundraisers for existing and future facilities and parks.	9.68% 30	18.71% 58	41.29% 128	25.48% 79	4.84% 15	310	2.97
I am willing to be a volunteer for programs and special events.	8.12% 25	15.91% 49	37.99% 117	31.82% 98	6.17% 19	308	3.12
I support Camden PSA's effort to improve Camden's parks, facilities and trails over time as funding options become available.	2.57% 8	1.61% 5	10.93% 34	43.73% 136	41.16% 128	311	4.19

Q7 Do you travel outside Camden County to use parks, facilities, and trails to meet your family, club, social, life event, cultural enrichment, and/or recreational needs?

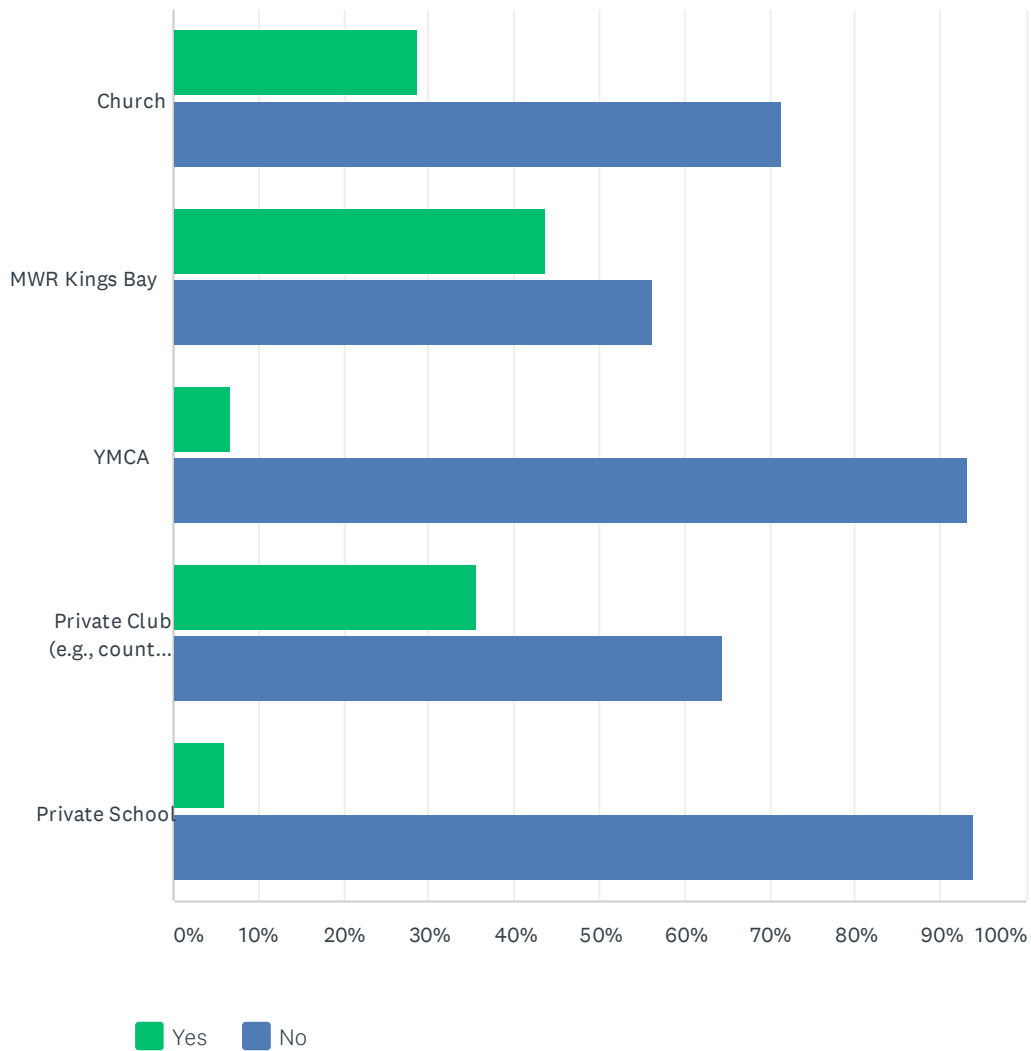
Answered: 312 Skipped: 110



ANSWER CHOICES	RESPONSES	
Yes	79.17%	247
No	20.83%	65
TOTAL		312

Q8 Do you use recreation facilities offered by a church, the military or other private provider?

Answered: 312 Skipped: 110



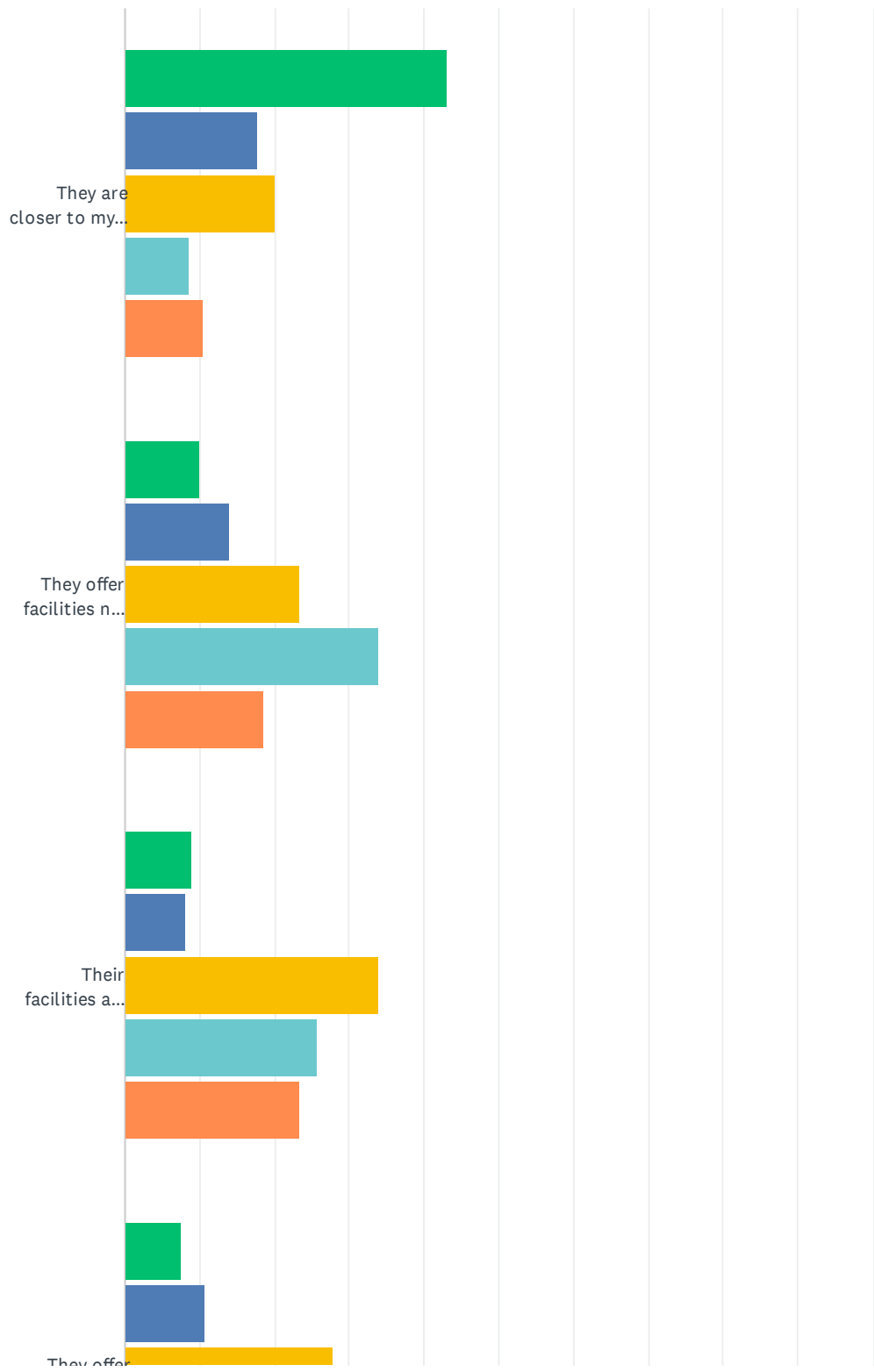
	YES	NO	TOTAL	WEIGHTED AVERAGE
Church	28.71% 87	71.29% 216	303	1.71
MWR Kings Bay	43.65% 134	56.35% 173	307	1.56
YMCA	6.73% 20	93.27% 277	297	1.93
Private Club (e.g., country club, health club, gym, or exercise studio)	35.50% 109	64.50% 198	307	1.64
Private School	6.06% 18	93.94% 279	297	1.94

Camden PSA Parks and Recreation Master Plan Update Public Survey

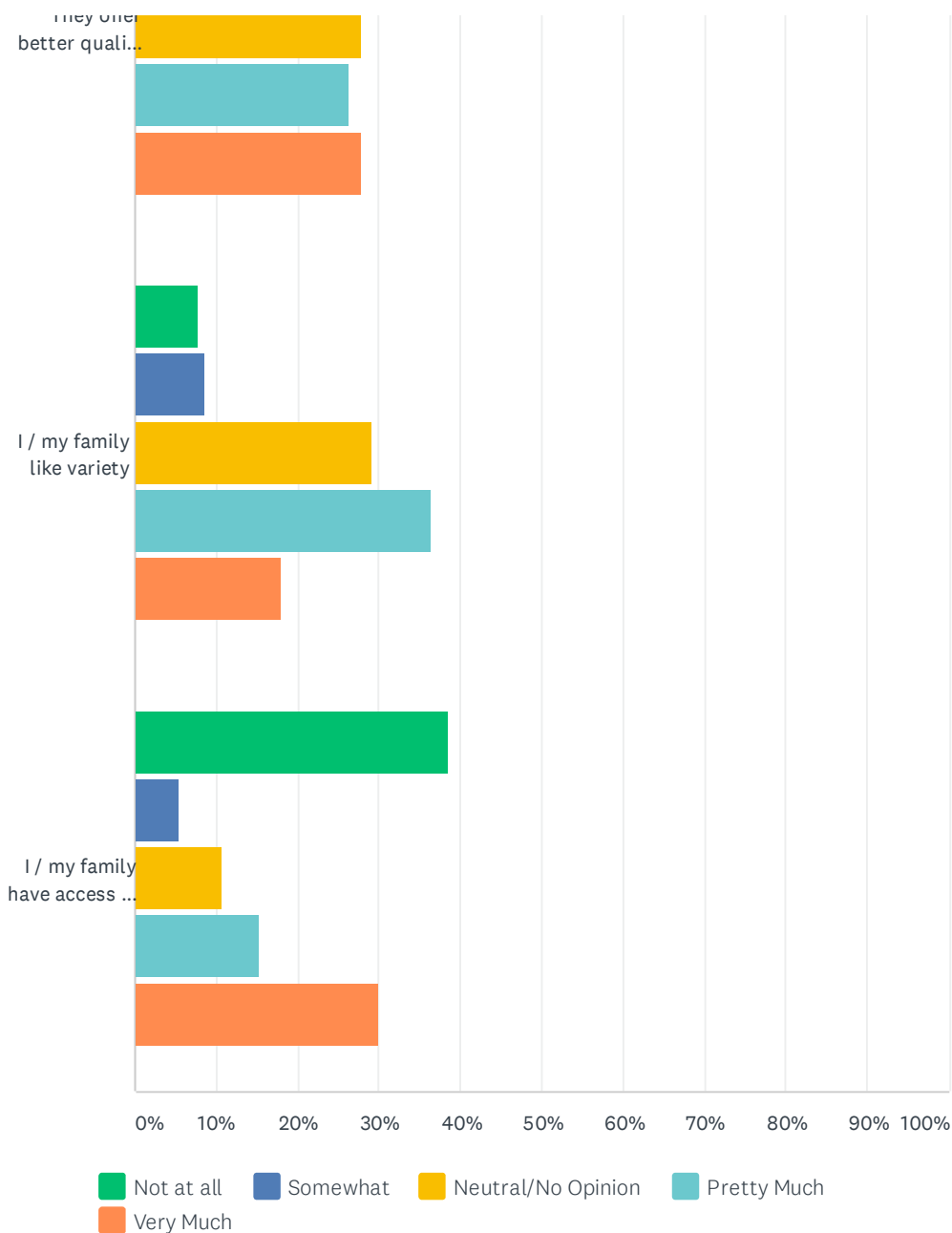
#	OTHER (PLEASE SPECIFY)	DATE
1	Crooked River State Park	7/3/2020 9:43 PM
2	I go to glynn county and Fernandina	6/29/2020 10:04 AM
3		
4	Soccer complex needs more attention on the maintenance of the fields. ie chemical treatments. Tax payer dollars should be evenly split between youth sports every year.	6/26/2020 5:53 AM
5	We have been driving to Brunswick and Jacksonville due to the condition of the baseball fields in town. We are considering signing our son up for football in Brunswick due to the football fields and the PSA not being organized with giving information. When a parent gives their email and phone number information would be great through personal communication and not Facebook. I do not log onto Facebook for important information.	6/25/2020 9:11 PM
6	State parks	6/25/2020 3:11 PM
7	I now pay for the YMCA and drive out of county, just so I don't pay anything other than my taxes to support the salary of Joey the Con artist and his crooked cronies	6/22/2020 9:02 PM
8	Why would I volunteer to do something Im already paying you to do?	6/20/2020 6:20 PM
9	Other counties facilities as they in better condition and have more availability.	6/19/2020 10:05 PM
10	Travel to Brunswick for ball Practice when our fields are full Or unavailable	6/19/2020 1:39 PM
11	I think anytime I want to see where and how money is spentI should not have to go through the act of Congress	6/18/2020 11:11 AM
12	The YMCA knows how to run a fitness center and does not need taxpayer money to do so. So let's be honest there is no incentive for the PSA to do better when all they have to do is just ask for more tax money and of course The good old boys make sure that happens. And I'll never get better because there's no incentive to.	6/18/2020 7:45 AM
13	We travel to Yulee, Jacksonville, or St. Augustine to have a fun day outdoors with our family with adequate playgrounds, safer areas, and cleaner areas.	6/17/2020 6:00 PM
14	State Park system	6/17/2020 11:05 AM
15	Jacksonville Parks	6/17/2020 9:24 AM
16	Okefenokee gun range. We need one in camden.	6/16/2020 9:08 PM
17	Crazy how much nicer other ball fields are in Brunswick	6/16/2020 4:35 PM
18	We actually go to Jacksonville a lot and use those parks	6/16/2020 3:46 PM
19	Our baseball/football rec leg. Fields are awful... nothing to hold our heads up high for!	6/16/2020 2:54 PM
20	I had to call PSA several times and post on social media to finally get a call back concerning the cost to rent a PSA facility	6/16/2020 12:46 PM
21	We travel to Jacksonville for a superior youth soccer experience.	6/16/2020 10:36 AM
22	GA State Parks	6/15/2020 4:09 PM
23	We take our children out of Camden for sports. The rec league is way too corrupt and unfair. Kids are broken instead of taught.	6/15/2020 4:02 PM

Q9 If you answered yes above, please check the factors that influenced your decision to use these other facilities. Indicate your agreement/disagreement with each factor listed as a reason for the use of parks, facilities, and trails offered by providers other than Camden PSA.

Answered: 261 Skipped: 161



Camden PSA Parks and Recreation Master Plan Update Public Survey



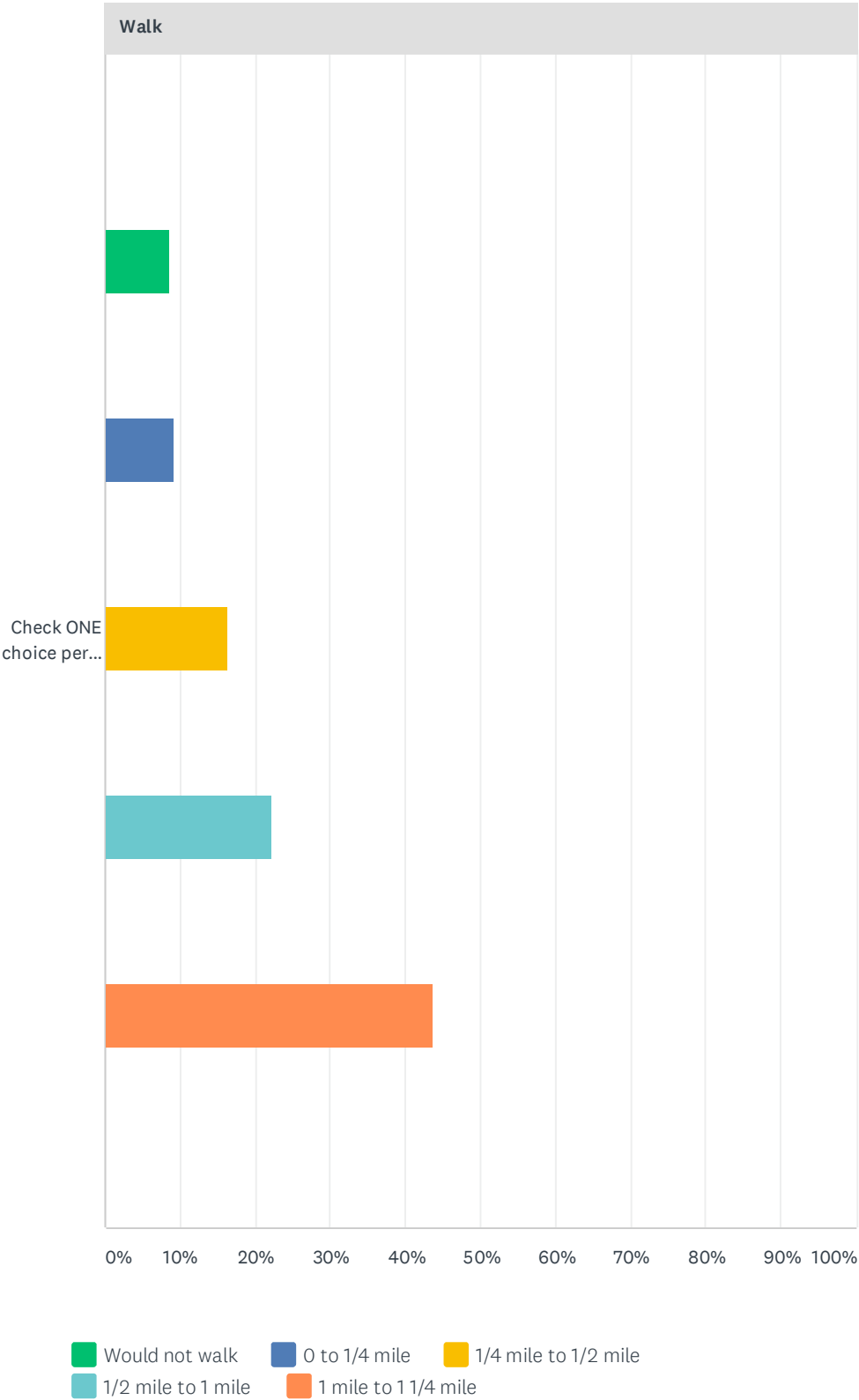
	NOT AT ALL	SOMEWHAT	NEUTRAL/NO OPINION	PRETTY MUCH	VERY MUCH	TOTAL
They are closer to my residence	43.02% 111	17.83% 46	20.16% 52	8.53% 22	10.47% 27	258
They offer facilities not available through Camden PSA	10.12% 26	14.01% 36	23.35% 60	33.85% 87	18.68% 48	257
Their facilities are better operated than Camden PSA's facilities	8.95% 23	8.17% 21	33.85% 87	25.68% 66	23.35% 60	257
They offer better quality facilities	7.45% 19	10.59% 27	27.84% 71	26.27% 67	27.84% 71	255
I / my family like variety	7.84% 20	8.63% 22	29.02% 74	36.47% 93	18.04% 46	255
I / my family have access to MWR Kings Bay recreation services	38.58% 98	5.51% 14	10.63% 27	15.35% 39	29.92% 76	254

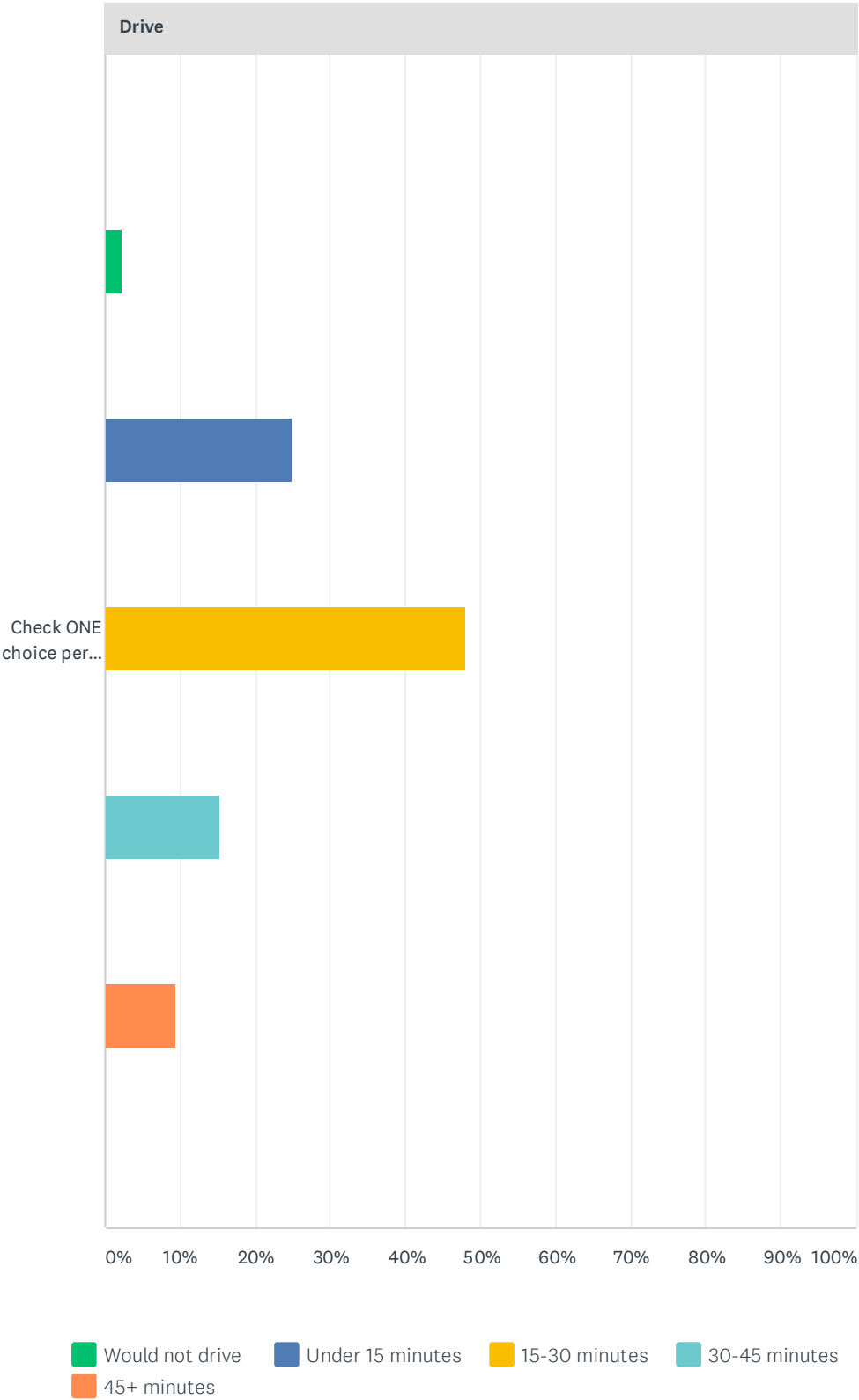
Camden PSA Parks and Recreation Master Plan Update Public Survey

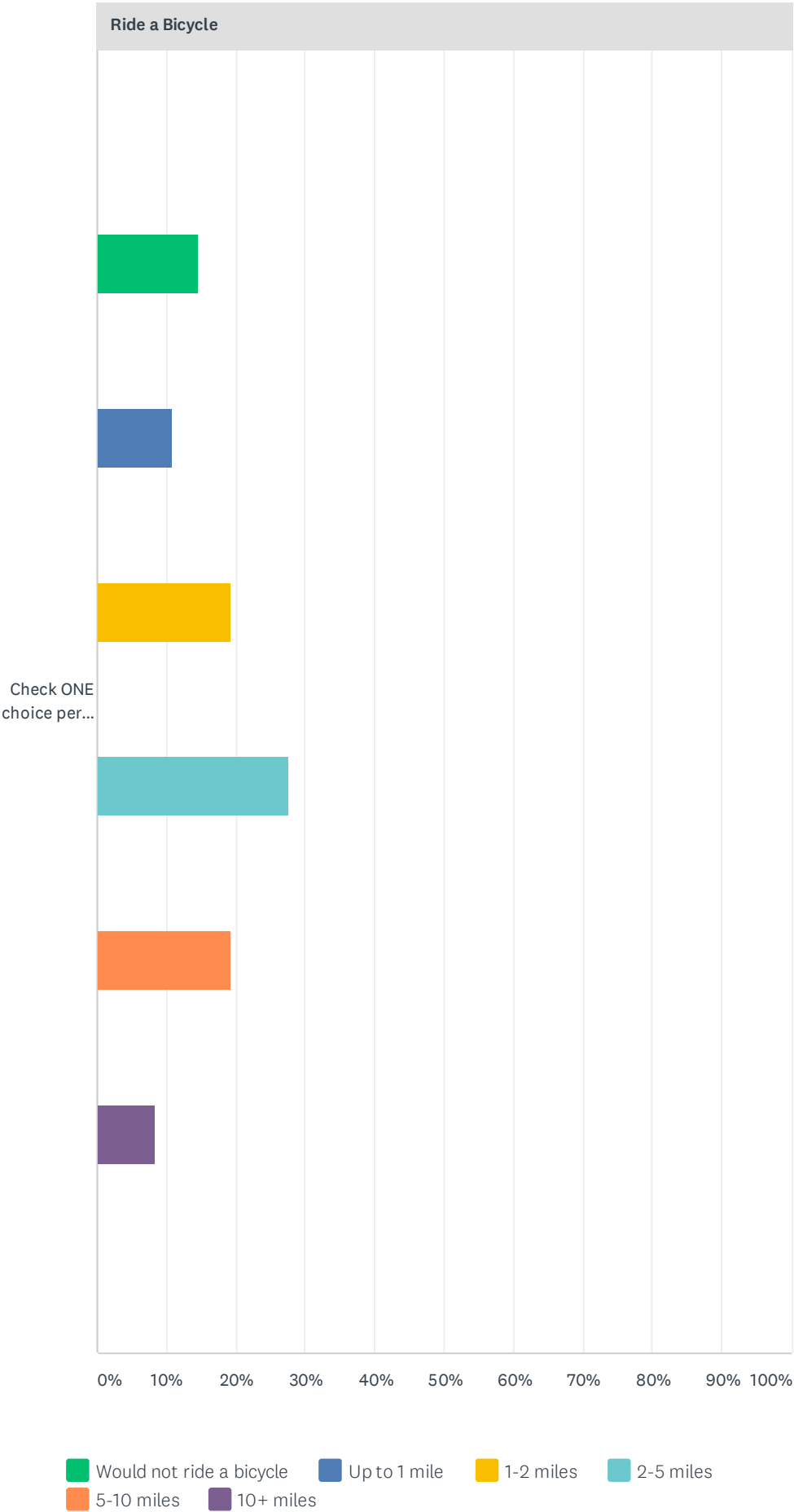
#	OTHER (PLEASE SPECIFY)	DATE
1	They have a sauna and the pool has a slide and it has a kiddy area and an older kid area. Also the picnic area is quite big as well.	7/5/2020 8:31 AM
2	Swimming is not available with hours to suit working adults. Closing at 5pm is too early. Right now Covid st marys pool did not even open, at wild cat center wanting full membership! just for pool use.	6/29/2020 10:07 AM
3		
4	Camden facilities not available	6/19/2020 1:41 PM
5	Seems like Glenn county and Nassau county or more handicap friendly than Camden county	6/18/2020 11:13 AM
6	Sell the PSA and let's save Taxpayer Money a win for the Taxpayer oh no a Loss for the Good old Boys of Camden.	6/18/2020 7:47 AM
7	Awareness of other facilities, better website	6/17/2020 11:06 AM
8	The North End has to travel for everything. Nothing is offered here. Well, a boat launch... Why isn't the Spring Bluff field or the Tarboro field used for baseball?	6/17/2020 8:52 AM
9	Indoor pool	6/16/2020 8:58 PM
10	The beach & occasionally parks in Jacksonville when there are special events of interest to us	6/16/2020 2:21 PM
11	We visit them as part of the soccer club when we play away games. Otherwise Camden parks are our home parks	6/16/2020 1:45 PM
12	The coaches and rec staff are more a factor than the facility is.	6/15/2020 4:04 PM
13	Free	6/15/2020 2:41 PM

Q10 How far would you be willing to walk, drive, or ride a bicycle to parks and recreation facilities if safe multi-use trails, sidewalks or bicycle lanes were provided throughout the county?

Answered: 279 Skipped: 143







Camden PSA Parks and Recreation Master Plan Update Public Survey

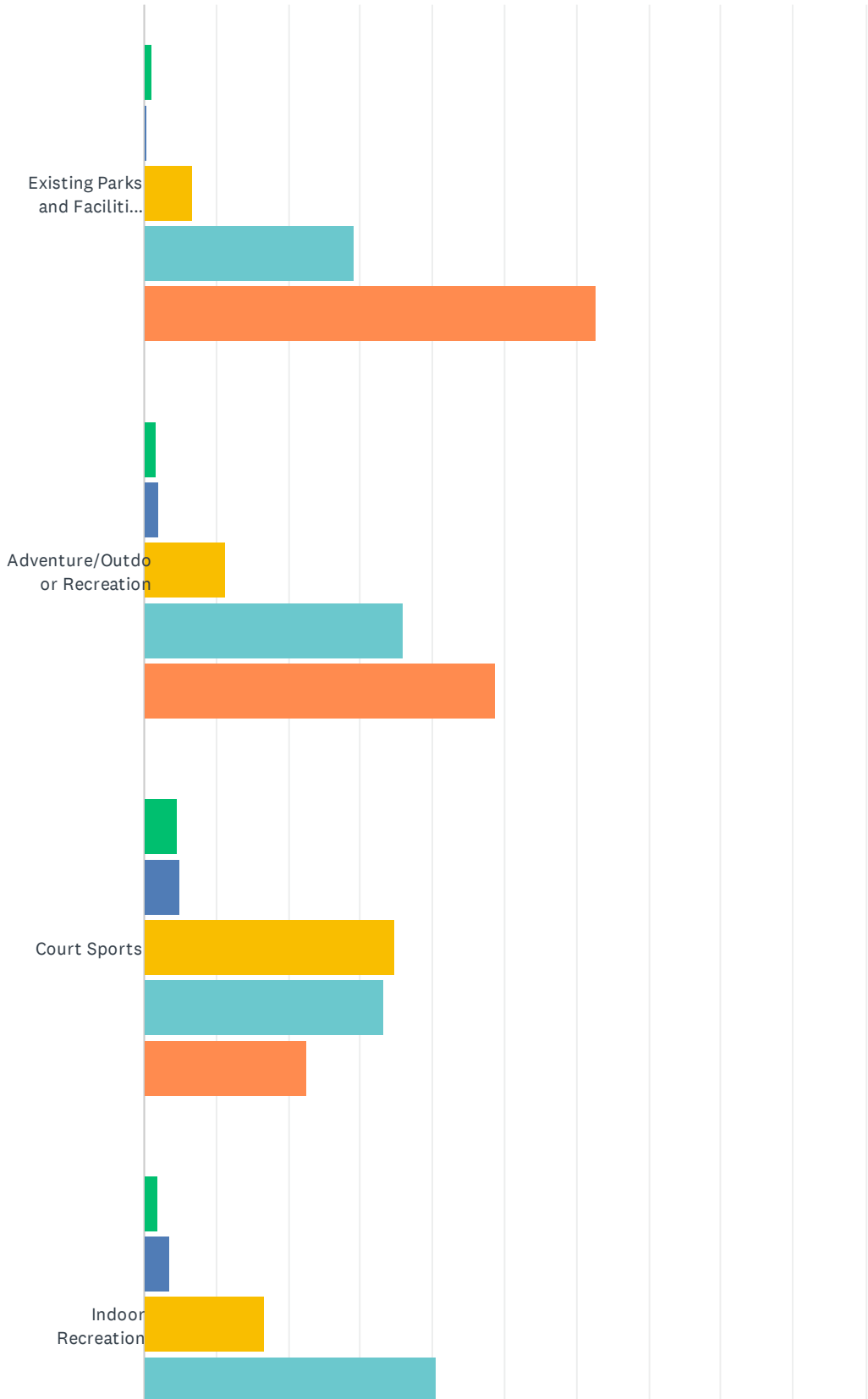
Walk							
	WOULD NOT WALK	0 TO 1/4 MILE	1/4 MILE TO 1/2 MILE	1/2 MILE TO 1 MILE	1 MILE TO 1 1/4 MILE	TOTAL	
Check ONE choice per drop-down menu	8.52% 23	9.26% 25	16.30% 44	22.22% 60	43.70% 118	270	
Drive							
	WOULD NOT DRIVE	UNDER 15 MINUTES	15-30 MINUTES	30-45 MINUTES	45+ MINUTES	TOTAL	
Check ONE choice per drop-down menu	2.34% 6	25.00% 64	48.05% 123	15.23% 39	9.38% 24	256	
Ride a Bicycle							
	WOULD NOT RIDE A BICYCLE	UP TO 1 MILE	1-2 MILES	2-5 MILES	5-10 MILES	10+ MILES	TOTAL
Check ONE choice per drop-down menu	14.74% 23	10.90% 17	19.23% 30	27.56% 43	19.23% 30	8.33% 13	156

Camden PSA Parks and Recreation Master Plan Update Public Survey

#	IF YOU WOULD NOT WALK OR RIDE A BICYCLE, WHY?	DATE
1	Safety	7/5/2020 9:46 PM
2	Physical limitations	6/30/2020 9:16 PM
3	I don't use trails. Impact on joints painful	6/29/2020 10:07 AM
4	I am a senior and just will not do it	6/27/2020 2:44 PM
5		
6	Age!	6/24/2020 9:05 AM
7	Disabled	6/23/2020 1:44 AM
8	not safe!	6/20/2020 12:16 PM
9	Kids are still young and distance is a barrier to walking/ biking at this time but in a couple years, absolutely.	6/19/2020 2:37 PM
10	I am disabled	6/18/2020 9:49 AM
11	Due to health issues walking is hard and due to my bad knees I can't ride a bike	6/17/2020 8:22 PM
12	Don't own one	6/17/2020 6:41 PM
13	Not enough adequate sidewalks to ensure my kids are safe.	6/17/2020 6:01 PM
14	I do not own a bike.	6/17/2020 12:18 PM
15	We need sidewalks on harrietts Bluff	6/17/2020 9:17 AM
16	We bicycle pretty much every day in Saint Marys. I will not ride on Colerain (until the bike trail is open), route 40, and Kings Bay Rd. I participate in Off our Rockers programs, but do not feel there is a safe route for me to ride my bicycle there.	6/17/2020 7:28 AM
17	Do not own a bicycle at this time.	6/16/2020 5:51 PM
18	Do not own a bike	6/16/2020 3:41 PM
19	Personal choice.	6/16/2020 3:22 PM
20	Not safe here	6/16/2020 3:17 PM
21	It's hot. Probably unsafe. Car is faster.	6/16/2020 2:59 PM
22	Safety	6/16/2020 2:13 PM
23	Road traffic. No sidewalks	6/16/2020 2:08 PM
24	My leg do not let me walk or ride bike far	6/16/2020 2:07 PM
25	I do not own a bike	6/16/2020 2:05 PM
26	No sidewalks to ride on to get to areas. There's only major roads to be on and that's not safe with 3 children.	6/16/2020 2:00 PM
27	No sidewalks or bike lanes	6/16/2020 1:00 PM
28	Age	6/15/2020 10:09 PM
29	Disabled in a wheelchair	6/15/2020 8:33 PM
30	If it were too hot outside for my kids.	6/15/2020 1:18 PM
31	We live to far to walk or ride to anywhere in the county.!	6/15/2020 9:53 AM

Q11 On a scale from 1 (not at all important) to 5 (extremely important), please rate how important you believe it is to fund the following:

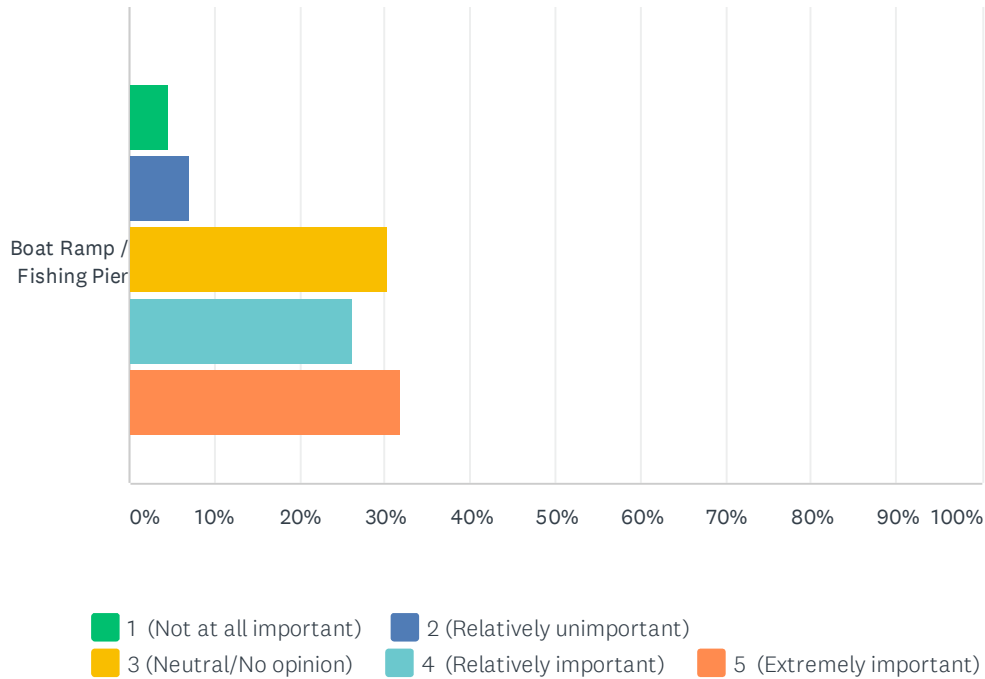
Answered: 284 Skipped: 138



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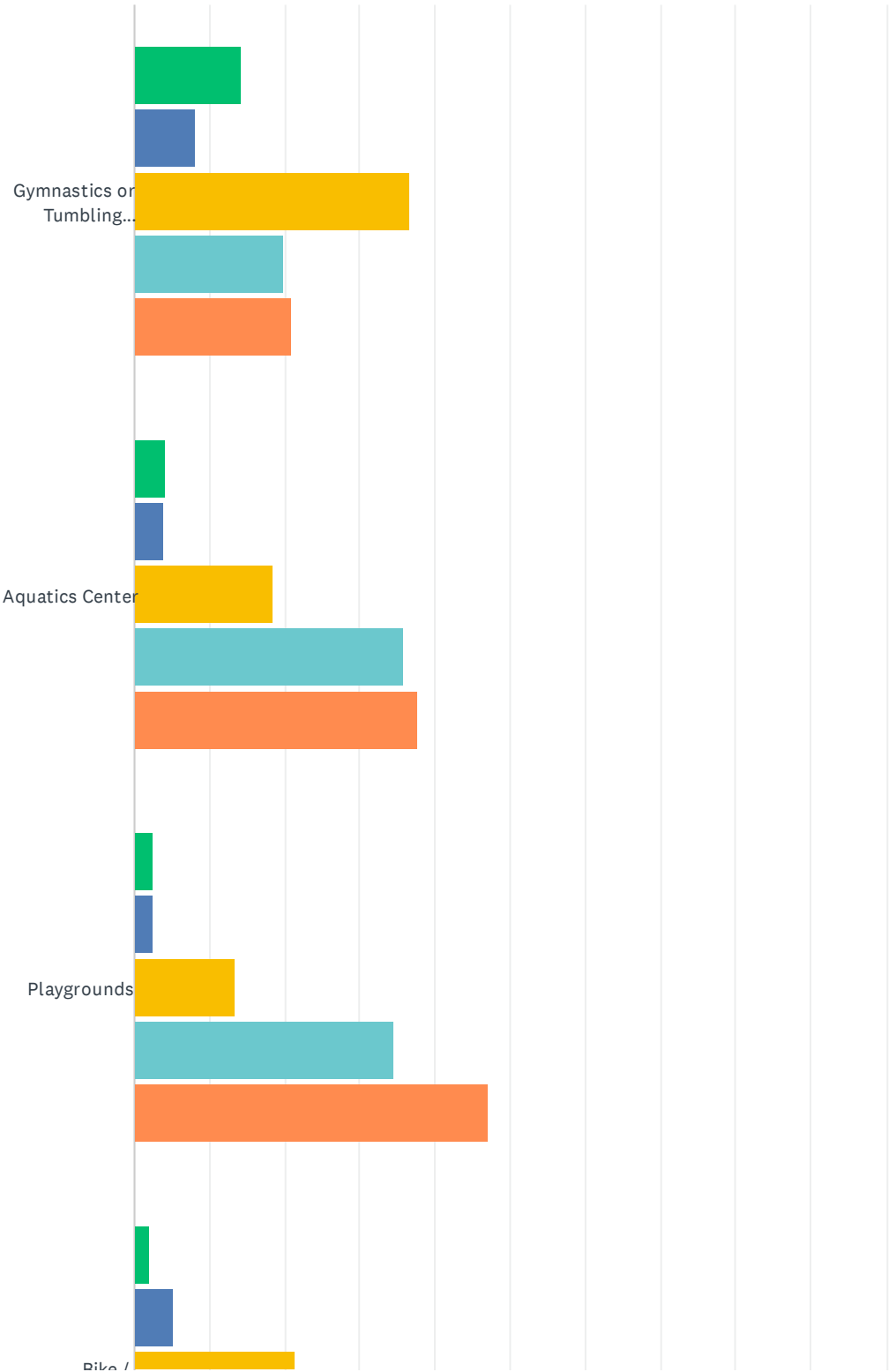
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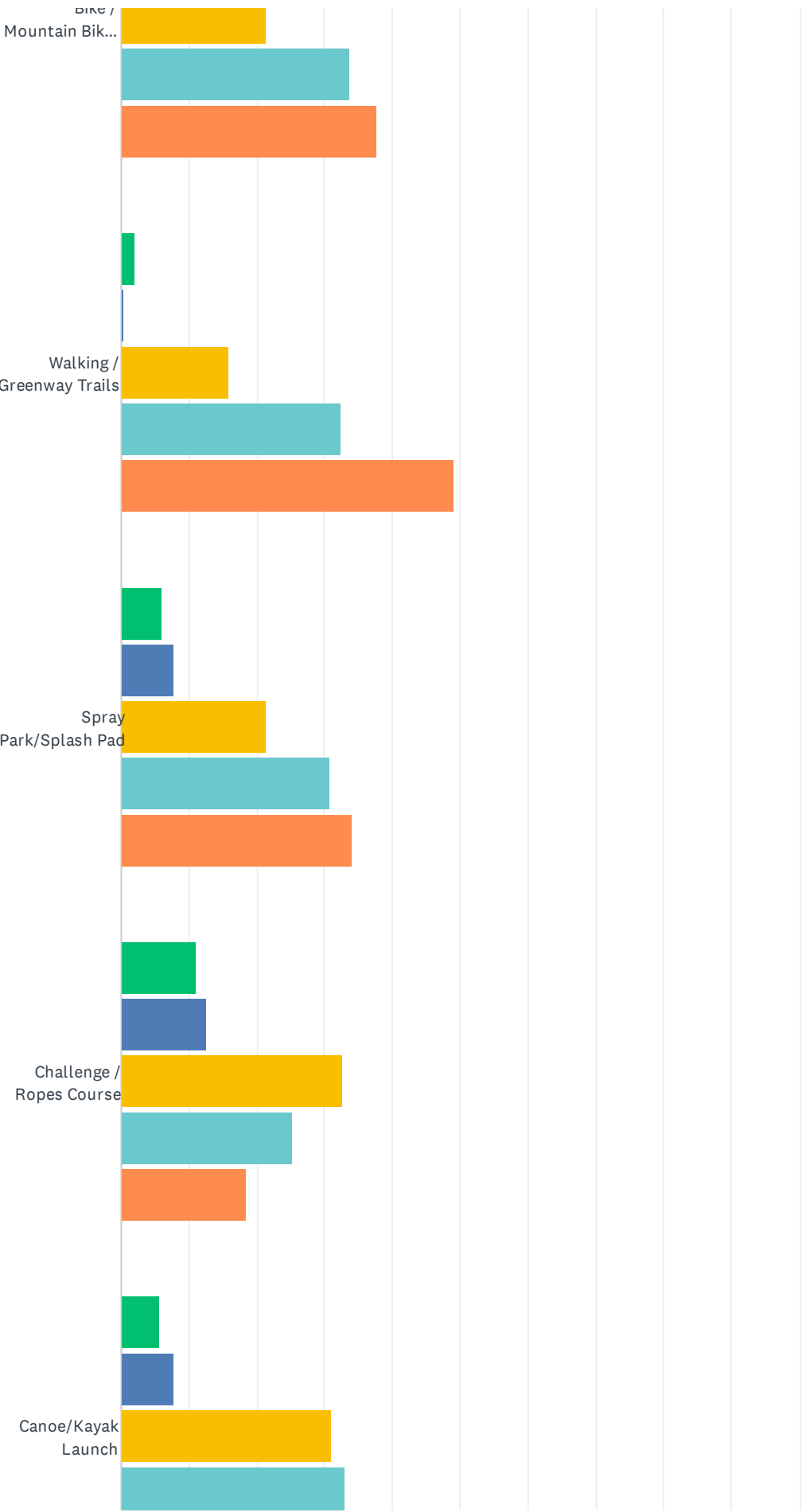
	1 (NOT AT ALL IMPORTANT)	2 (RELATIVELY UNIMPORTANT)	3 (NEUTRAL/NO OPINION)	4 (RELATIVELY IMPORTANT)	5 (EXTREMELY IMPORTANT)	TOTAL	WEIGHTED AVERAGE
Existing Parks and Facilities Maintenance	1.06% 3	0.35% 1	6.74% 19	29.08% 82	62.77% 177	282	4.52
Adventure/Outdoor Recreation	1.77% 5	2.12% 6	11.31% 32	36.04% 102	48.76% 138	283	4.28
Court Sports	4.64% 13	5.00% 14	34.64% 97	33.21% 93	22.50% 63	280	3.64
Indoor Recreation	1.78% 5	3.56% 10	16.73% 47	40.57% 114	37.37% 105	281	4.08
Parkland Acquisition	5.40% 15	8.27% 23	39.93% 111	23.38% 65	23.02% 64	278	3.50
Bike / Walking / Greenway / Nature Trails	1.77% 5	2.12% 6	10.60% 30	30.39% 86	55.12% 156	283	4.35
Field Sports	3.91% 11	3.20% 9	20.64% 58	30.60% 86	41.64% 117	281	4.03
Water Recreation	0.71% 2	3.18% 9	19.43% 55	28.98% 82	47.70% 135	283	4.20
Boat Ramp / Fishing Pier	4.59% 13	7.07% 20	30.39% 86	26.15% 74	31.80% 90	283	3.73

Q12 In public engagement meetings, Camden residents suggested the following facilities and/or parks improvements be considered. How important is it to you that each of these be incorporated into the PSA's capital improvement program?

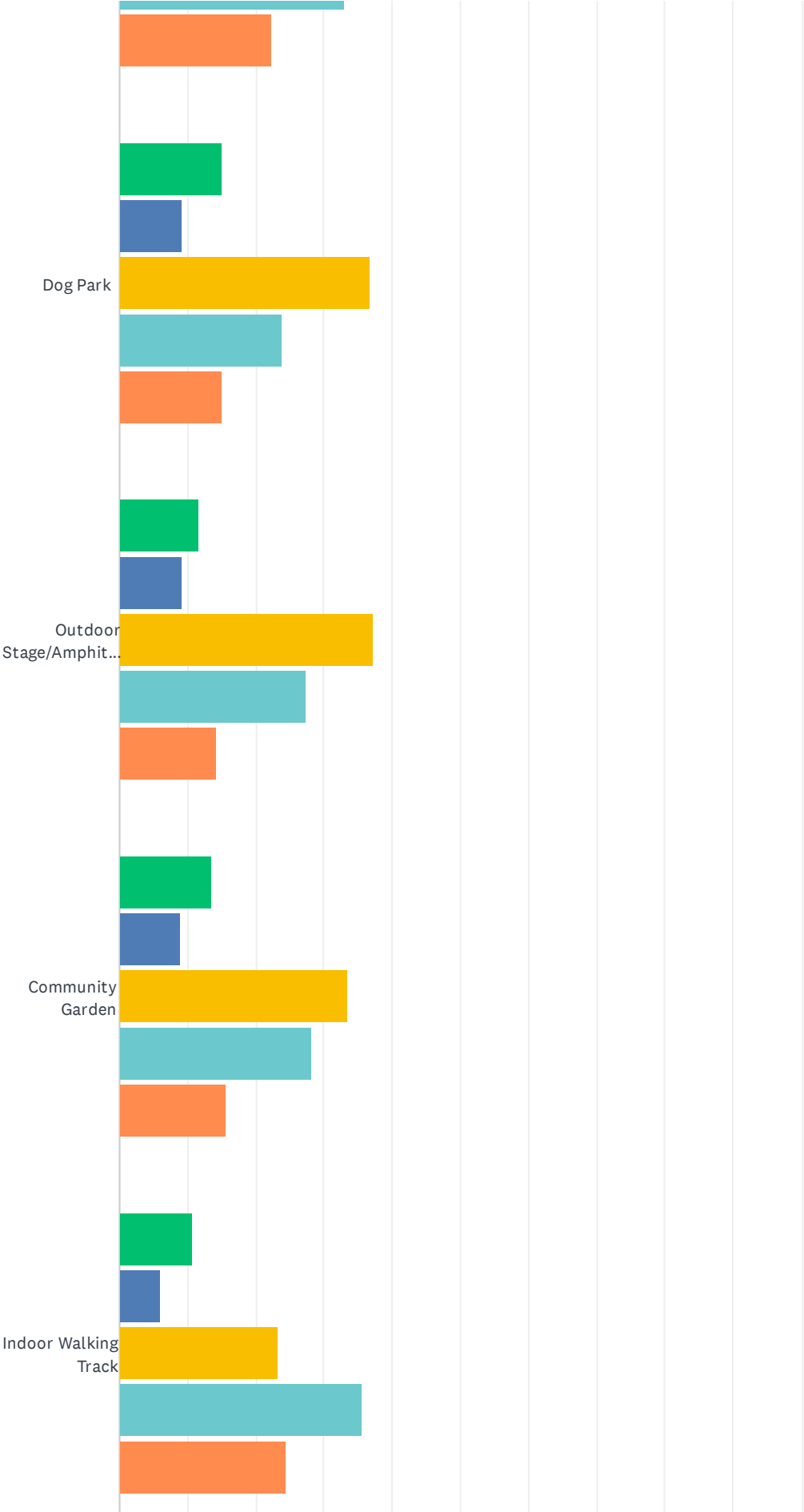
Answered: 283 Skipped: 139



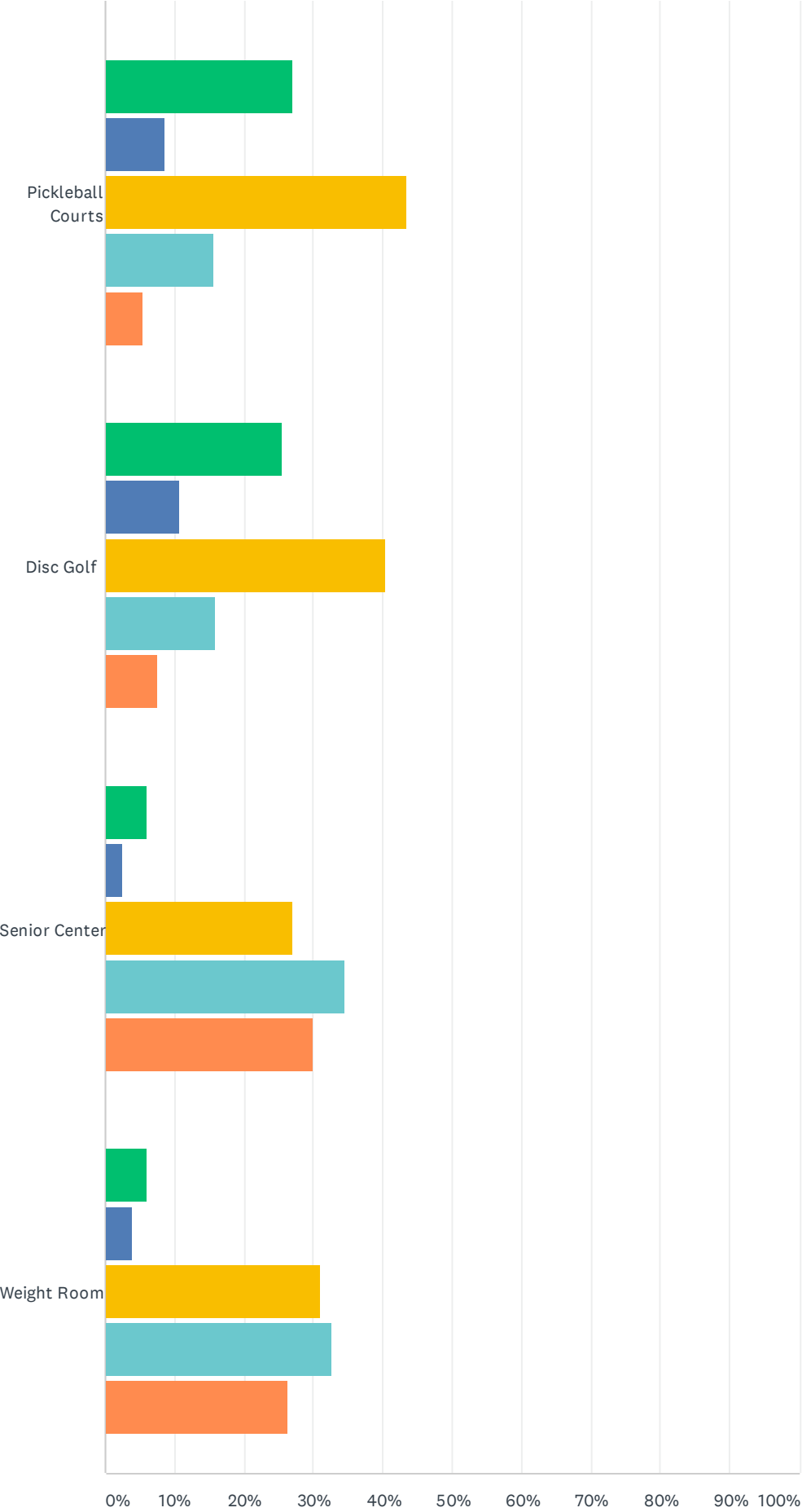
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■ 1 (Not at all important) ■ 2 (Relatively unimportant) ■ 3 (Neutral/No opinion) ■ 4 (Relatively important) ■ 5 (Extremely important)

	1 (NOT AT ALL IMPORTANT)	2 (RELATIVELY UNIMPORTANT)	3 (NEUTRAL/NO OPINION)	4 (RELATIVELY IMPORTANT)	5 (EXTREMELY IMPORTANT)	TOTAL	WEIGHTED AVERAGE
Gymnastics or Tumbling Facility	14.23% 40	8.19% 23	36.65% 103	19.93% 56	21.00% 59	281	3.25
Aquatics Center	4.26% 12	3.90% 11	18.44% 52	35.82% 101	37.59% 106	282	3.99
Playgrounds	2.52% 7	2.52% 7	13.31% 37	34.53% 96	47.12% 131	278	4.21
Bike / Mountain Bike Trails	2.13% 6	5.32% 15	21.28% 60	33.69% 95	37.59% 106	282	3.99
Walking / Greenway Trails	2.12% 6	0.35% 1	15.90% 45	32.51% 92	49.12% 139	283	4.26
Spray Park/Splash Pad	6.03% 17	7.80% 22	21.28% 60	30.85% 87	34.04% 96	282	3.79
Challenge / Ropes Course	11.03% 31	12.46% 35	32.74% 92	25.27% 71	18.51% 52	281	3.28
Canoe/Kayak Launch	5.69% 16	7.83% 22	30.96% 87	33.10% 93	22.42% 63	281	3.59
Dog Park	15.00% 42	9.29% 26	36.79% 103	23.93% 67	15.00% 42	280	3.15
Outdoor Stage/Amphitheater	11.79% 33	9.29% 26	37.14% 104	27.50% 77	14.29% 40	280	3.23
Community Garden	13.57% 38	8.93% 25	33.57% 94	28.21% 79	15.71% 44	280	3.24
Indoor Walking Track	10.68% 30	6.05% 17	23.13% 65	35.59% 100	24.56% 69	281	3.57
Pickleball Courts	27.05% 76	8.54% 24	43.42% 122	15.66% 44	5.34% 15	281	2.64
Disc Golf	25.53% 72	10.64% 30	40.43% 114	15.96% 45	7.45% 21	282	2.69
Senior Center	6.05% 17	2.49% 7	27.05% 76	34.52% 97	29.89% 84	281	3.80
Weight Room	6.05% 17	3.91% 11	30.96% 87	32.74% 92	26.33% 74	281	3.69

Q13 Is there a facility and/or park amenity not listed in the question above (Question 12) that you would like to see considered in the next 5 to 10 year capital improvement program?

Answered: 57 Skipped: 365

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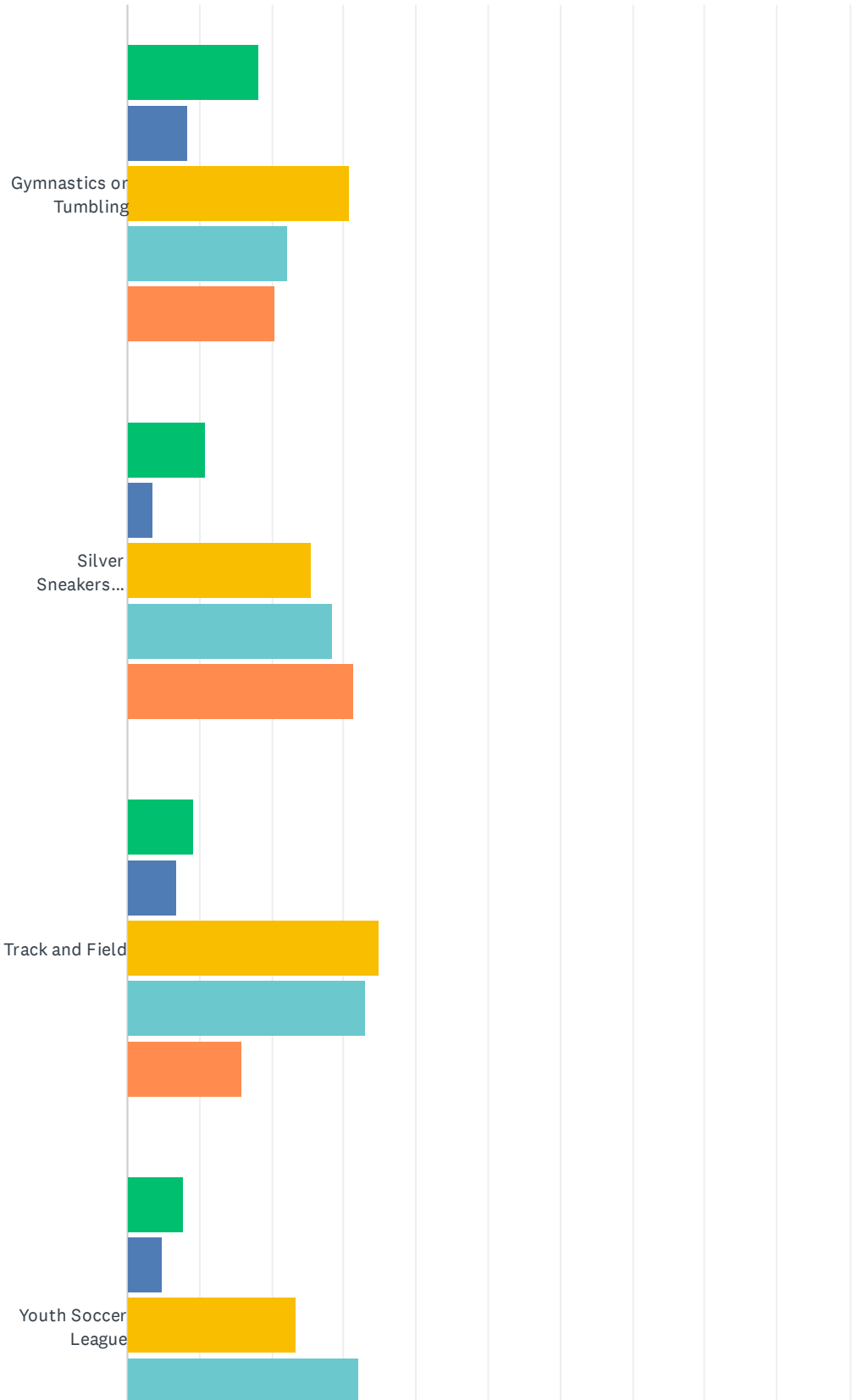
#	RESPONSES	DATE
1	Baseball/Softball complex	7/9/2020 2:40 PM
2	Gum Branch Nature Preserve Management Plan. Woodbine Riverwalk Trail be extended to Downtown Kingsland. East Coast Greenway, St Marys Tabby Trail and the Three Rivers Trail. Mountain Bike Trails and Gravel Road Access across the County. Managed Public Lake Access with appropriate facilities. Managed Public ATV Trails.	7/7/2020 9:57 AM
3	Completion of the Three Rivers Trail System / the bike and pedestrian plan	7/6/2020 8:23 PM
4	Free WiFi at all parks. Clean bathrooms with actual toilet paper, hand soap, and paper towels. Courts for tennis and basketball that aren't falling apart.	7/4/2020 7:41 AM
5	Roller Hockey	7/3/2020 9:48 PM
6	Sauna	6/30/2020 5:19 PM
7	All athlectic fields are in horrible condition.	6/29/2020 3:52 PM
8	Would like year round swimming	6/29/2020 10:09 AM
9		
10	Soccer complex	6/26/2020 5:56 AM
11	Saint Marys football field	6/25/2020 9:14 PM
12	Racquetball Courts	6/25/2020 8:31 PM
13	Golf range	6/25/2020 2:22 PM
14	Running walking and biking trails throughout the county.	6/21/2020 1:02 PM
15	I would like to see a few tennis courts available for public use. (with pickleball lines included)	6/20/2020 8:50 PM
16	Large indoor pool,	6/20/2020 7:43 PM
17	Volleyball	6/20/2020 12:18 PM
18	Additional baseball, softball and football fields that are maintained to a higher standard.	6/19/2020 10:09 PM
19	Indoor walking track could be incorporated nicely with a gymnastics facility.	6/19/2020 2:34 PM
20	More parking at Lions and Howard Peoples Parks. Improved parking lot at Lions. Clean restrooms and playground equipment	6/19/2020 1:46 PM
21	Continue to improve what we have.	6/19/2020 11:38 AM
22	Just more paved walking trails like the Riverwalk in Woodbine	6/19/2020 10:01 AM
23	We need team sports through high school to keep children active. There are not enough spot available through school teams for children to be able to enjoy and actively participate in sports.	6/19/2020 7:07 AM
24	N/A	6/18/2020 3:53 PM
25	Hot tub , sauna and a steam room at the PSA. Like the YMCA	6/18/2020 7:49 AM
26	Rails to trails from Downtown Kingsland to Down town St Marys.	6/18/2020 7:00 AM
27	security cameras and rest room facilities	6/18/2020 6:47 AM
28	Walking/Running trails in shady areas.	6/18/2020 3:55 AM
29	The basketball court needs upgrades ASAP	6/18/2020 3:48 AM
30	Pool in Woodbine would be amazing!	6/17/2020 12:22 PM
31	Rock climbing facility	6/17/2020 7:45 AM
32	Rights to the St Marys rookery, and paths/observaiion deck that are accessible to residents and visitors.	6/17/2020 7:31 AM
33	Baseball, football grounds	6/16/2020 11:04 PM

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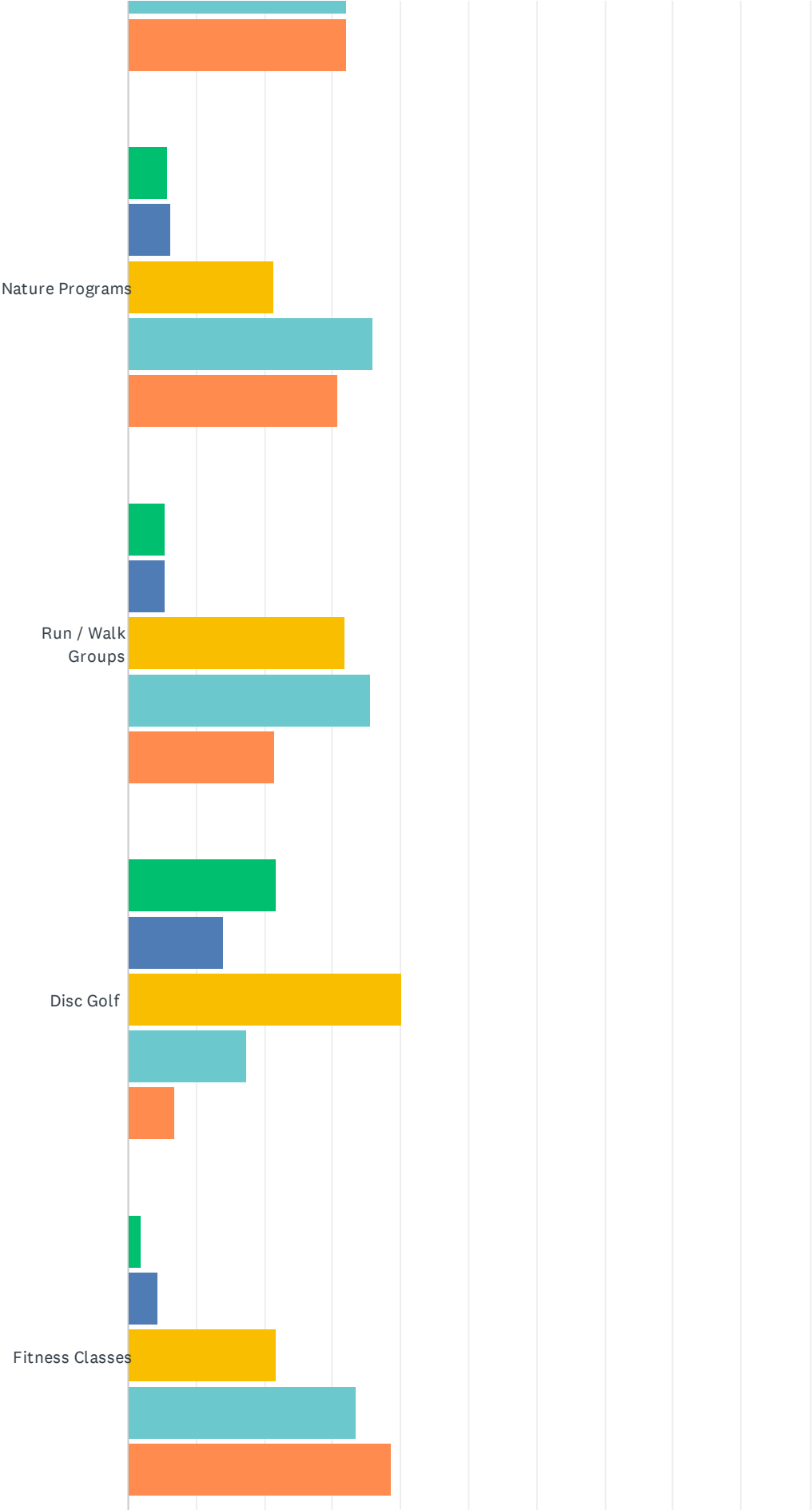
34	Harrietts bluff park needs new playground equipment, and more walking trails.	6/16/2020 10:38 PM
35	A place with a little lake for kayaking that also has pic ice areas and hiking trails as well as paved areas for wheelchair access, roller blaring, tennis courts, open courts with basketball, open fields for soccer, football or whatever.	6/16/2020 9:31 PM
36	Unlocked bathrooms!!!	6/16/2020 9:07 PM
37	Soccer Complex	6/16/2020 8:33 PM
38	Soccer fields	6/16/2020 5:17 PM
39	Soccer complex	6/16/2020 4:03 PM
40	Baseball in st Marys	6/16/2020 3:52 PM
41	A big playground.	6/16/2020 3:01 PM
42	An area where team sports like football and baseball can have large weekend tournaments. Brunswick, Waycross and Jacksonville have areas for these tournaments. We NEVER get home field advantage!	6/16/2020 3:00 PM
43	All baseball fields	6/16/2020 2:52 PM
44	Tennis courts (& Organized pickup matches), St. Marys pool (in addition to Aquatics Center). Standup Paddleboard group & launch, yoga groups - I guess maybe the development of special interest groups	6/16/2020 2:27 PM
45	The soccer complex	6/16/2020 1:47 PM
46	No	6/16/2020 1:03 PM
47	No extra ideas, but I wanted to reiterate that I think some of those would be excellent additions to quality of life in Camden County!	6/16/2020 12:16 PM
48	Soccer fields	6/16/2020 10:39 AM
49	All softball fields and facilities	6/16/2020 10:27 AM
50	indoor meeting space - conference center	6/16/2020 9:10 AM
51	No	6/15/2020 10:12 PM
52	Teen center	6/15/2020 4:06 PM
53	gymnastics/cheer facility is beyond capacity and someone is going to get hurt	6/15/2020 3:08 PM
54	Shooting range	6/15/2020 3:02 PM
55	Indoor pool facility that can be open during all seasons and all business hours.	6/15/2020 1:25 PM
56	family workout room, sport and recreation clinics for youth and adults, indoor courts for volleyball and indoor fields for soccer	6/15/2020 12:12 PM
57	Tennis courts batting cage pitching cage speedball gatorball fence goals calisthenics outdoor gym running trails around park in public sight	6/15/2020 9:49 AM

Q14 Please rank the following programs in terms of importance from 1 (not at all important) to 5 (extremely important)

Answered: 276 Skipped: 146



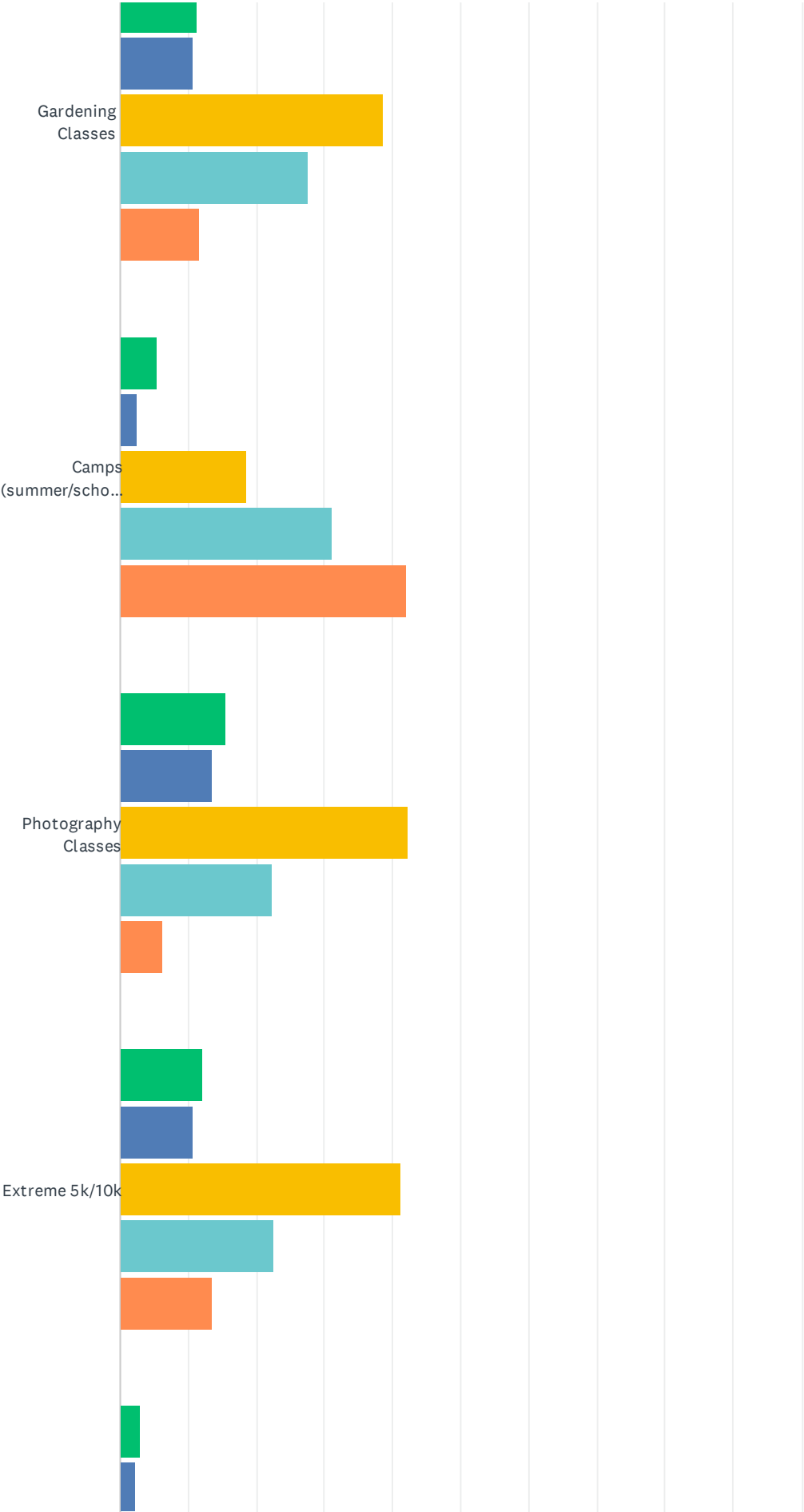
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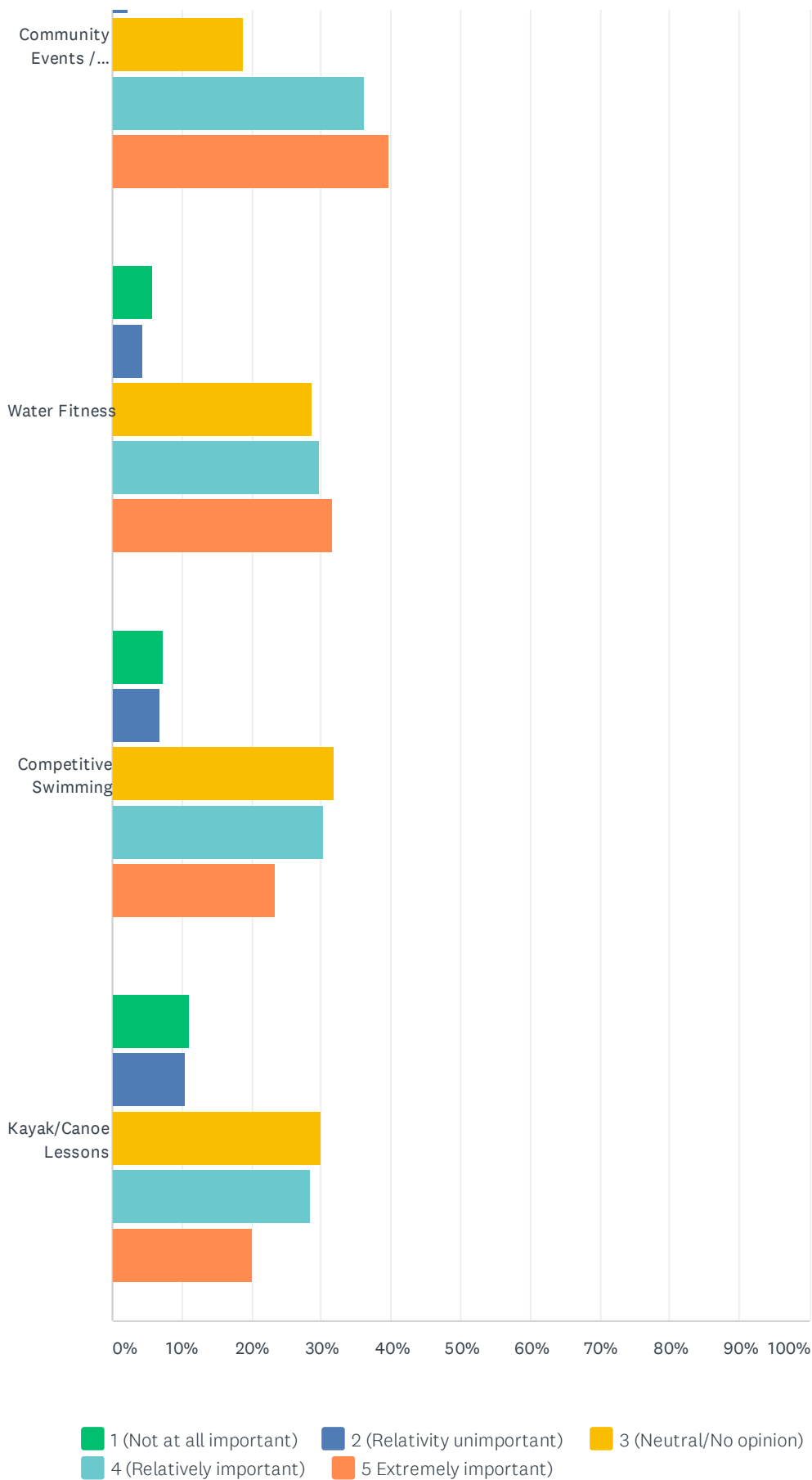
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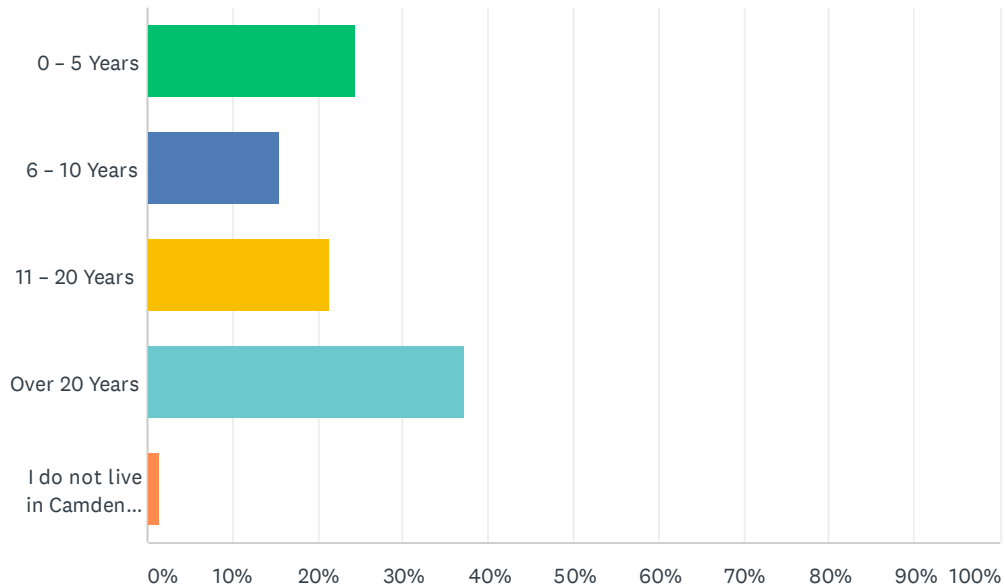


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	1 (NOT AT ALL IMPORTANT)	2 (RELATIVELY UNIMPORTANT)	3 (NEUTRAL/NO OPINION)	4 (RELATIVELY IMPORTANT)	5 EXTREMELY IMPORTANT)	TOTAL	WEIGHTED AVERAGE
Gymnastics or Tumbling	18.25% 50	8.39% 23	30.66% 84	22.26% 61	20.44% 56	274	3.18
Silver Sneakers (Seniors)	10.95% 30	3.65% 10	25.55% 70	28.47% 78	31.39% 86	274	3.66
Track and Field	9.19% 25	6.99% 19	34.93% 95	33.09% 90	15.81% 43	272	3.39
Youth Soccer League	7.72% 21	4.78% 13	23.53% 64	31.99% 87	31.99% 87	272	3.76
Nature Programs	5.86% 16	6.23% 17	21.25% 58	35.90% 98	30.77% 84	273	3.79
Run / Walk Groups	5.49% 15	5.49% 15	31.87% 87	35.53% 97	21.61% 59	273	3.62
Disc Golf	21.69% 59	13.97% 38	40.07% 109	17.28% 47	6.99% 19	272	2.74
Fitness Classes	1.84% 5	4.41% 12	21.69% 59	33.46% 91	38.60% 105	272	4.03
Cooking Classes	11.03% 30	11.40% 31	34.56% 94	29.41% 80	13.60% 37	272	3.23
Family Leisure Swim/Play	3.66% 10	2.93% 8	15.02% 41	32.23% 88	46.15% 126	273	4.14
Inclusive Programs	7.38% 20	4.43% 12	35.79% 97	26.20% 71	26.20% 71	271	3.59
Youth Swim Classes	3.70% 10	4.44% 12	19.26% 52	24.44% 66	48.15% 130	270	4.09
Gardening Classes	11.40% 31	10.66% 29	38.60% 105	27.57% 75	11.76% 32	272	3.18
Camps (summer/school break)	5.49% 15	2.56% 7	18.68% 51	31.14% 85	42.12% 115	273	4.02
Photography Classes	15.44% 42	13.60% 37	42.28% 115	22.43% 61	6.25% 17	272	2.90
Extreme 5k/10k	12.04% 33	10.58% 29	41.24% 113	22.63% 62	13.50% 37	274	3.15
Community Events / Festivals	2.95% 8	2.21% 6	18.82% 51	36.16% 98	39.85% 108	271	4.08
Water Fitness	5.86% 16	4.40% 12	28.57% 78	29.67% 81	31.50% 86	273	3.77
Competitive Swimming	7.33% 20	6.96% 19	31.87% 87	30.40% 83	23.44% 64	273	3.56
Kayak/Canoe Lessons	11.11% 30	10.37% 28	30.00% 81	28.52% 77	20.00% 54	270	3.36

Q15 How long have you lived in Camden County?

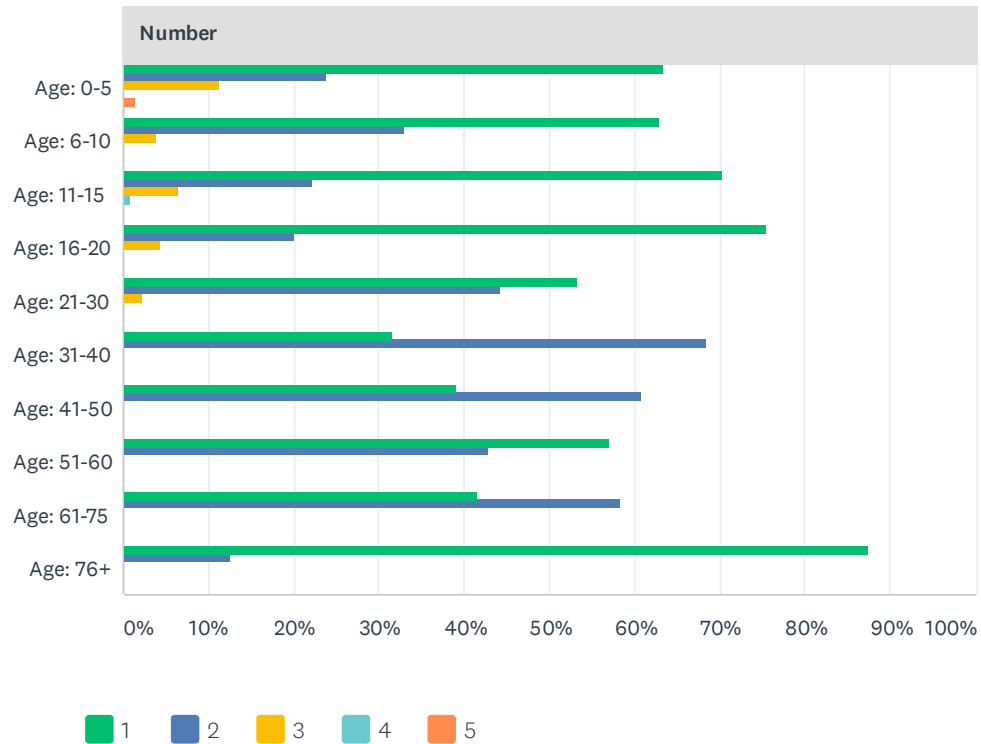
Answered: 277 Skipped: 145



ANSWER CHOICES	RESPONSES	
0 – 5 Years	24.55%	68
6 – 10 Years	15.52%	43
11 – 20 Years	21.30%	59
Over 20 Years	37.18%	103
I do not live in Camden County	1.44%	4
TOTAL		277

Q16 For each individual in your household, please indicate their age.

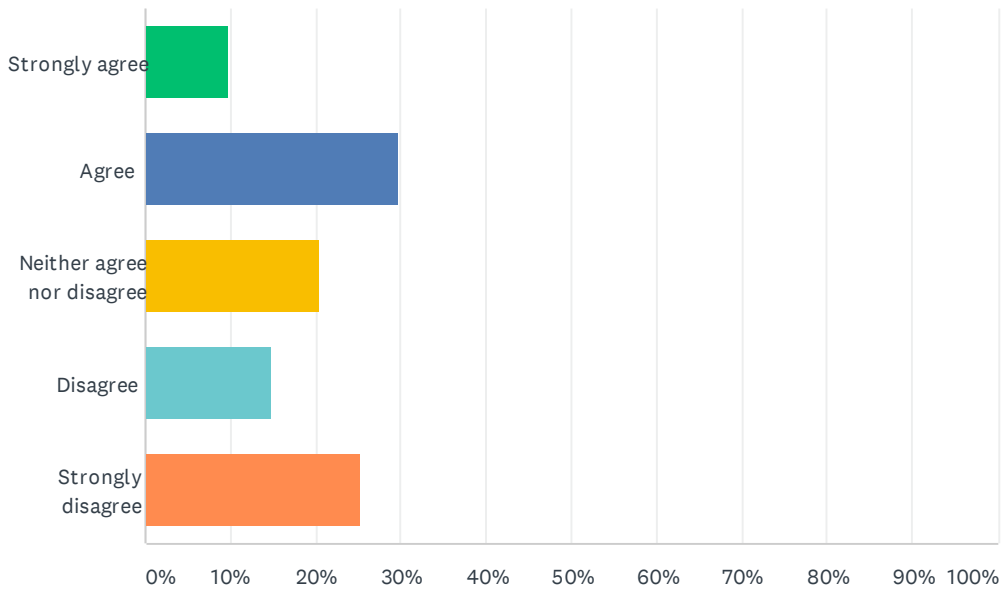
Answered: 273 Skipped: 149



Number						
	1	2	3	4	5	TOTAL
Age: 0-5	63.38% 45	23.94% 17	11.27% 8	0.00% 0	1.41% 1	71
Age: 6-10	62.90% 78	33.06% 41	4.03% 5	0.00% 0	0.00% 0	124
Age: 11-15	70.37% 76	22.22% 24	6.48% 7	0.93% 1	0.00% 0	108
Age: 16-20	75.56% 34	20.00% 9	4.44% 2	0.00% 0	0.00% 0	45
Age: 21-30	53.33% 24	44.44% 20	2.22% 1	0.00% 0	0.00% 0	45
Age: 31-40	31.50% 40	68.50% 87	0.00% 0	0.00% 0	0.00% 0	127
Age: 41-50	39.13% 27	60.87% 42	0.00% 0	0.00% 0	0.00% 0	69
Age: 51-60	57.14% 24	42.86% 18	0.00% 0	0.00% 0	0.00% 0	42
Age: 61-75	41.67% 25	58.33% 35	0.00% 0	0.00% 0	0.00% 0	60
Age: 76+	87.50% 7	12.50% 1	0.00% 0	0.00% 0	0.00% 0	8

Q17 Would you be willing to pay higher property taxes or higher rent for increased quality of park facilities and programs, and increased opportunities for public events in the parks?

Answered: 277 Skipped: 145



ANSWER CHOICES	RESPONSES	
Strongly agree	9.75%	27
Agree	29.60%	82
Neither agree nor disagree	20.58%	57
Disagree	14.80%	41
Strongly disagree	25.27%	70
TOTAL		277

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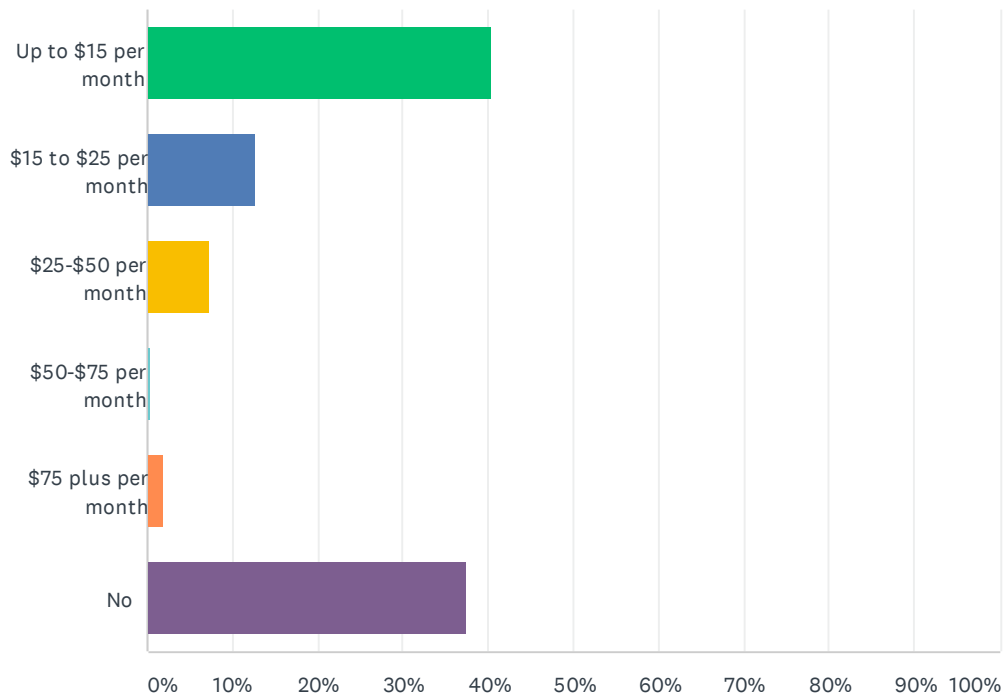
#	COMMENTS (PLEASE SPECIFY)	DATE
1	The funds are available, they need to be allocated more appropriately to fit the needs of the community	7/9/2020 2:43 PM
2	Get back the money that was stolen.	7/6/2020 4:10 PM
3	E-splst was already stolen from the tax payers. NO!	7/5/2020 9:51 PM
4	I don't particularly trust the people in office with the taxes they take now	7/4/2020 10:32 AM
5	Money always goes to administration costs first, i.e. the PSA director suddenly needs to make \$100k a year bc the budget has increased so much, etc. Show me you can spend the money wisely with actual improvements and maintenance first.	7/4/2020 7:46 AM
6	No. I believe ta es are extremely high here with not much to show for it. It's been terribly mismanaged.	7/1/2020 10:02 AM
7	I pay now and get nothing! Why should I pay more. First an embezzled, not a director who is rude. No program for swimming for working adults! ,too expensive and don't care. Just get a YMCA and Cut my taxes and I would pay for membership!	6/29/2020 10:15 AM
8	Depends on how the money would be spent. We currently spend disproportionately on some sports like football and soccer, would like to see more bike/walk trails and outdoor amphitheater facilities, also spending on Pickleball facilities like those at HPP in other areas, like Woodbine.	6/28/2020 12:09 PM
9		
10	Yes, but the higher rent charge must be proven first. As of right now your lack of maintenance on the soccer complex is horrendous and shows your lack of interest in this sport. Sad but true. Do your part first then we can talk about tbe higher fee for maintenance.	6/26/2020 6:02 AM
11	I would rather stop supporting the spaceport and use that money towards park facilities and programs.	6/25/2020 8:49 PM
12	Taxes are already high in Camden for the services received. Defund Spaceport and spend that allocation on parks & recreation.	6/25/2020 2:26 PM
13	That would depend on how much of a tax increase.	6/24/2020 2:05 PM
14	No more money should be sent to the PSA for Joey to embezzle and hire employees without posting the job, like a buddy club with my money	6/22/2020 9:06 PM
15	I will agree with the concern that the last list did not specify field sports (i.e. baseball, rugby) only track and field, gymnastics, and soccer. Also, that the community representatives would be approved by the people not just the city governments.	6/21/2020 10:36 PM
16	We are overtaxed and the PSA doesn't have a good track record with money.	6/20/2020 7:48 PM
17	You jave proven that you can't manage the funding you get now. Besides I pay the PSA through my taxes and the you turn around and chare an exorbitate amount for a membership. Turn it over to the YMCA	6/20/2020 6:30 PM
18	Taxes are far too high already.	6/20/2020 3:13 PM
19	Our taxes are high enough	6/20/2020 12:20 PM
20	Taxes are already high, we need better management and more efficient use of work force. We need smart use of funds and the work force could be easily contracted out for huge savings and efficiency increase. Please maintain what we have to an higher standard before you build new facilities to neglect.	6/19/2020 10:14 PM
21	If there was a clear and transparent budget that was offered before a vote for tax increase; and that budget to be strictly adhered to.	6/19/2020 5:14 PM
22	Rent is already too high for struggling families	6/19/2020 2:27 PM
23	They just went up! Use the splosh tax or finally squash the rocket money sucking scam!	6/19/2020 7:45 AM
24	The history of misappropriation does not give me confidence to give more.	6/19/2020 7:10 AM

Camden PSA Parks and Recreation Master Plan Update Public Survey

25	See here we go again , even if you raised the taxes there would be no improvement to anything it would be wasted taxpayer money . So just sell the PSA cut the taxpayer loss's and let Camden move forward with out the tax increase. Any Questions call [REDACTED]	6/18/2020 7:54 AM
26	There are sufficient funds available, need to be more efficient.	6/18/2020 7:39 AM
27	current budget with adequate supervision would allow for continued improvement	6/18/2020 6:50 AM
28	It's hard for me to fathom the amount of money that has been wasted by the PSA and I'm not sure I will trust this organization to handle money appropriately, therefore, I am hesitant to increase taxes.	6/18/2020 3:52 AM
29	Already raised taxes, find the money from what you already take.	6/18/2020 12:35 AM
30	Hell no y'all done taking enough money from us	6/17/2020 7:03 PM
31	If fees are kept to a minimum	6/17/2020 6:51 PM
32	No, we already pay extra on the water bill in Saint Mary's which is ridiculous. I'm not willing to pay more for extra amenities or to make certain things look nice if the rest of Kingsland and Saint Mary's looks like Detroit all worn down with abandoned building everywhere.	6/17/2020 6:08 PM
33	St. Marys already collects fairly high property taxes	6/17/2020 6:01 PM
34	Small increase would be OK	6/17/2020 2:42 PM
35	I don't think we should have to. Utilize the facilities we have with tournaments and generate income. Don't embezzle what we have.	6/16/2020 11:09 PM
36	maybe a slight hike....like .5 percent	6/16/2020 9:33 PM
37	You cant manage the money we already give you!!! Not supporting giving you more so you can make excuses as to why facilities are subpar!	6/16/2020 9:10 PM
38	Distrust leadership at this time	6/16/2020 9:03 PM
39	We pay enough in taxes!	6/16/2020 4:05 PM
40	If it is truly a budget issue I wouldn't mind paying more in taxes however as a business owner, I know I would look at cutting costs and ensuring I was running effectively first	6/16/2020 3:55 PM
41	A proper accounting of the money already provided for updates and improvements is critical. So much waste!!!	6/16/2020 3:39 PM
42	Do away with space port and divert those funds to you.	6/16/2020 3:20 PM
43	Our taxes went up significantly this year, I don't think too many residents would like more of an increase.	6/16/2020 3:13 PM
44	I guess we get what we pay for. In the past when we voted for SPLOST for parks - the entire package wasn't explained. PSA does SO Much for us! I would Definitely vote for & campaign for SPLOT for PSA now that I know all you do to make us healthier & life more FUN!	6/16/2020 2:33 PM
45	This is contingent on how well the funds are being allocated in the current budget for these items. I am not in support of raising taxes without clear justification that it is absolutely necessary. I would want the board to review ways they can reallocate funds first	6/16/2020 2:10 PM
46	Not paying more because you wasted money and spent it incorrectly in the past	6/16/2020 2:06 PM
47	I would be willing to pay higher taxes if the city of ST Marys removes their double charge on the water bill.	6/16/2020 2:02 PM
48	Property taxes are already high and mismanaged. City/county needs to fix the budget before asking for more money	6/16/2020 12:41 PM
49	I would to a point. The issue is how badly PSA has misused the money, not that there isn't enough of it.	6/15/2020 4:08 PM
50	If I wasn't also expected to pay for monthly membership	6/15/2020 3:10 PM
51	If we use taxes the correct way, we should not need more.	6/15/2020 3:05 PM
52	That would depend on the type of changes and the amount of the increase.	6/15/2020 2:24 PM

Q18 Would you be willing to spend more per month per household to support improved park maintenance and recreation facilities and services?

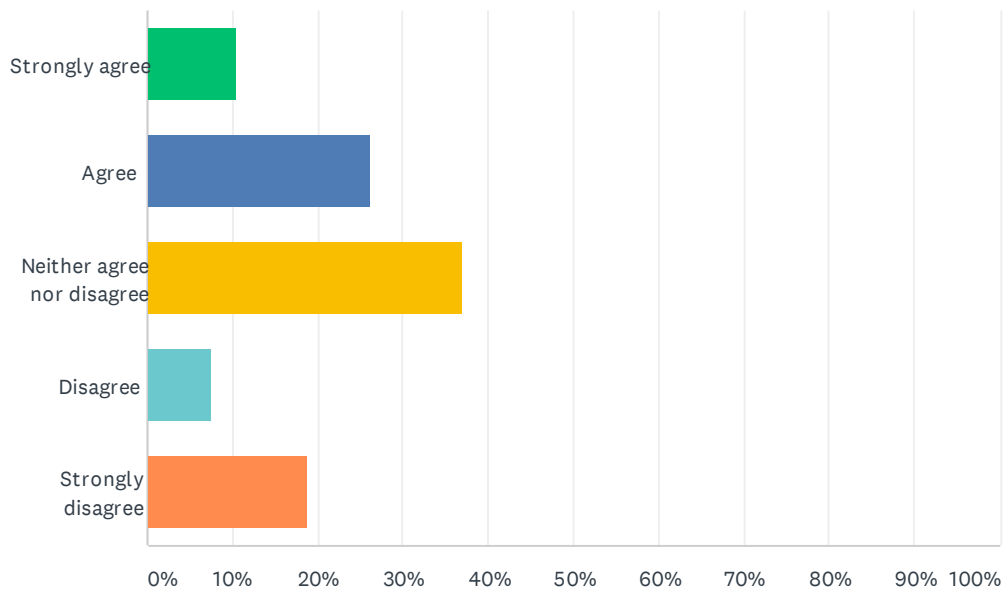
Answered: 273 Skipped: 149



ANSWER CHOICES	RESPONSES	
Up to \$15 per month	40.29%	110
\$15 to \$25 per month	12.82%	35
\$25-\$50 per month	7.33%	20
\$50-\$75 per month	0.37%	1
\$75 plus per month	1.83%	5
No	37.36%	102
TOTAL		273

Q19 Would you be willing to support a Tax Allocation District, a Community Improvement District or special taxing district to sell bonds to finance public improvements in the district?

Answered: 276 Skipped: 146



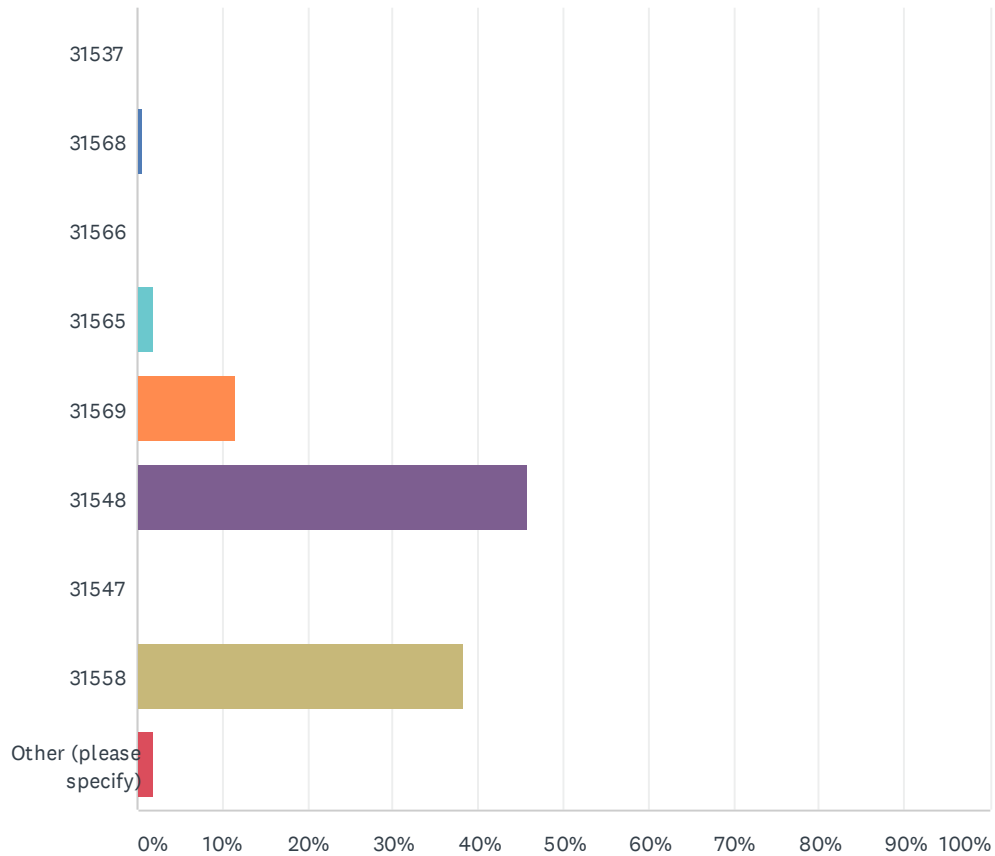
ANSWER CHOICES	RESPONSES	
Strongly agree	10.51%	29
Agree	26.09%	72
Neither agree nor disagree	36.96%	102
Disagree	7.61%	21
Strongly disagree	18.84%	52
TOTAL		276

Camden PSA Parks and Recreation Master Plan Update Public Survey

#	COMMENTS (PLEASE SPECIFY)	DATE
1	I'm not sure what this involves.	7/5/2020 9:51 PM
2	Spaceport is already a huge boondoggle. We don't more taxes so a handful of people can create another one.	7/4/2020 7:46 AM
3	You have not cared before, why should you now! Show me improvement and concern first.	6/29/2020 10:15 AM
4		
5	The monies collected should only be used for the complex in which it's provided for. If more than one sport it gets split evenly. But I shouldn't pay extra for other sport fields if I don't use them.	6/26/2020 6:02 AM
6	Only if costs are absorbed by the County by having a high bond rating.	6/25/2020 2:26 PM
7	I would need more information on this	6/24/2020 2:05 PM
8	I'm unfamiliar with how tax districts work.	6/19/2020 2:41 PM
9	Not sure what this means	6/19/2020 2:26 PM
10	Shade/rain cover over bleachers at baseball fields for spectators/families. Netting to protect spectators from foul balls	6/19/2020 1:50 PM
11	The money you did raise Would not improve the parks, it would be redirected to re-programmed to another waste of taxpayer dollars. PSA they had their chance and they squandered. Why Repeat history repeat history again we are supposed to learn from it right any questions call	6/18/2020 7:54 AM
12	current budget with adequate supervision would allow for continued improvement	6/18/2020 6:50 AM
13	Need more information	6/17/2020 8:11 PM
14	Nope	6/17/2020 7:03 PM
15	If the PSA managed funds appropriately in the past, I don't think that this would be a pressing issue presently or moving forward.	6/17/2020 6:09 PM
16	Many families like myself have already supported higher taxes, increase on fees to participate with the PSA sports and received nothing in return!! Many summers we paid to play adult softball at cost over \$300 and didn't receive lights for practice and games were scheduled during daylight hours. We were cheated with youth sports as well!	6/17/2020 1:13 PM
17	We have paid for years and minimal service provided.	6/17/2020 8:57 AM
18	As long as it is managed properly and spent where targeted!	6/17/2020 8:47 AM
19	Again, not entrusting you with MORE money for you to embezzle and waste on programs that, if cancelled, do not get refunded. PSA is the most poorly run organization I have ever seen!!!!	6/16/2020 9:10 PM
20	Not sure I understand - but if it's like a SPLOST yes!	6/16/2020 2:33 PM
21	I would need more education on what these options are before providing my feedback	6/16/2020 2:10 PM
22	PSA has misused millions and managed to get by. The people need to see they can use the money properly.	6/15/2020 3:05 PM
23	Don't really understand what this means	6/15/2020 11:52 AM

Q20 What is your zip code?

Answered: 277 Skipped: 145



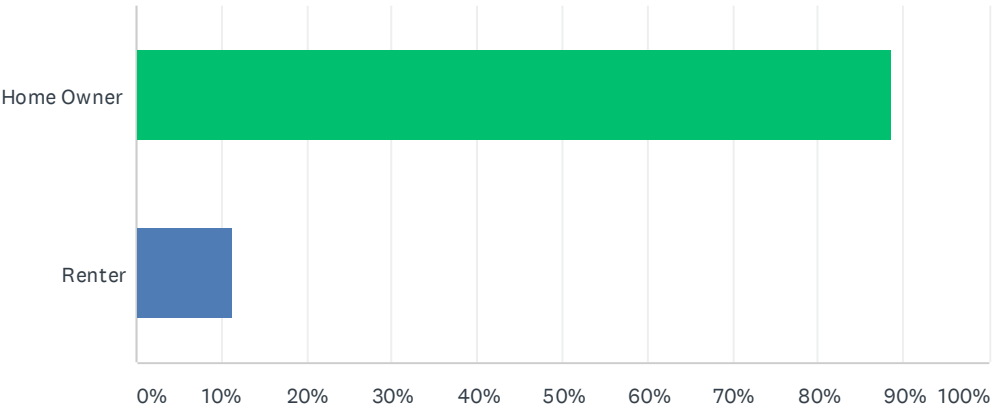
ANSWER CHOICES	RESPONSES	
31537	0.00%	0
31568	0.72%	2
31566	0.00%	0
31565	1.81%	5
31569	11.55%	32
31548	45.85%	127
31547	0.00%	0
31558	38.27%	106
Other (please specify)	1.81%	5
TOTAL		277

Camden PSA Parks and Recreation Master Plan Update Public Survey

#	OTHER (PLEASE SPECIFY)	DATE
1	31523	6/29/2020 4:29 PM
2	31548	6/23/2020 1:50 AM
3	32034	6/16/2020 7:19 PM
4	31543	6/16/2020 4:59 PM
5	32097	6/15/2020 6:56 PM

Q21 Please check your housing status.

Answered: 275 Skipped: 147



ANSWER CHOICES		RESPONSES	
Home Owner		88.73%	244
Renter		11.27%	31
TOTAL			275

Q22 The fact that you are reading this message indicates that you have completed the survey questionnaire, and that we owe you a debt of thanks. If you are redirected to any other advertisement after you finish this survey, please elect to close-out the advertisement, and exit the survey. We are very appreciative of the time you have taken to assist in our parks, facilities, and program analysis, and commit to utilizing the information gained to enhance our capital improvement program. Once again, we are extremely grateful for you contributing your valuable time, your honest information, and your thoughtful suggestions. THANK YOU for taking the time to complete this survey. Please provide any additional comments you have about Camden PSA parks or facilities that you feel will aid in this process.

Answered: 35 Skipped: 387

Camden PSA Parks and Recreation Master Plan Update Public Survey

#	RESPONSES	DATE
1	Build basketball courts in Woodbine!	7/4/2020 7:47 AM
2	We come from Brunswick for your swim facility...very impressed	6/29/2020 4:30 PM
3	Adults live in camden county also, hours are so limited we don't even have opportunity to use the limited facilities now! Tired of my tax dollars being wasted!	6/29/2020 10:17 AM
4	If you can't keep track of the type of people you allow to coach then I'll make sure the media knows that you condone this behavior. You absolutely should not let a person like that around our kids. Make the right decision.	6/26/2020 9:16 AM
5	Soccer Complex needs more attention on the field maintenance side. Like I said before you allow the youth football to play on the high school field which is fully funded by tax dollars, but neglect the soccer complex, which only requires a little fertilizer and time. Your neglect has lead to the renovation that was done before to be a waste of money. The field is being over taken by weeds due to your neglect. [REDACTED]	6/26/2020 6:06 AM
6	Thank you for trying to do your best. I know there were a few years of poor oversight and financial problems. Please do not increase taxes.	6/25/2020 2:28 PM
7	They are coming along at God Speed thanks to the commitment of the staff and director, I have seen incredible improvements since moving to Camden County about 4 yrs ago! Great friendly informed staff whenever I call	6/24/2020 9:13 AM
8	We need more sports programs for the youngest	6/24/2020 7:13 AM
9	Fire the whole team and start fresh.	6/22/2020 9:07 PM
10	Bathrooms priority, family & non-competitive rec league, water offerings need to be indoors during off season. Nice to see more pavilions or seating at existing parks, up to date free form playgrounds (follow Fernandina beach model.	6/20/2020 7:48 PM
11	We need Volleyball, we have so many girls that want to play Volleyball, yet noone makes an effort to get us a Volleyball team!	6/20/2020 12:22 PM
12	Please consider adding more gym equipment, renovating, expanding, and updating the gym! I love the community of the Rec gym, but it is in desperate need of updating and expansion!	6/19/2020 7:53 PM
13	I feel very passionately about the gymnastics facility. The current facility is very crowded and it inhibits the ability to grow either the gymnastics or cheer program into the type of program that can meet the needs of all of Camden County's athletes! A new facility would add space for Mommy and Me classes, birthday parties and summer camps at prices that could be afforded by the majority. There would be space to have a viewing room and get parents and siblings out of the hallways, where other PSA patrons have to walk around them to get to their activities. Meeting space could easily be tacked on to the new facility in order to maximize usage, as could an indoor track around the perimeter - with a small wall to insure safety. The PSA would also open up the current space as an additional gym that could be used for volleyball or other court sports if the gymnastics and cheer programs were relocated to a new facility. Running a profitable program would give back to Camden County and support other county programs. More importantly, opening up these options and giving room to grow in Camden County would keep this revenue in Camden County and stop sending revenue across the border for services that could be offered here, convenient to home.	6/19/2020 2:45 PM
14	More than 1 heated pool for county; improvement of St Marys and HP fields and their surroundings. Would like them more like Lions park with sidewalks all around. Attendant at RR was great. Additional pitching mounds for practice. Better scoreboards. Redo cracked, unlevel sidewalk at CCHS softball field. Fans and lights in dugouts and bleachers. Even driveway into HS baseball fields	6/19/2020 2:00 PM
15	Keep up the good work. Thank all the workers for us, they do a great job.	6/19/2020 11:41 AM
16	Just would like more paved walking trails and more variety of youth programs (archery, golf, etc). More affordable family rates.	6/19/2020 10:06 AM
17	Let be honest PSA has failed the people of Camden and has cost the Taxpayer money , there's really no incentive for the PSA to do better. They'll just come back and ask for more taxpayer money that will be wasted. What part of we should learn from history and not repeated doesn't the PSA understand. [REDACTED] [REDACTED] Thank you for your time take action.	6/18/2020 7:58 AM

Camden PSA Parks and Recreation Master Plan Update Public Survey

18	Please renovate the rec center. It is past its useful life and completely outdated. Understand that funds have been stolen in recent years, but a focus needs to be placed on a complete renovation of the facility.	6/18/2020 7:41 AM
19	Clean house	6/18/2020 6:51 AM
20	Would love to see improvements to the weight room or additions to it! That's my biggest thing (:	6/17/2020 11:11 PM
21	Y'ALL NEED TO HAVE BASEBALL FOR OLDER KIDS. Up to 16 at least. Don't know why y'all cancelled baseball this year, but yet ask the other stuff can still run. It's BS Y'all just want our money and don't support the local's.	6/17/2020 7:05 PM
22	Please stop taking away from our children. The PSA has gotten greedy since their dirty laundry was aired out. Don't punish families who pay for activities because of your own mismanagement.	6/17/2020 6:11 PM
23	Thank you for taking the time to complete this survey. I happened on it by a person sharing it. Otherwise, I wouldn't have known... Also, please consider adding upper ages to youth sports. 13 is not to old to play sports. -Many this is the only opportunity to play. Not all are interested in travel ball or can make the teams at the schools. Some kids would have had that opportunity this year, and if the age isn't changed, they will never have the opportunity to play. Since next year, they would be ineligible... just something observed. Sad for the kids this year. (Baseball)	6/17/2020 9:01 AM
24	Thanks for the online Off Our Rockers classes. Although they started as a result of the corona virus, maintaining the virtual classes is a way to prevent overcrowding in the gym.	6/17/2020 7:36 AM
25	I am wondering when we will see the park that was proposed behind the gas station on gross and laurel island pkwy. Bring back some tennis courts	6/16/2020 9:35 PM
26	UNLOCK THE RESTROOMS SO CHILDREN CAN USE THEM WHILE AT THE PARKS!!!!	6/16/2020 9:10 PM
27	The PSA is doing great things, Keep Up the Good Work!!!	6/16/2020 6:23 PM
28	This survey was too long.	6/16/2020 3:04 PM
29	Need fishing dock and Kayak launch at North River Causeway.	6/16/2020 8:16 AM
30	Inform public all that you have available either in public forum or info. book of what is available ie.,parks,rec.centers, walking and biking trails ,playgrounds, all that you listed above and most important locations and how to get there. More monitoring of back hall where reclining and upright bicycles are. Thank you for all you do.	6/15/2020 8:09 PM
31	Would like to have ISR (Infant/Toddler Swim Rescue)lessons offered. Only available at dive shop in this county.	6/15/2020 4:53 PM
32	Lifting class inside the gym, using the equipment, for women only would be a great class. Since opening back up after quarantine, the gym/studio 1 looks & smells much cleaner. Thank you for keeping it clean!	6/15/2020 3:11 PM
33	I love the PSA and think Mr Joey is doing a wonderful job! We have seen all the parks behind worked on and new ones being built!	6/15/2020 3:06 PM
34	If you would like to contact me about the suggestions I made or assistance please call [REDACTED]	6/15/2020 12:18 PM
35	Always room for improvement. But new pier at satilla and dock look great informational animal and history signs are great we need more of that and community park clean ups. Thank you	6/15/2020 9:54 AM

Prepared for
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Camden County, Georgia

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